A SPECIAL MEETING OF THE WAVENEY, LOWER YARE AND LOTHINGLAND INTERNAL DRAINAGE BOARD WAS HELD VIRTUALLY VIA MICRSOFT TEAMS ON TUESDAY 25 MARCH 2025 AT 10.00 AM.

<b>Elected Members</b>		<b>Appointed Members</b>
Sir N Bacon		<b>Great Yarmouth BC</b>
R Basey-Fisher		I Murray-Smith
B Blower		Vacancy
J Brown		South Norfolk DC
H Budgen	*	B Bernard
D Burroughs		C Brown
C Burton	*	J Eddy
P Cargill		C Hudson
J Collen		K Murphy
R Hipperson		S Wateridge
C Mutten		East Suffolk DC
W Slater	*	P Byatt
H Thomson-Carrie		Jointly Appointed
D Utting		G Nurden
I Vincent		Vacancy
D Watson		
Vacancy		
Vacancy	*	Present (38%)
	Sir N Bacon R Basey-Fisher B Blower J Brown H Budgen D Burroughs C Burton P Cargill J Collen R Hipperson C Mutten W Slater H Thomson-Carrie D Utting I Vincent D Watson Vacancy	Sir N Bacon R Basey-Fisher B Blower J Brown H Budgen D Burroughs C Burton P Cargill J Collen R Hipperson C Mutten W Slater H Thomson-Carrie D Utting I Vincent D Watson Vacancy

#### H Thomson-Carrie in the Chair

#### In attendance:

Phil Camamile (Chief Executive), Olivia Follen (Business Support Officer), Sallyanne Jeffrey (Chief Financial Officer) and Kari Nash (Project Delivery Manager)

ID	ID Waveney, Lower Yare and Lothingland IDB, Minute	
27/25	WELCOME AND APOLOGIES FOR ABSENCE	
27/25/01	The Chairman welcomed everyone to the special meeting, which had been convened to decide whether or not to proceed with construction phase of the Benacre project, given that the funding gap reported at the last Board meeting had now been closed. Apologies for absence were received on behalf of Sir Nicholas Bacon, Ben Blower, John Brown, David Burroughs, Matthew Philpot, William Slater, David Utting, Ivan Vincent and Suzanne Wateridge. RESOLVED that this be noted.	
28/25	DECLARATIONS OF INTEREST	
28/25/01	John Collen declared an interest as he had been contacted regarding providing clay for the Benacre and Kessingland Flood Risk	

Management project and took no part on the discussions that followed. RESOLVED that this be noted.

28/25/02 Peter Byatt declared an interest as an East Suffolk Councillor because East Suffolk Council had an interest in the Benacre and Kessingland Flood Risk Management Scheme. Peter Byatt also informed the Board that he was a Suffolk County Councillor and therefore declared an interest as Suffolk County Council had agreed to contribute to the funding on the project.

# 29/25 BENACRE AND KESSINGLAND FLOOD RISK MANAGEMENT SCHEME

- 29/25/01 The Benacre and Kessingland Flood Risk Management Scheme Project Update (a copy of which is filed in the Report Book) was considered in detail and approved. Arising therefrom:
- 29/25/02 The Board noted that the funding gap reported at the Board meeting on 5 February 2025 had been closed due to WMA Officers working to secure additional funding. RESOLVED that this be noted.
- **29/25/03** The Project Delivery Manager gave an update on progress made on site since 3 March 2025. The Board noted that this was ahead of programme.
- 29/25/04 The Chairman read out a note he had received from Ben Blower expressing concerns about the risks to the Board and the Board members of delivering the construction phase of the Benacre project. It was unanimously agreed and thereby RESOLVED to award the contracts for the Benacre and Kessingland Flood Risk Management Scheme as outlined in the report.

29/25/05 Following the advice received from Wilkin Chapman, the Board agreed to set up a Benacre sub-committee to oversee the project. The Chairman and Henry Budgen expressed an interest in being part of the sub-committee. The Board was also keen for the Vice-Chairman to be part of the sub-committee. It was agreed that any Board Member interested in joining the sub-committee should confirm their interest at the next meeting. The Project Delivery Manager advised that she would provide more information and draft terms of reference for consideration and approval at the next Board meeting. RESOLVED that this be actioned.

## 30/25 LEGAL ADVICE REGARDING PERSONAL LIABILITY OF BOARD MEMBERS

**30/25/01** The legal advice received from Wilkin Chapman (a copy of which is filed in the Report Book), was considered in detail and noted by the Board. There were no matters arising.

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ID	Waveney, Lower Yare and Lothingland IDB, Minute	
31/25	AMENDMENT TO THE INVESTMENT STRATEGY	
31/25/01	The amendment to the Investment Strategy (a copy of which is filed in the Report Book), was considered in detail and unanimously approved. There were no matters arising.	
32/25	DATE OF NEXT MEETING	
32/25/01	It was agreed that the next scheduled Board meeting would take place at Raveningham Barn and virtually via Microsoft Teams on Wednesday, 21 May 2025 at 10.00 am. RESOLVED that this be noted.	
33/25	ANY OTHER BUSINESS	
33/25/01	1 The Chairman and the Board thanked WMA Officers for their work to secure all the funding and to ensure that the Benacre and Kessingland Flood Risk Management Scheme went ahead.	
34/25	OPEN FORUM: TO HEAR FROM ANY MEMBER OF THE PUBLIC, WITH LEAVE OF THE CHAIRMAN	

**34/25/01** There were no members of the public present at the meeting.

Action

# BENACRE & KESSINGLAND FLOOD RISK MANAGEMENT SCHEME PROJECT UPDATE 18 MARCH 2025

#### 1. Project Update

#### Design

1.1 The Construction Issue drawings have been submitted to the Environment Agency (EA) for approval and to Balfour Beatty for pricing. Following nine months of engagement and workshops to ensure compliance with the EA's minimum technical requirements, approval is expected imminently.

#### Consents & Licences

- 1.2 All of our main consents have been granted Marine Management Organisation (MMO), Permitted Development, Flood Risk Activity Permit (FRAP) and Natural England (NE) assent.
- 1.3 Balfour Beatty have applied for the Temporary Traffic Regulation Order (TTRO) and the public footpath diversion. They will also be applying for the abstraction and discharge licences required for construction the pumping station cofferdams.

#### **Balfour Beatty**

- 1.4 Balfour Beatty completed the 14 month Pre-Construction contract on 19 December 2024, culminating in the submission of their Stage 2 proposal.
- 1.5 In January, Gleeds and IDB team reviewed their programme, costs, and contract terms in detail. A funding gap was identified and escalated in mid-February (further details below). However, with Balfour Beatty reducing their costs by £2million and additional funding secured, the project is now fully funded.
- 1.6 Once the funding was confirmed, we instructed the Enabling Works package to commence on-site on 3 March 2025. This prevented a 12 month project delay that would have occurred had we missed the ecological mitigation window.
- 1.7 Over the past four weeks, we have been finalising the project scope, pricing, and contract terms, with the goal of signing contracts for the Delivery Phase on 28 March 2025. There are contracts to be signed with Balfour Beatty, Aquatic Control Engineering, Stantec, UKPN and Gleeds.

#### Aquatic Control Engineering (ACE)

- 1.8 The IDB will enter into a direct contract with ACE for the final design of the pumps and MEICA package, as well as the supply of the pumps. Since the contract with Balfour Beatty is build only, the IDB is responsible for delivering the design. Procuring the pumps directly will result in a 6.95% savings on Balfour Beatty's fee.
- 1.9 The contract is targeted for signing on 28 March 2025.

#### **Legal Agreements**

- 1.10 We are in the final stages of agreeing an operational agreement with Benacre Estates.
- 1.11 Balfour Beatty are in the final stages of agreeing a compound lease direct with Benacre Estates.
- 1.12 Both should be in place before the main works contract commences on 14 April 2025.

#### **Project Team**

1.13 We will imminently be awarding contracts for Stantec NEC Supervisor, Designer technical support and CDM Adviser to Principal Designer

#### **Communications**

- 1.14 We maintain frequent communication and meetings with landowners, including Benacre Estate and Parkdean Resorts.
- 1.15 A new project newsletter will be released in early April, following contract signing.
- 1.16 We will also be attending the Kessingland Parish meeting on 28 March.
- 1.17 Additionally, we need to collaborate with partners to develop a communications plan and produce on-site information boards.

#### **Programme**

- Begin enabling works 3 March
- Complete enabling works 11 April
- Start main construction work on site 14 April
  - 2025 Vegetation clearance, water vole mitigation, ecology surveys, compounds, clay imports
  - 2026 UKPN Phase 1, Embankments lift 1, pumping station sheet piling and construction
  - 2027 Embankments lift 2, pumping station civils, building, Kessingland commissioning, excavation of river
  - o 2028 UKPN Phase 2, Lothingland commissioning, breach construction
  - 2029 Complete Demo of pumping station and recovery of rock, remove haul routes and compounds
- Construction Finish July 2029

#### 2. Cost and Funding of the Project

#### **Funding**

2.1 Following an extensive review by our cost and commercial managers Gleeds in January, the project faced a £5 million funding gap. After discussions between Balfour Beatty and the IDB team, the issue was escalated to contributors on 27 January 2025 via a Highlight

- Report. The report emphasised the urgency of securing funding due to ecological constraints, as any delay would result in a year-long setback, increased costs from inflation and NI contributions, and the need to re-tender subcontractor packages.
- 2.2 Several meetings were held to identify cost savings, with Balfour Beatty successfully reducing costs by £2 million.
- 2.3 Between the RFCC meeting on 14 February and the following week, we secured the remaining £3 million to close the funding gap. In total, we secured an additional £4 million:
- £1 million from EA OGD
- £2.7 million from Suffolk County Council (approved at the Cabinet meeting on 25 February)
- £300,000 from LL
- 2.4 These funds are strictly designated for underwriting and covering any risk realisation beyond £59.071 million. While these commitments were essential for awarding the contract, we remain focused on cost efficiencies to minimise reliance on the underwriting commitments.

Financial summary		£
	Total Funding (incl underwriting)	£63,071,155
	Total Funding (excl underwriting)	£59,071,155
	Current Forecast – updated with Balfour Beatty Costs	£62,165,549

#### Further Value Engineering Opportunities

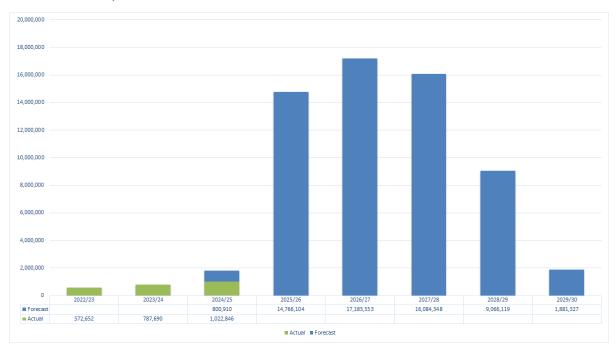
2.5 There are still options we will be exploring with Stantec and consenting authorities to reduce costs further:

#### 2.6 These include -

- Reduction in excavation of the Eastern channel
- Leaving haul routes in situ
- Reduction in rock required at pumping stations
- Reuse of rock from foreshore

#### Forecast Expenditure

#### 2.7 Forecast Expenditure Profile



#### 3. Progress on Site

#### Enabling works & Ecology

- 3.1 Enabling works commenced on-site on 3 March 2025, two weeks into the eight-week mitigation period, following a delay due to securing additional funding.
- 3.2 Environmental mitigation efforts are being carried out in phases throughout the project, with this spring's works enabling the haul route installation and UKPN diversion.
- 3.3 The Enabling Works include:
- Installing a temporary site compound and improving compound access
- Vegetation clearance
- Significant water vole mitigation
- Updated species surveys
- 3.4 Additionally, two badger setts require translocation. Updated badger surveys are underway to assess the number of animals and identify suitable relocation sites.
- 3.5 Species being mitigated for include water voles, ground-nesting birds, reptiles, and badgers.





Improvements to Access for the Temporary compound





Construction of the Temporary Compound



Devegatation of the footprint of the Haul Route across the valley



Water vole mitigation of Haul Route dyke crossings



Water vole mitigation of River crossing

#### 4. Contracts / Agreements to Approve

- 4.1 Now we have secured the funding to cover the project costs we need to enter many contracts and agreements within the next few weeks to ensure the project remains on track and to commit suppliers to costs and delivery of the scheme. They include;
- Signing the Sizewell C and Suffolk County Council Funding Agreement 21 March
- Awarding Balfour Beatty Construction contract and signing the Deed of Variation of the contract – 28 March
- Awarding Aquatic Control Engineering (ACE) Design and Supply contract 28 March
- Awarding Stantec NEC Supervisor, Designer technical support and CDM Adviser to Principal Designer roles
- Agree to UKPN Quote for power upgrade
- Signing the Operational Agreement with Benacre Estates 14 April

Recommendation: WMA officers seek Board approval to award these contracts.

#### 5. Future Governance

- 5.1 Based on the advice received from Wilkin Chapman regarding project governance, stating that "there is effective project management by officers with regular financial monitoring and oversight by Board members", and given the infrequency of the main Waveney, Lower Yare, and Lothingland IDB board meetings (with only one remaining meeting in May 2025), it would be prudent to establish a more regular financial monitoring and oversight process by Board members.
- 5.2 Rather than increasing the frequency of main board meetings, a proposed solution is to create a sub-committee to receive updates on the Benacre project.
- 5.3 This group could meet virtually (via Teams) on a quarterly basis for the duration of the project.
- 5.4 The sub-committee would receive project and financial updates, as well as conduct site visits as necessary.

Recommendation: WMA officers seek Board approval to set up a Benacre subcommittee

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JG/JG/1101967/6

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#### 28 February 2025

**Private & Confidential** 

Ms K Nash Waveney Lower Yare & Lothingland Internal **Drainage Board** Pierpoint House 28 Horsley's Fields King's Lynn Norfolk PE30 5DD

By email only: kari.nash@wlma.org.uk

Dear Kari,

#### Benacre and Kessingland Flood Management Project

You have asked what personal liability members of the Waveney, Lower Yare and Lothingland Internal Drainage Board (the Board) might bear in relation to large capital schemes such as the Benacre and Kessingland Flood Management Project (the Project).

I understand that the Project is a managed realignment scheme involving the construction of two new clay embankments, two new pumping stations, demolition of the existing Environment Agency (EA) pumping station and creation of a breach in the coastal defence. This work is being done for the EA under a public sector co-operation agreement. The Board has engaged Balfour Beatty as the principal contractor for the Project works. At £63M The value of the Project is significant relative to the drainage rate and special levies income of the Board which is about £600,000 with general, grant and development reserves of £1.1M (though the Board has undertaken grant funded capital works of £12M between 2022-23 and 2024-25) on its own assets.

The Board is body corporate under section 1(3) of the Land Drainage Act 1991 (the 1991 Act). One of the consequences of incorporation is that members are not normally personally liable in respect of corporate acts. There may, however, be personal liability in respect of wilful or malicious misconduct, including liability to the authority for breach of trust where loss is caused through fraud or other wilful misconduct.

The Appeal Court case of Roberts v Hopwood [1925] AC 578 established the principle that:

"[A] local authority owes a fiduciary duty to the ratepayers from whom it obtains moneys needed to carry out its statutory functions, and ...this includes a duty not to expend those moneys thriftlessly but to deploy the full financial resources available to it to the best advantage" (at paragraph 37).

A decision to spend money that breaches this duty will be void as a matter of public law and may be certified as being unlawful by the external auditor under section 28 of the Local Audit and Accountability Act 2014.



There is now no ability for an auditor to apply to the Court to seek to surcharge a member personally for losses caused by their conduct. However, a person who suffers loss as a result of members acting with malice or bad faith may sue those members for the tort of misfeasance in public office (see *Three Rivers District Council v Governor and Company of the Bank of England (No 3)* [2003] 2 AC 1).

In some circumstances, a member acting unlawfully and recklessly may be liable for a breach of fiduciary duty owed to a funding body, such as the EA (see *Brent London Borough Council v Davies and others* [2018] EWHC 2214 (Ch)) but this is somewhat dependent on the facts.

Members of local authorities (but not Internal Drainage Boards (IDBs)) are accorded a measure of statutory immunity from personal liability by section 265 of the Public Health Act 1875. In addition, under the Local Authorities (Indemnities for Members and Officers) Order 2004, councils (but not IDBs) may provide insurance or indemnities to officers and members in specified cases.

The 1991 Act provides no specific indemnity for members or power for IDBs to indemnify or insure them. Some IDBs (including members of the WMA consortium) have provided such insurance. It could be argued that providing this insurance is reasonably incidental to the power of an IDB to exercise general supervision over all matters relating to the drainage of land within their district under section 1(2)(a) of the 1991 Act.

However, it is of note that under paragraph 1(3) of Schedule 2 to the 1991 Act, an IDB may provide personal accident insurance to board members. It could be therefore equally argued that had Parliament intended any other form of insurance to be provided to members, then it would have made this explicit.

#### In summary:-

- (a) though personal liability of members would only arise in truly exceptional circumstances (such as wilful, malicious or reckless mismanagement of the Project), it cannot be wholly ruled out;
- (b) it is unclear whether the Board has the power to insure against that liability.

Given that, it is incumbent on Board members to demonstrate adequate financial and operational stewardship of the Project by ensuring:-

- the contract with Balfour Beatty and the public sector co-operation agreement with the EA are in place and that the Board's obligations to the EA are passed through to Balfour Beatty;
- there is effective project management by officers with regular financial monitoring and oversight by Board members:
- Officers and members are adequately advised by appropriately skilled and experienced consultants.

You have indicated that these measures are either in place or will be shortly.

On that basis, it can be said that the prospect of personal liability falling on individual members is remote.

Yours sincerely

Jonathan Goolden

Partner

WILKIN CHAPMAN LLP

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# WAVENEY, LOWER YARE & LOTHINGLAND INTERNAL DRAINAGE BOARD

# DRAINAGE RATES AND SPECIAL LEVIES

# INVESTMENTSTRATEGY

#### **FINANCIAL**

**Review date: March 2025** 

To be reviewed every 5 years

Next review date: March 2030

Reviewed by: Waveney, Lower Yare and Lothingland IDB

The Waveney, Lower Yare and Lothingland Internal Drainage Board has an Investment Strategy which is designed to maximise the return on temporary short term cash surpluses, at the same time as safeguarding public money. The document makes it clear how this will be done.



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#### 1. INTRODUCTION

- 1.1 The Board acknowledge the importance of prudently investing the temporary surplus funds held on behalf of the local ratepayers and special levy paying councils.
- 1.2 This strategy complies with the Statutory Guidance on Local Government Investments (3<sup>rd</sup> Edition) issued by the Ministry of Housing, Communities and Local Government under section 15(1)(a) of the Local Government Act 2003.
- 1.3 This strategy also complies with the two codes of practice issued by the Chartered Institute of Public Finance and Accountancy (CIPFA):
  - Treasury Management in the Public Services: Code of Practice and Cross-Sectoral Guidance Notes
  - The Prudential Code for Capital Finance in Local Authorities

#### 2. INVESTMENT OBJECTIVES

- 2.1 In accordance with Section 15 (1)(a) of the Local Government Act 2003, the Board will have regard (a) to such guidance as Government Ministers may issue from time to time and (b) to such other guidance as Government Ministers may by regulations specify.
- 2.2 The Board's investment priorities are the security of reserves and liquidity of its investments.
- 2.3 The Board will aim to achieve the optimum return on its investments commensurate with proper levels of security and liquidity and be consistent with avoiding any major risks.
- 2.4 All investments will be made in sterling.
- 2.5 The Ministry of Housing, Communities and Local Government maintains that borrowing monies purely to invest, or to lend and make a return, is unlawful and the Board will not engage in such activity.
- 2.6 Where external investment managers are used, they will be required to comply with this strategy and will have to be authorised and regulated by the Financial Conduct Authority. Where the Board uses Brokers to carry out the transactions on their behalf, they cannot and do not offer investment advice but simply act as an intermediary.



#### 3. SPECIFIED INVESTMENTS

- 3.1 Specified investments are those offering high security and high liquidity, made in sterling and which must mature within one year. The Board will only invest with Building Societies where independent credit analysis shows them to be suitably creditworthy. A minimum asset size of £250m applies, as published by The Building Societies Association, and detailed on the Building Societies' Assets Factsheet. These investments can be used with minimal procedural formalities as are currently used by the Board.
- 3.2 For the prudent management of its surplus balances, maintaining sufficient levels of security and liquidity, the Board will engage the services of a Regulated Investment Broker to make the following types of investment:
  - Deposits with banks, building societies, local authorities, or other public authorities.
  - Deposits in securities, which are guaranteed by the Government.
- 3.3 The limit of any such investment will be restricted to £3m with any one UK financial services firm, institution or group, or such other sum as the Board may specify from time to time by statutory resolution. It should be noted that the protection afforded by the Financial Services Compensation Scheme for investments of up to £50,000 and bank deposits of up to £85,000 does not apply to the Board because they are not currently defined as being an 'eligible depositor' in the Financial Conduct Authority's scheme rules.
- 3.4 The Interest rate secured by our Investment Broker for each deposit will be monitored by the Board and published on the WMA Group's website, within the Board's Financial Report.
- 3.5 The Board may choose to make loans to local enterprises, local charities, other IDBs, wholly owned companies and joint ventures as part of a wider strategy for local economic growth even though those loans may not all be seen as prudent if adopting a narrow definition of prioritising security and liquidity, if, in accordance with the statutory guidance it can demonstrate that:
  - Total financial exposure to these types of loans is proportionate.
  - It has used an allowed "expected credit loss" model for loans and receivables as set out in International Financial Reporting Standard (IFRS) 9 *Financial Instruments* as adopted by proper practices to measure the credit risk of its loan portfolio.
  - It has appropriate credit control arrangements to recover overdue repayments in place.
  - The Board has formally agreed the total level of loans by type that it is willing to make, and their total loan book is within their self-assessed limit.



#### 4. NON-SPECIFIED INVESTMENTS

- 4.1 These investments are financial investments that are not loans and do not meet the criteria to be treated as specified investments. They have greater potential risk and mature after any period longer than 365 days examples include investment in the money market, stocks, and shares or with bodies which do not have a high credit rating.
- 4.2 Given the unpredictability and uncertainties surrounding such investments, the Board will not use this type of investment without fully assessing the risk, in accordance with the statutory guidance.

#### 5. NON-FINANCIAL INVESTMENTS

- 5.1 Non-financial investments are assets that the Board holds primarily or partially to generate a profit, for example, investment property portfolios. This may therefore include investments that are not managed as part of normal treasury management processes or under treasury management delegations.
- 5.2 The Board does not currently hold any non-financial investments. The Board will only make such investments after having assessed the market that they would be competing in, the nature and level of competition, how they think that the market would evolve over time, barriers to entry and exit and any ongoing investment requirements.

#### 6. LIQUIDITY OF INVESTMENTS

- 6.1 The Chief Executive and the Chief Financial Officer will determine the maximum periods for which funds may prudently be committed so as not to compromise liquidity.
- 6.2 Investments will be regarded as commencing on the date the commitment to invest is entered into, rather than the date on which the funds are paid over to the relevant body.

#### 7. LONG-TERM INVESTMENTS

- 7.1 Long-term investments are defined in the Guidance as greater than 12 months.
- 7.2 The Board does not currently hold any long-term investments; neither will they make any such investments.



#### 8. INTERNAL CONTROLS

- 8.1 As existing investments mature, the Chief Financial Officer will prepare a cash flow projection to identify opportunities for further investments. The current practice is for a maturity profile investment projection to be prepared twice a month, which provides the Board with the opportunity to pull-back deposits needed for working capital to pay its bills or to reinvest/invest similar, additional, or reduced sums for a further period according to its cash flow requirements. All such investments will be authorised by the Chief Executive.
- 8.2 The Chief Financial Officer will then act on this authorisation and proceed with any further investments as agreed. Confirmation of the investment will be filed electronically, for review by the Chief Executive.
- 8.3 The Board will monitor the return on its investments periodically during the course of every financial year.

#### 9. END OF YEAR INVESTMENT REPORT

- 9.1 The Annual Estimate of Investment Income for the coming financial year will be prepared by the Chief Financial Officer and presented to the Board's Estimates meeting every year for approval.
- 9.2 At the end of the financial year, the Chief Financial Officer or the Chief Executive (or S151 of the Local Government Act 1972 Officer) will report on the investment activity to the Board.

#### 10. REVIEW AND AMENDMENT OF THIS POLICY

- 10.1 This strategy will be reviewed every 5 years.
- 10.2 The Waveney, Lowe Yare & Lothingland Internal Drainage Board reserves the right to make variations to the strategy at any time, subject to compliance with the Board's Reserved Matters.

#### **DISTRIBUTED TO:**

MEMBERS:	PAPER COPY PACK REQUESTED:	WATCHED ADA HEALTH, SAFETY AND WELFARE MODULES:
Sir Nicholas Bacon		
Richard Basey-Fisher	YES	
Brendon Bernard		
Ben Blower (Vice Chairman)		
Chris Brown		
John Brown	YES	YES 19/11/2024
Henry Budgen		
David Burroughs		YES 13/11/2024
Collen Burton		YES 08/03/2024
Peter Byatt		
Peter Cargill		
John Collen		
James Eddy		YES 07/05/2024
Rachael Hipperson		
Clayton Hudson		YES 05/12/2024
Kieran Murphy		
Ivan Murray-Smith		
Chris Mutten		
Grant Nurden		
William Slater		YES 11/11/2024
Hamish Thomson-Carrie (Chairman)	YES	
David Utting		
Ivan Vincent		YES 07/12/2024
Suzanne Wateridge		YES 25/02/2025
David Watson		

#### Officers:

Olivia Follen Sallyanne Jeffrey Kari Nash Matthew Philpot Business Support Officer Chief Financial Officer Project Delivery Manager Chief Operating Officer

WLYLIDB Meeting 25 March 2025