

A MEETING OF THE EAST SUFFOLK WMB RIVER DEBEN CATCHMENT WORKS COMMITTEE WAS HELD AT THE STABLES, WHERSTEAD PARK, WHERSTEAD, IPSWICH ON WEDNESDAY, 3 DECEMBER 2025 AT 9:00 AM.

Elected Members	Elected Members
* R Adams	C Mann
* J Foskett	* M Paul
S Hollingsworth	B Pipe
B Kerr	* D Brien
* T Wilkinson	Vacancy
	Vacancy
	Vacancy
	* Present (42%)

Mr M Paul in the Chair

In attendance:

Mr T Hunter (Area Manager and Minutes)

ID	East Suffolk IDB: River Deben Catchment Works Committee	Action
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10/25 APOLOGIES FOR ABSENCE

10/25/01 Apologies for absence were received on behalf of S Hollingsworth, C Mann, B Kerr, B Pipe.

11/25 MINUTES OF THE LAST COMMITTEE MEETING

11/25/01 The minutes of the last Committee meeting held on 7 May 2025 were considered and approved as a true record. Arising therefrom:

11/25/02 Committee Membership (02/25/02)

Members discussed vacancies and representation of the catchment area. Members noted that the committee still did not have representation from the Debenham area and that it would be valuable.

11/25/03 Flooding Issues at Ufford (02/25/03)

It was noted that positive discussions had been held between the Environment Agency and the landowner group (LDOG) regarding main river maintenance. However, no action on the ground has yet been undertaken. T Hunter noted that WMA officers were due to attend a site meeting on 17 December with a view to assisting with progressing works and obtaining necessary permissions from the EA.

11/25/04 Members expressed their interest in continuing to push for de-maining. The River Deben is considered by members as a priority and M Paul mentioned the Mill River at Kirton as another to consider.

12/25 DEBEN ESTUARY PARTNERSHIP (DEP) UPDATE

12/25/01 No formal update was provided by the DEP and members expressed an interest in obtaining update reports or attendance at ESWMB and works committee meetings. T Wilkinson mentioned that he had recently joined the DEP, but was not yet fully up to speed on matters.

13/25 UPDATE ON THE MAINTENANCE PROGRAMME

13/25/01 The Area Manager presented the report on maintenance work and projects completed. R Adams mentioned that a section of the Kings Fleet required maintenance and had not been completed in recent years. Some potentially difficulty with trees and access was noted but this may have improved with a change in ownership. TH agreed to look into this with the Operation Manager.

TH

14/25 UPDATE ON THE FCERM-GIA CAPITAL REPLACEMENT PROGRAMME

14/25/01 The Area Manager provided an update on behalf of the capital projects team. No matters arising.

15/25 NEXT MEETING DATE

15/25/01 The next Committee meeting is scheduled be held at 9:00am on 6th May 2026, at The Stables, Wherstead Park.

Thanks was expressed by the committee for the ongoing use of the meeting room at The Stables, Wherstead Park curtesy of Strutt & Parker.

16/25 ANY OTHER BUSINESS

16/25/01 It was noted that there was concern with a blocked sluice in the EA managed flood defence at Sutton. This may be a significant job for the EA to rectify.

A MEETING OF THE EAST SUFFOLK WMB ALDE AND ORE WORKS COMMITTEE WAS HELD AT THE ORFORD TOWN HALL, MARKET HILL, ORFORD, SUFFOLK ON WEDNESDAY, 3 DECEMBER 2025 AT 1:00 PM.

Elected Members	Elected Members
* J Cook	* A Howe
* M Cordie	R Mann
* J Golder	* J Marson
A Greenwell	* T Massey
* Sir E Greenwell	* R Skepper
* Major J Greenwell	* D Waring
	G Watson
	* Present (77%)

J Marson in the Chair

In attendance:

Mr T Hunter (Area Manager and Minutes)

ID East Suffolk IDB: Alde and Ore Works Committee

Action

01/25 APOLOGIES FOR ABSENCE

01/25/01 Apologies for absence were received on behalf of R Mann and D Waring (Jack Waring attended in his place).

02/25 MINUTES OF THE LAST COMMITTEE MEETING

02/25/01 The minutes of the last Committee meeting held on 4 December 2024 were considered and approved as a true record. Arising therefrom:

03/25 IKEN WASTE LICENCING UPDATE

03/25/01 The Chairman gave an update on the court hearing and sentencing outcomes and noted the summary published on the WMA website.

04/25 UPDATE ON THE ESTUARY WORKS PROGRAMME

04/25/01 The Chairman provided an update on the capital programme. Significant delays and issues in obtaining EA approval and permits together with significant cost increases had ultimately resulted in the capital works not able to proceed. It was noted that the ESWMB still had access to some funds through the public works loan and that this would now be considered for maintenance and repairs to the existing flood defences. The programme of repairs would be agreed by this committee.

04/25/02 Members considered that the next step would be to establish a plan of maintenance and repairs required. Consideration would be given to currently failures (e.g. blockwork revetments) and vulnerable areas.

04/25/03 Members considered the need for an emergency / contingency plan in the event of flood defence breach. A Howe agreed to provide an initial draft of a contingency plan. T Hunter noted that he would contact the EA to find out what plans they may already have in place.

AH
TH

05/25 UPDATE ON THE MAINTENANCE & CAPITAL WORK PROGRAMMES

05/25/01 The Area Manager provided an update on the maintenance programme. No matters arising.

05/25/02 The Area Manager provided an update on the FCRM-GiA Capital Works Programme on behalf of the capital projects team. It was noted that a business case was submitted for the replacement of the Sudbourne pumping station, however no funding allocation had been received. The business case would be re-submitted using the latest cost information from similar works currently being tendered in the Broads IDB area. Members expressed concern with the current high cost of pumping station replacement at around £4m. T Hunter explained that the replacement costs were not just the cost of the pumps but a significant proportion of the cost was related to the civils works and that this was the key concern with the existing pumping stations. However, cost and value for money would be priority consideration for the Capital Projects Team and there may be interesting lessons from the current open tender in the Broads.

06/25 NEXT MEETING DATE

06/25/01 The next Committee meeting was agreed to be held at 2:00pm on 11th March 2026, at Orford Town Hall.

JM

06/25/02 Members expressed an interest in inviting Andrew St Joseph to discuss his experience in managing coastal defence maintenance with the EA. J Marson would make contact.

07/25 ANY OTHER BUSINESS

07/25/01 Members noted that a WhatsApp group had been promised to be set up for Pump Attendants to upload meter readings, and that this had not yet been done. T Hunter agreed to raise this with the WMA Business Support Team to action.

TH

HEALTH, SAFETY AND WELFARE PERFORMANCE REVIEW

For the period October 2025 – Jan 2026

1. LEARNING EVENTS

- 1.1. 8/12/25 Observations regarding cargo Sheet Requirements. Plant reviewed.
- 1.2. 5/01/26 Seatbelt cutter and window smasher: All plant had window smashers, but not all had seatbelt cutters. New ones purchased for installation in all plant. Operatives to be briefed in next depot meeting.

2. ACCIDENTS

2.1. BT cable damage

In December a BT cable was damaged during routine highways grip clearance, being delivered by NRIDB on behalf of NCC. The BT cable and joint box was laid loose in the bottom of the grip above road level. When the operator drew the excavator bucket across the base of the grip the joint box was snagged pulling out one of the cables. BT attended site the same day to repair. The incident was reviewed and the underlying cause was determined as the poor laying of the cable. The cable was known to be present but assumed to be buried and care was taken not to excavate below road level. The cable/joint box was concealed by silt/debris so not identified by the visual check. The Client NCC has been informed of this exposed utility for future reference.



3. TOOLBOX TALKS & TRAINING

Toolbox talks to all staff:

- Winter Safe Start, winter hazards
- Beaver sightings

Training:

- Pump operation training
- Standard Maintenance Operations (SMO)

4. UPDATES TO GENERIC RISK ASSESSMENTS (GRA) & SAFE SYSTEMS OF WORK

4.1. None in this period.

5. HEALTH & SAFETY INSPECTIONS

5.1. Alliance lifting checks – 6 monthly (Martham lifting gear & Waveney pumping stations)

Tom Hunter
AREA MANAGER

EAST SUFFOLK WMB - CAPITAL WORKS PROGRAMME OVERVIEW & PROJECT DEVELOPMENT REPORT

FOR THE PERIOD 03 OCTOBER 2025 TO 14 JANUARY 2026

Actual Spend since
2021

2.0M

2025/26 Forecast

0.5M

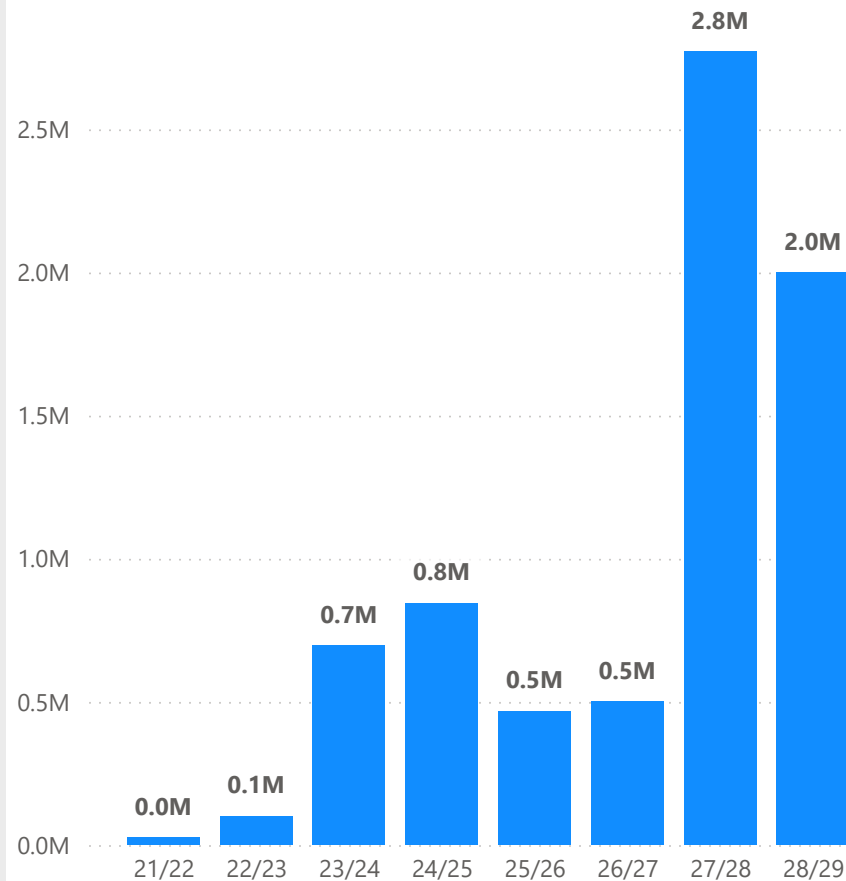
2026/27 Forecast

0.5M

2027/28 Forecast

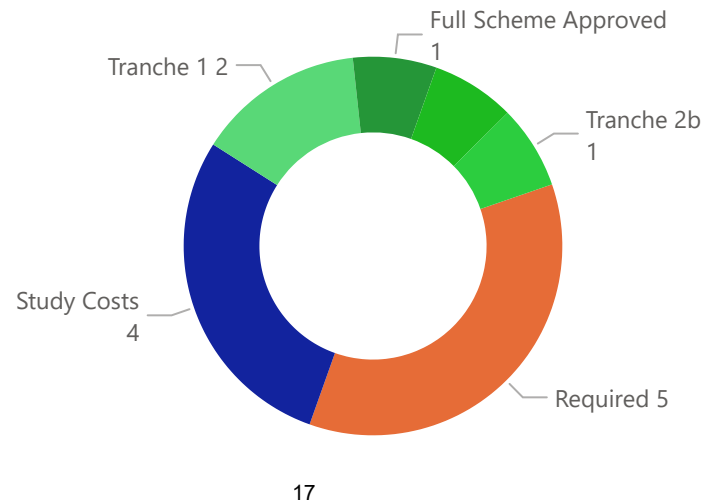
2.8M

Expenditure Profile by Year

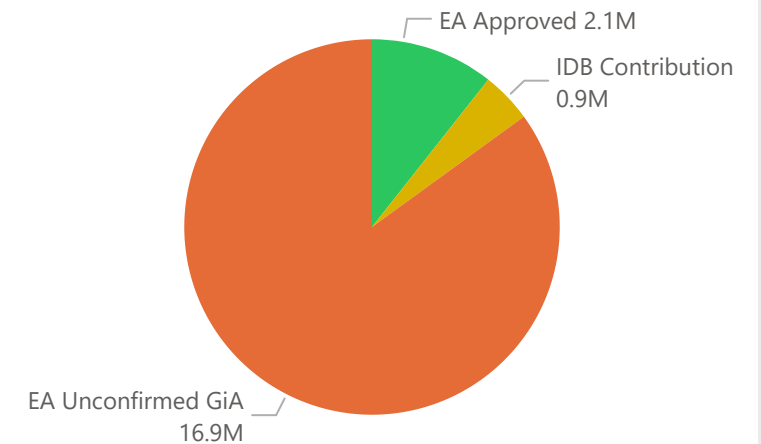


Project Name	Project Stage	Project Manager	Start Construction	Complete Construction
Bawdsey Marshes - Deben Tidal Embankment Works	Future Pipeline	TBC	tbc	tbc
Debenham Natural Flood Management (Tranche 2b)	Detail Design	Tom Hunter	01/04/2025	31/03/2026
Gedgrave Pumping Station Replacement	Pipeline	TBC	tbc	tbc
Iken Pumping Station Replacement	Pipeline	TBC	tbc	tbc
Sudbourne Pumping Station Replacement	OBC	TBC	01/09/2027	01/03/2029
Tidal Deben Water Level Management Improvements	Future Pipeline	TBC	tbc	tbc

EA Approval Level Received (No)



Funding Sources



PROJECT DELIVERY REPORT

For the period 3 October 2025 to 14 January 2026

1. UPPER ALDE & ORE ESTUARY EMBANKMENT IMPROVEMENTS

- 1.1. Following the board's approval of the recommendations within the last paper we have effectively closed the project, making our last claim to cover costs to date.
- 1.2. As agreed we supported Britten Pears Arts Ltd (BPA) in submitting the FRAP application for works in their flood cell only (FC06) and in answering queries from the Environment Agency on the submission. We understand this is now working through the system.
- 1.3. There was an Alde & Ore Community Partnership (AOCP) meeting held on the 27 November at which I gave a project update. There was much discussion around what is next for the estuary but an acknowledgement that we have collectively all tried to get the Capital works solution across the line – but that the modelling prevents this work being done in phases due to the transference of flood risk. The community accepted that the new Estuary plan will be focused on maintaining the estuary rather than capital improvement works.
- 1.4. Tim Beach, Chair of the AOCP agreed that the Estuary Plan, which acts as the Estuary Strategy, needs to be updated to reflect the move from capital work to maintenance work. This will be done during 2026 with the AOCP leading discussions with the EA and the community.
- 1.5. The EA were clear they did not have money for maintenance so thought needs to be given to who will be funding maintenance across the estuary – ESWMB's commitment with the public work loan will only go so far and within certain flood cells.
- 1.6. An organisation will need to take the lead on collating all the maintenance needs and prioritising them.
- 1.7. I understand that Britten Pears Arts Ltd (BPA) have contacted East Suffolk Council to see if they will pick up the project as the only other Risk Management Authority in the area.

2. SUDBOURNE PUMPING STATION

- 2.1 We are awaiting further guidance on the Partnership Funding rules that will apply from 1 April 2026. We have been informed that refurbishment projects will be fully funded by Grant-in-Aid under the new rules, although we are yet to see any detailed definition on this from the EA. We also know that replacement projects will be fully funded for the first £3m of costs and then 90% funded for costs above £3m. For example a replacement project costing £4m will require £100k contribution.
- 2.2 Once we know how projects will be prioritised and the information required for a submission we can look to resubmit an OBC in accordance with the new rules.
- 2.3 The Alde & Ore Community Partnership (AOCP) are leading the update of the Estuary plan in 2026 which could enable more benefits to be used to support the business case for the pumping stations, instead of being taken to support Capital embankment works.

Kari Nash
Project Delivery Manager

OPERATIONS REPORT

For the period 6 October 2026 to 9 January 2026

1. MAINTENANCE WORK

1.1 De-silt and weed removal

During this period good progress has been made on the drains maintenance programme in the pumped catchments. Maintenance has so far been completed in the following catchments.

Bawdsey - CMT178P	
DRN178P0101/4	Queen's Fleet
Gedgrave - CMT170P	
DRN170P0101	Gedgrave (North)
DRN170P0201	Gedgrave (South)
	
Sudbourne - CMT171P	
DRN171P0101	Ferry Farm
DRN171P0201	Sudbourne Delph
	



2. MECHANICAL & ELECTRICAL WORK

- 2.1 UKPN are planning changes at Gedgrave pumping station to upgrade a transformer. This will provide a safety improvement with the transformer positioned on a new pole further from the pump control panels. UKPN's work will involve new cabling to the pumping station and so there is good opportunity to upgrade or reposition electrical controls. The M&E team has therefore used this opportunity to install a new larger kiosk with new electrical control panels positioned at a higher level for greater flood resilience. This work has been completed, and we await UKPN's work to install the new transformer and switch the supply to the new kiosk.



- 2.2 Upgrade to telemetry systems has been progressing well across the WMA group. The equipment procured with funding from Tranche 2A of the DFRA IDB Fund is now being installed using funding from Tranche 2B. Installation of the new equipment at ESWMB pumping stations is due to commence this month. The M&E team is working closely with specialist supplier Lee Dickens Ltd. to carry out the installations on site and commission the new system. Once installed the system will provide a reliable means to remotely monitor water level, pump operation, report faults and allow remote re-start.

3. RECHARGEABLE WORKS

3.1 Main River Deben works

3.1.1 Wickham Market

In November ESWMB undertook desilting work on the main River Deben at Wickham Market on behalf of the Environment Agency. This work was focussed on the B1078 road bridge which was heavily silted, restricting capacity through the main span and side arches. The wet silt has been placed on the bank and will be levelled or removed from site once dry.



3.1.2 Lower Deben Maintenance Projects

The Lower Deben Riparian Owner Group (LDOG) group has identified several tasks with potential to provide benefit to conveyance, land use and the environment in the Deben catchment between Wickham Market and Melton. The condition of the river, its banks and some of the structures through this area is a concern and the EA has no current maintenance plans or funding allocated to this area. The landowner group has therefore been working with the Environment Agency to gain advice on permissions required to carry out works independently.

LDOG and the EA approached ESWMB in November for assistance in applying for Flood Risk Activity Permits and hopefully undertaking some of the identified works. Some of the work could help with management of water levels in the IDB district, which is currently adversely affected by lack of conveyance in the main river or diversion of main river flows directly into side channels due to bank erosion and elevated levels. Therefore officers are coordinating with LDOG and the EA to understand the requirements and means of funding.

3.2 East Suffolk Council - Coastal Repairs and Maintenance Contract

Through the Repair and Maintenance contract with East Suffolk Council, ESWMB has continued to provide general reactive and planned maintenance along the Suffolk coastline. Since October some of this work has involved the clearance of debris from the coastline associated with the rapid erosion at Thorpeness.

4 OPERATIONAL MATTERS

None

5. COMPLAINTS/ENFORCEMENT

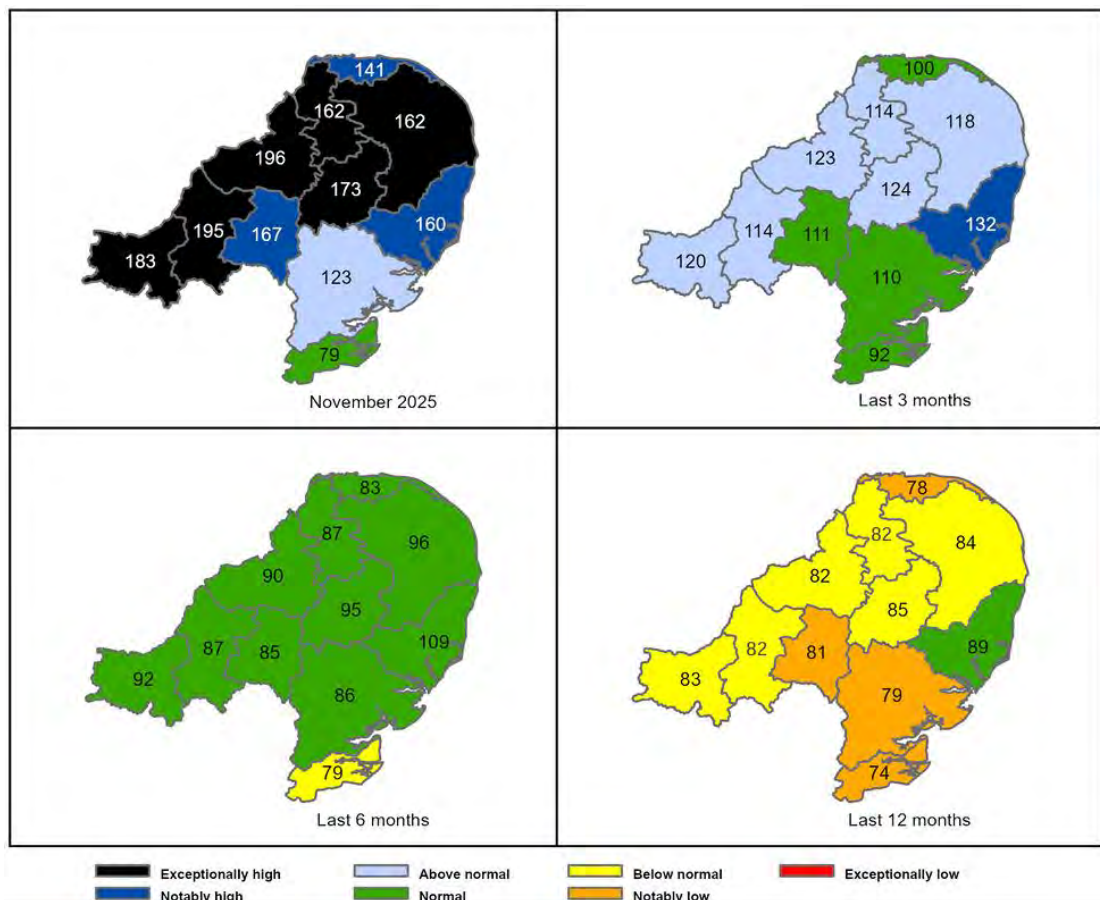
None this period.

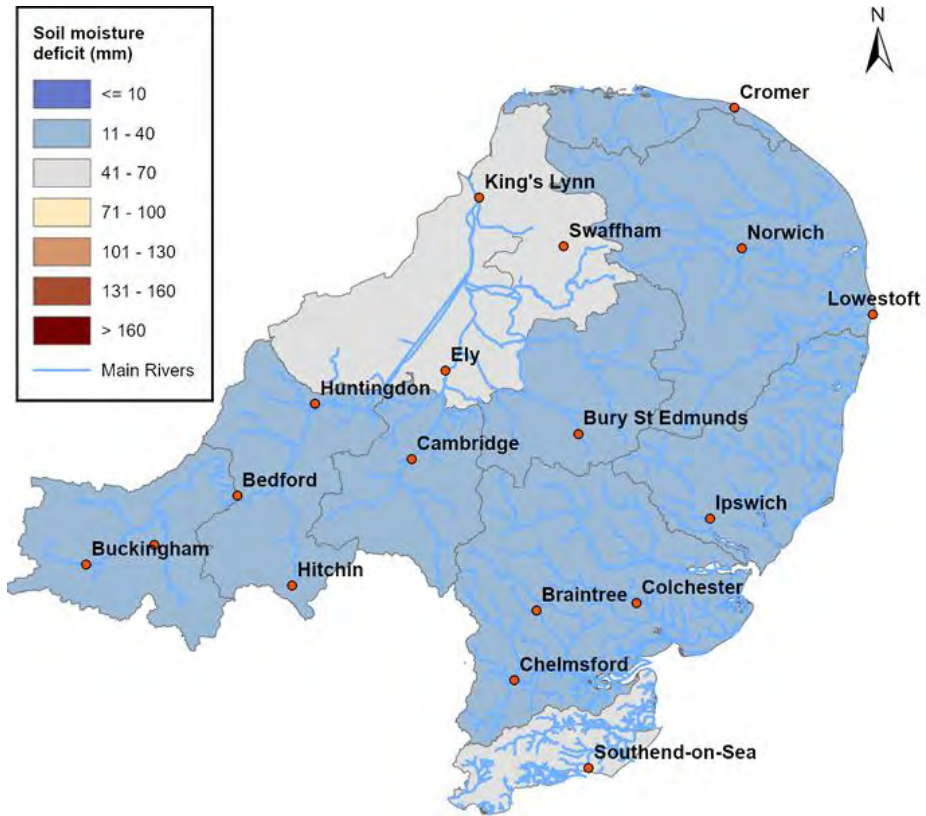
6. HYDROLOGY

On the following pages are some extracts on rainfall and soil moisture deficit from the latest Water Situation Report for East Anglia covering the period up to 30th November 2025. The full report can be found online at: https://assets.publishing.service.gov.uk/media/693aa1a9c72b0f8ccf33d5d9/East_Anglia_Water_Situation_Report_November_2025.pdf

Recent MET Office data reports that rainfall in November was above average across East Anglia, and this has help recover soil moisture deficit and river flows to normal levels, however key aquafers have still generally remained low.

Rainfall data





**ALI BLOOMFIELD
OPERATIONS MANAGER**

**TOM HUNTER
AREA MANAGER**

January 2026

ENVIRONMENTAL REPORT

For the period 04 October 2025 to 09 January 2026

1. INFORMATION FOR THE BOARD

1.1. UPDATE ON WILD RELEASE OF BEAVERS

Officers are pleased to report that ahead of a formal Beaver Advisory Group being created (if and when a wild release application is received by Natural England), officers have successfully established regular meetings with Natural England to satisfy the Boards that no wild releases of Beavers will be considered by Natural England without significant consultation with the relevant Internal Drainage Board. Officers will continue to develop this close working relationship to scrutinise any future application to release wild Beavers in or close to a WMA Drainage District. These meetings will also be used to flag or discuss unlicensed escapes or releases.

Thanks to the newly established meetings, officers have been in discussion with Natural England regarding the repatriation of two unlicensed wild beavers identified on the River Wensum in Norfolk and the Little Ouse River in Suffolk. Natural England have reassured officers that these unlicensed beavers are likely to be escapees from enclosures and are to be repatriated.

Officers have thoroughly researched ecology, impacts and management and licencing of European Beavers and are fully prepared to engage with any future applications (with Natural England) to release Wild Beaver, or with unlicensed escapees or illegal releases. Preparations include full training to operatives and staff on 12th January 2026.

1.2. ESWMB STANDARD MAINTENANCE OPERATIONS AUDITS

The Environment Team have undertaken two drain audits during this period within the ESWMB catchment, following the completion of maintenance works. This is to ensure that maintenance on the drains is done to the standards set out in the ESWMB Standard Maintenance Operations document and that the Board remains compliant.

The drains audited were Gedgrave (North) (DRN170P0101) and Bawdsey Marsh (DRN178P0201), which were audited on 25.11.2025 and 26.11.2025, respectively. An audit report was completed for these drains, including an overall maintenance score and further recommendations, and issued to the ESWMB Operations Manager.

2. BIODIVERSITY ACTION PLAN – UPDATE

2.1. MINK

2.1.1 WATERLIFE RECOVERY TRUST (WRT) – UPDATE

The aim of the WRT charity is to eradicate mink throughout Great Britain through a partnership approach from many organisations. The WRT today has partner organisations and volunteers trapping mink and sees native wildlife rebound from Yorkshire through to Sussex, with more counties likely to sign up. The Environmental Manager continues to sit on this steering group to represent the Board's interests.

The latest WRT steering group meeting was held and attended on the 09 January 2026. Edition 12 of the WRT newsletter produced for October 2025 provides some interesting information and updates on the project – its progress and can be found [here](#).

2.2. ESWMB BIODIVERSITY ACTION PLAN (BAP) – PROGRESS REVIEW 2025-2026

The Biodiversity Action Plan for the ESWMB has been subject to an annual review of progress. Various actions have been undertaken during 2025 by the Board, mostly through the day to day running of the Board's Maintenance and Capital Scheme Delivery programmes. Some actions, however, are delivered through other organisations on behalf of the Board, where they receive funding from the Board to facilitate projects. A summary of the progress made thus far in 2025-26 can be found in [Appendix A](#)

3. SCOPING VISITS DURING THE PERIOD:

Scoping visits were undertaken on the following catchments:

- Gedgrave (CMT170P) – 14.10.2025
- Chillesford (CMT168P) – 14.10.2025
- Sudbourne (CMT171P) – 14.10.2025
- Butley Mill River (CMT169G) – 14.10.2025

4. ASSENTS/LICENCES GRANTED AND/OR APPLIED FOR DURING THE PERIOD:

Licence / WFD Assessments / Assent / Habitat Regulations Assessment	Applied	Granted
Gedgrave / WFD Assesment	16.10.2025	N/A
Chillesford / WFD Assessment	16.10.2025	N/A
Sudbourne / WFD Assessment	17.10.2025	N/A
Butley Mill River / WFD Assessment / HRA (Notification to NE)	20.10.2025	N/A

5. TRAINING AND MEETINGS ATTENDED:

Date	Officer	Training Attended	Brief Description
19/11/25	DP	CIEEM - Badger Ecology and Surveys training	This training event held at the Whisby Nature Reserve provided a comprehensive introduction to badger ecology and surveys. The training included an overview of badger ecology, relevant legislation, survey planning and techniques, field signs (including sett identification) and writing badger reports.
20/11/25 & 21/11/25	CH & EB	CIEEM -Tree Identification for Beginners training	This CIEEM course covered the following key areas; recognition and identification of common tree species, ancient woodland indicator plants, and the different habitats in which they grow best. The course also covered the relationships that exist between trees and other organisms, how trees grow and reproduce and epiphytes, mycorrhizal fungi and symbiotic relationships between tree species and their importance for biodiversity.
01/12/25	CL, EB, DP	ADA Environmental Forum	Meeting with partners of the ADA Environmental Forum to discuss relevant topics of the IDB's.

6. NON-COMPLIANCE

Nothing to report within this period.

7. COMPLAINTS

Nothing to report within this period.

CAROLINE LABURN
ENVIRONMENTAL MANAGER
JANUARY 2026

SUSTAINABLE DEVELOPMENT REPORT

1. REPORTING PERIOD

This planning report covers the reporting period 24 September to 23 December 2025.

2. CONSENT APPLICATIONS

There are currently 7 consent applications being processed. The most common types of consent that the Board receive and determine in its regulatory capacity are set out in the table below.

Application Type	Number
Byelaw 3 (B3) – Discharge of Treated Foul Water (TFW):	1
Byelaw 3 (B3) – Discharge of Surface Water (SW):	3
Byelaw 4 (B4) / Section 23 (S23), LDA 1991 – Alteration of watercourse:	2
Byelaw 10 (B10)– Works within 9 m of a Board’s maintained watercourse:	1
Total:	7

In accordance with the scheme of delegation there are no matters for consideration by the Board in this report.

3. CONSENTS DETERMINED

During this reporting period, the following 4 applications for consent under the Land Drainage Act 1991 or the Board's Byelaws have been determined by Officers in accordance with their delegated authority.

Case Reference	Case File Sub-type	Location / Site Name	Description of Application or Proposal	Outcome
25_32949_C	Byelaw 3 Surface Water	Yoxford Road, Middleton	Discharge of surface water from 56m ²	Granted 30/09/2025
25_32776_C	Byelaw 3 Surface Water	Ferry Road, Felixstowe	Discharge of surface water from 3,101m ²	Granted 10/11/2025
25_32706_C	Section 23, LDA1991	Sizewell Active Construction Area	Watercourse Diversion	Granted 15/10/2025

25_31183_C	Byelaw 10	Bawdsey Pumping Station	Fencing and gates for a public footpath within 9 metres of a Board Maintained watercourse and pumping station	Granted 03/10/2025
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4. PLANNING COMMENTS

Officers have provided comments on 22 applications that are either in or could impact on the Boards Internal Drainage District. 5 of these applications are for major developments and are summarised below;

Planning Ref.	Location / Site Name	Description
DC/24/0412/FUL	Brightwell Street, Brightwell	Commercial Development
MS/2342/15/VOC2	Ipswich Road, Baylham	Commercial Development
DC/25/05114	Bramford Road, Great Blakenham	Commercial Development
DC/25/4494/DRC	The Street, Kettleburgh	Residential Development (16 Dwellings)
DC/25/4417/FUL	Low Road, Bruisyard	Solar Development

Additionally, officers continue to actively engage with the following Nationally Significant Infrastructure Projects which are at various stages of applying to the Planning Inspectorate for a Development Consent Order (DCO):

Project	Status	Update
National Grid Norwich to Tilbury (Electricity Transmission)	Pre-examination	Representation made to Planning Inspectorate (November 2025) highlighting the affected Boards' interests and noting the need for further engagement with applicant in relation to consents, drainage strategy and Protective Provisions for drainage authorities in the Development Consent Order. Continued engagement with affected LLFAs (Norfolk and Suffolk) on Protective Provisions. Legal advice to be sought.

Sea Link (Electricity Transmission)	Examination	Planning examination commenced November 2025. Officers actively involved in examination to highlight issues with wording of draft Development Consent Order. Engagement with applicant (National Grid) is ongoing.
Lion Link (Electricity Transmission)	Pre-application	DCO application expected Q4 2026. Statutory consultation expected Q1 2026. Engagement with developer (National Grid) is ongoing regarding consents, discharge strategy and potential use of Protective Provisions for drainage authorities.
Suffolk Water Recycling Transfer and Storage project	Pre-application	Early engagement held with developer (Essex & Suffolk Water). High-level response provided to early consultation. Infrastructure (pipelines and reservoirs) locations not yet finalised.
North Suffolk Reservoir	Pre-application	Early engagement held with developer (Essex & Suffolk Water) and environmental consultants. Reservoir location not yet released.

5. FEES

There have been 2 surface water development contribution fees invoiced or paid during the reporting period. These fees are detailed below;

Case ref(s)	Date invoiced	Amount (no VAT)	Date Paid
25_32949_C	30.09.2025	£91.28	26.08.2025
25_32776_C	12.11.2025	£8,155.63	12.12.2025

CATHRYN BRADY
HEAD OF CATCHMENT SERVICES
DECEMBER 2025

EAST SUFFOLK WMB

SCHEDULE OF PAID ACCOUNTS

Payment Date From : 01/09/2025

Payment Date To : 30/11/2025

<u>Account ID</u>	<u>Name</u>	<u>Details</u>	<u>Amount Paid This Period</u>
AN0001	The AF Group Ltd	Materials	3,198.95
AN0008	Anglian Plant Limited	Plant Hire	3,432.00
AS0002	Ashtons Legal	Legal Fees	7,173.00
BE0001	Bear Terrain Ltd	Rechargeable Works	552.00
BR0004	Broads (2006) IDB	Maintenance/Recharge/Capital	81,584.25
BR0009	Britannia Archaeology Ltd	Archaeology Services	2,070.00
CI0002	City Electrical Factors	Electrical Supplies	183.08
DI0002	DIY Tool Hire Ltd	Tool Hire	90.00
EC0001	Ecology Link Ltd	Ecocogist Works	2,952.90
EE0001	EE Ltd	SIMO for Security Camera's	186.24
EN0001	Environment Agency	Waste Exemption Registration	268.00
FR0001	Fram Farmers Ltd	Electricity/Materials	69,198.01
HE0002	Heart 2 Heart	Defib Pads & Battery	300.00
HO0002	Holmes Plant & Construction Ltd	Maintenance/Recharge/Capital	76,367.04
HU0001	D C Hunt Engineers Ltd	Maintenance Works	1,290.00
HU0003	Hubble	Rechargeable/Maintenance Works	889.73
IN0001	Independent Lifting Services Ltd	Rechargeable Works	63.69
JD0001	John Davidson (Pipes) Ltd	Rechargeable Works	8,873.78
JD0002	JDMA Paving & Landscaping Ltd	Rechargeable Works	5,460.00
LA0001	Mervyn Lambert Plant Ltd	Plant Hire	9,478.11
NA0003	Naturescape Wildflowers LLP	Rechargeable Works	2,620.80
NO0001	Norfolk Rivers IDB	Rechargeable Works	486.00
PR0002	R J Pryce & Co Ltd	Rechargeable/Maintenance	6,670.70
PW0001	Public Works Loan Board	Public Works Loan Board	85,772.43
RE0002	Rexel UK Ltd	Maintenance Works	557.25
RH0001	Rhino Building & DIY Supplies Ltd	Maintenance Works	405.82
RI0004	Richardson Haulage Ltd	Grab Lorry Hire	1,320.00
RP0001	Risk & Policy Analysts Ltd	Capital Works	8,952.67
SO0002	Hoben International Ltd	Rechargeable Works	522.60
SP0002	SPP Digital Ltd	Signage	2,798.40
SP0003	Subsea Protection Systems Ltd	Concrete Supplies	7,704.00
SS0001	SSAF Window Films Ltd	Rechargeable Works	10.20
ST0007	Stantec UK Limited	Capital Works	7,311.60
SU0001	Suffolk County Council	SLA Agreement	1,200.00
SU0006	Survitec Group Ltd	Rechargeable Works	735.83
SW0002	Sweco UK Ltd	Capital Works	42,458.18
TH0004	Robert P Thain	Rechargeable Works - Lorry Moves	3,135.00
TR0001	Travis Perkins Ltd	Plant Hire/Materials	1,639.68
VA0002	JH Vaudrey & Son Ltd	Maintenance/Recharge/Capital	6,674.02
WA0004	HR Wallingford Ltd	Capital Works - Modelling Study	15,120.00
WA0007	Waterlife Recovery Trust	Mink Eradication/Control	2,500.00
WA0008	Phil Watson	Maintenance/Recharge/Capital	13,320.00

EAST SUFFOLK WMB

SCHEDULE OF PAID ACCOUNTS

Payment Date From : 01/09/2025

Payment Date To : 30/11/2025

<u>Account ID</u>	<u>Name</u>	<u>Details</u>	<u>Amount Paid This Period</u>
WA0011	Water Management Alliance	Recharge/Capital Works	90,564.06
WI0004	Witham Oil and Paint (Soham) Ltd	Painting Supplies	435.36
WI0005	Wilkin Chapman LLP	Legal Fees	9,600.00
WO0002	Workwear (East Anglia) Ltd	PPE	132.30

Please note that the amounts shown above include Vat £ 586,257.68

From: 01 April 2025
To: 30 November 2025

Period: 8
Year Ending: 31 March 2026

NOTE INCOME AND EXPENDITURE ACCOUNT	YTD Budget £	YTD Actual £	YTD Variance £	Annual Budget £	Projected Out-Turn £	Projected Variance £
INCOME						
1 Drainage Rates	339,054	339,054	0	339,054	339,054	0
2 Special Levies issued by the Board	235,265	235,265	0	235,265	235,265	0
3 Grants Applied	245,000	247,157	2,157	4,864,198	325,000	-4,539,198
3ii Grants Applied - Tranche Funding	0	5,955	5,955	0	115,000	115,000
4 Highland Water Contributions	93,875	106,013	12,138	93,875	106,013	12,138
5 Income from Rechargeable Works	40,000	400,422	360,422	40,000	400,422	360,422
6 Other Income	365,000	368,642	3,642	518,604	541,182	22,579
Total Income	£1,318,194	£1,702,508	£384,314	£6,090,996	£2,061,936	-£4,029,060
EXPENDITURE						
7 Capital Works	245,000	252,439	-7,439	4,864,198	325,000	4,539,198
7ii Tranche Expenditure	0	28,696	-28,696	0	115,000	-115,000
8 Environment Agency Precept	102,079	0	102,079	102,079	102,079	0
9 Maintenance Works	400,000	394,925	5,075	833,629	840,535	-6,906
10 Administration Charges	125,337	128,159	-2,822	187,001	197,686	-10,685
11 Cost of Rechargeable Works	0	350,691	-350,691	0	375,422	-375,422
11ii Professional Fees Iken	25,000	25,648	-648	60,000	60,000	0
12 Development Expenditure	0	0	0	0	0	0
Total Expenditure	£897,416	£1,180,557	-£283,141	£6,046,907	£2,015,722	£4,031,185
Profit/(Loss) on disposal of Fixed Assets	£0	£0	£0	£0	£0	£0
Net Surplus/(Deficit) for the Year	£420,778	£521,950	£101,172	£44,087	£46,213	£2,125

From: 01 April 2025
To: 30 November 2025

Period: 8
Year Ending: 31 March 2026

NOTE BALANCE SHEET AS AT 30-11-2025			
	2024/25	MOVEMENT	2025/26
	£	£	£
13 Fixed Assets			
Land and Buildings	4,898	-4,898	0
Shared Consortium Assets	0	0	0
	4,898	-4,898	0
Current Assets			
14 Cash at Bank and in Hand	338,367	-152,903	185,464
15 Short term Investments	4,400,000	0	4,400,000
16 Debtors and Prepayments	496,749	-248,278	248,471
	5,235,116	-401,181	4,833,935
Current Liabilities			
17 Creditors and Receipts in Advance	1,055,885	-687,832	368,053
18 Loans Repayable within the next 12 months	102,698	-102,698	0
	1,158,583	-790,529	368,053
Net Current Assets	4,076,533	389,348	4,465,882
Less Long Term Liabilities			
18 Long Term Borrowing	2,404,883	0	2,404,883
	2,404,883	0	2,404,883
Net Assets	£1,676,549	£384,450	£2,060,999
Reserves			
19 General Reserves	169,802	0	169,802
20 Grants Reserve	400,721	-166,045	234,675
Grant Reserve Tranche Funding	0	28,545	28,545
19 Development Reserve	222,531	0	222,531
19 Capital Reserves	883,495	521,950	1,405,446
	1,676,549	384,450	2,060,999
Reserves	£1,676,549	£384,450	£2,060,999

S JEFFREY BSc (Hons) FCCA CPFA
CHIEF FINANCIAL OFFICER

From: 01 April 2025
 To: 30 November 2025

Period: 8
 Year Ending: 31 March 2026

INCOME AND EXPENDITURE ACCOUNT	RIVER DEBEN (PUMPED)		LOWER ALDE (PUMPED)		AHB (PUMPED)		BLYTH (PUMPED)		GRAVITY		ALDE (TIDAL GRAVITY)		TOTAL	
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	ACTUAL
	£	£	£	£	£	£	£	£	£	£	£	£	£	£
INCOME														
Drainage Rates	42,233	42,233	208,657	208,657	13,603	13,603	11,478	11,478	31,215	31,215	31,868	31,868	339,054	339,054
Special Levies issued by the Board	37,158	37,158	33,818	33,818	0	0	185	185	138,393	138,393	25,711	25,711	235,265	235,265
Grants Applied	0	0	4,864,198	251,547	0	0	0	-4,390	0	0	0	0	4,864,198	247,157
Tranche Funding Applied	0	5,955	0	0	0	0	0	0	0	0	0	0	0	5,955
Highland Water Contributions	28,306	44,215	48,607	43,209	1,247	1,427	11,144	13,350	4,313	3,912	258	-102	93,875	106,013
Income from Rechargeable Works	0	0	0	0	0	0	0	0	40,000	400,422	0	0	40,000	400,422
Other Income	130,794	103,529	204,559	163,830	34,454	27,300	26,731	21,333	30,291	26,213	32,991	26,437	459,819	368,642
Total Income	£238,491	£233,091	£5,359,839	£701,062	£49,304	£42,330	£49,538	£41,956	£244,212	£600,155	£90,828	£83,914	£6,032,211	£1,702,508
EXPENDITURE														
Capital Works	0	0	4,864,198	256,829	0	0	0	-4,390	0	0	0	0	4,864,198	252,439
Tranche Expenditure	0	28,696	0	0	0	0	0	0	0	0	0	0	0	28,696
Environment Agency Precept	7,782	0	6,840	0	1,141	0	304	0	83,439	0	2,572	0	102,079	0
Maintenance Works	190,102	110,983	397,126	192,264	40,156	22,675	48,092	25,988	51,256	19,655	48,114	23,361	774,846	394,925
Administration Charges	28,050	19,224	37,400	25,632	7,480	5,126	3,740	2,563	104,721	71,769	5,610	3,845	187,001	128,159
Development Expenditure	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Professional Fees - Iken	0	0	60,000	25,648	0	0	0	0	0	0	0	0	60,000	25,648
Cost of Rechargeable Works	0	0	0	0	0	0	0	0	0	350,691	0	0	0	350,691
Total Expenditure	£225,933	£158,903	£5,365,564	£500,372	£48,777	£27,801	£52,136	£24,161	£239,416	£442,115	£56,296	£27,206	£5,988,124	£1,180,557
Profit/(Loss) on disposal of Fixed Assets	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Surplus/(Deficit) for the Year	£12,558	£74,188	-£5,726	£200,690	£527	£14,529	-£2,598	£17,795	£4,796	£158,040	£34,531	£56,708	£44,087	£521,950

From: 01 April 2025
To: 30 November 2025

Period: 8
Year Ending: 31 March 2026

STATEMENT OF MOVEMENT ON RESERVES	RIVER DEBEN (PUMPED)		LOWER ALDE (PUMPED)		AHB (PUMPED)		BLYTH (PUMPED)		GRAVITY		ALDE (TIDAL GRAVITY)		TOTAL	
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	ACTUAL
	£	£	£	£	£	£	£	£	£	£	£	£	£	£

GENERAL RESERVES

Opening Balances as 1-4-2025	114,719	114,719	15,330	15,330	12,359	12,359	8,749	8,749	12,009	12,009	6,635	6,635	169,801	169,801
Net Surplus/(Deficit) for the Year	12,558	74,188	-5,726	200,690	527	14,529	-2,598	17,795	4,796	158,040	34,531	56,708	44,087	521,950
Transfers (to)/from Development Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers (to)/from Capital Reserve	-12,558	-74,188	5,726	-200,690	-527	-14,529	2,598	-17,795	-4,796	-158,040	-34,531	-56,708	-44,087	-521,950

Closing Balances as at 30-11-2025	£114,719	£114,719	£15,330	£15,330	£12,359	£12,359	£8,749	£8,749	£12,009	£12,009	£6,635	£6,635	£169,801	£169,801
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CAPITAL RESERVES

Opening Balances as at 1-4-2025	327,337	313,184	302,179	267,090	29,186	26,408	47,953	54,558	142,547	132,345	110,265	89,910	959,468	883,495
Transfers (to)/from General Reserve	12,558	74,188	-5,726	200,690	527	14,529	-2,598	17,795	4,796	158,040	34,531	56,708	44,087	521,950

Closing Balances as at 30-11-2025	£339,894	£387,372	£296,453	£467,780	£29,713	£40,937	£45,354	£72,353	£147,343	£290,385	£144,796	£146,618	£1,003,555	£1,405,446
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DEVELOPMENT RESERVES

Opening Balances as at 1-4-2025	0	0	0	0	0	0	0	0	77,645	222,531	0	0	77,645	222,531
Transfers (to)/from General Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Closing Balances as at 30-11-2025	£0	£0	£0	£0	£0	£0	£0	£0	£77,645	£222,531	£0	£0	£77,645	£222,531
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From: 01 April 2025
To: 30 November 2025

Period: 8
Year Ending: 31 March 2026

OUR ID	NAME	ACTUAL 2024/25	ACTUAL 2025/26	BUDGET 2025/26	VARIANCE
<u>DRAINS MAINTENANCE</u>					
<u>SD1: River Deben (Tidal Pumped) Sub District</u>					
<u>DRN179P0101/4/5</u>	King's Fleet	0	0	1,725	1,725
<u>DRN179P0102</u>	Laurel Farm Delph	2,765	0	0	0
<u>DRN179P0103</u>	Gulpher	0	0	1,000	1,000
<u>DRN179P0201</u>	Falkenham Delph	2,750	0	1,725	1,725
<u>DRN179P0204</u>	Falkenham Marsh Drain	5,491	0	0	0
<u>DRN179P0203</u>	Falkenham Delph 3	5,216	0	1,725	1,725
<u>DRN179P0202</u>	Kirton Drain	5,036	0	0	0
<u>DRN179P0205</u>	King's Fleet Weir Drain	0	0	1,725	1,725
<u>DRN179P0206</u>	Falkenham Marshes	2,750	0	0	0
<u>DRN178P0301/3</u>	Ramsholt Marsh	0	105	0	-105
<u>DRN178P0101/2/4</u>	Queen's Fleet	6,688	460	0	-460
<u>DRN178P0201</u>	Bawdsey Marsh	0	3,372	0	-3,372
Contingency	Spraying	0	0	0	0
		£30,695	£3,937	£7,900	£3,963
<u>SD2: Lower AIde (Tidal Pumped) Sub District</u>					
<u>DRN172P0101</u>	Iken Marsh Drain	0	0	0	0
<u>DRN171P0101</u>	Ferry Farm Drain	0	0	2,900	2,900
<u>DRN171P0201</u>	Sudbourne Delph	0	0	4,800	4,800
<u>DRN171P0202</u>	Church Farm Drain	0	0	0	0
<u>DRN170P0101</u>	Gedgrave Drain (North)	0	1,495	10,925	9,430
<u>DRN170P0201</u>	Gedgrave Drain (South)	0	0	3,375	3,375
<u>DRN168P0101</u>	Chillesford Drain	0	0	5,300	5,300
<u>DRN167P0101</u>	Butley Marsh Drain	4,674	0	2,900	2,900
<u>DRN167P0102</u>	Stonebridge Drain	0	0	2,900	2,900
<u>DRN167P0103</u>	Capel Drain	0	0	2,420	2,420
<u>DRN176P0101</u>	Colony Marsh Drain	1,368	0	0	0
Contingency	Various	0	0	0	0
		£6,042	£1,495	£35,520	£34,025
<u>SD3: AHB (Tidal Pumped) Sub District</u>					
<u>DRN176P0101</u>	Holton Drain, Blyth	0	0	0	0
<u>DRN177P0101</u>	Alderton & Hollesley 1	7,960	0	0	0
<u>DRN177P0201</u>	Alderton & Hollesley 2	1,831	0	0	0
<u>DRN177P0202</u>	Alderton & Hollesley 3	1,831	0	0	0
<u>DRN177P0301</u>	Alderton & Hollesley	0	1,383	9,600	8,218
<u>DRN177P0302</u>	Alderton & Hollesley	0	923	4,800	3,878
<u>DRN177P0303</u>	Alderton & Hollesley	0	638	0	-638
<u>DRN177P0401</u>	Alderton	0	678	0	-678
		£11,622	£3,620	£14,400	£10,780
<u>SD4: Blyth (Tidal Pumped) Sub District</u>					
<u>DRN160P0101</u>	Holton Drain, Blyth	0	0	0	0
<u>DRN160P0102</u>	Reyden	0	0	0	0
		£0	£0	£0	£0

From: 01 April 2025
To: 30 November 2025

Period: 8
Year Ending: 31 March 2026

OUR ID	NAME	ACTUAL 2024/25	ACTUAL 2025/26	BUDGET 2025/26	VARIANCE
<u>SD5: Gravity Sub District</u>					
<u>DRN162G0101</u>	Blyth, Henham Park	0	0	0	0
<u>DRN164G0101</u>	Thorpeness 100	0	0	0	0
<u>DRN182G0101/7</u>	Shottisham River, Lower Deben	0	0	0	0
<u>DRN180G0101/3</u>	Ramsholt Dock Drain, Lower Del	0	0	0	0
<u>DRN163G0101</u>	Eastbridge Drain, Minsmere	0	0	7,750	7,750
<u>DRN163G0301</u>	Theberton, Minsmere	0	0	2,950	2,950
<u>DRN163G0401</u>	Yew Tree Farm	0	0	2,400	2,400
<u>DRN163G0203</u>	Leiston 3, Minsmere	0	0	0	0
<u>DRN163G0201</u>	Leiston 1, Minsmere	0	0	0	0
<u>DRN163G0202</u>	Leiston 2, Minsmere	0	0	2,400	2,400
<u>DRN161G0101</u>	Holton Drain, Blyth	0	0	0	0
<u>DRN163G0501</u>	Darsham Station	0	0	0	0
<u>DRN175G0201</u>	Sternfield Drain, FRAT	0	0	0	0
<u>DRN175G0401</u>	Upper Alde (Rendham)	0	0	0	0
<u>DRN175G0501</u>	Bruisyard Hall Drain, Upper Alde	0	0	2,500	2,500
<u>DRN175G0301</u>	Blackstock Drain, Upper Alde	0	0	0	0
<u>DRN183G0101/3</u>	River Fynn, Lower Deben	0	0	0	0
<u>DRN184G0901</u>	Kettleburgh, River Deben	0	0	500	500
<u>DRN184G0801/3</u>	Framsden Drain, Upper Deben	0	0	1,000	1,000
<u>DRN184G0701</u>	Horsefen Drain, Upper Deben	0	0	0	0
<u>DRN184G0601</u>	Moneweden Drain, Upper Deben	1,868	0	0	0
<u>DRN184G0501</u>	Rendlesham Drain, Upper Deben	0	0	0	0
<u>DRN184G0101/5</u>	Byng Brook, Upper Deben	2,381	0	0	0
<u>DRN184G0201</u>	Eyke Marsh Drain, Upper Deben	0	600	0	-600
<u>DRN184G0301/3</u>	Loudham Drain, Upper Deben	0	0	0	0
<u>DRN184G0401</u>	Ashe Abbey Drain, Upper Deben	0	0	0	0
<u>DRN190G0101/2</u>	Wetherden Stream Catchment, F	835	0	1,000	1,000
<u>DRN191G0101/3</u>	Gipping Stream, River Gipping	0	0	0	0
<u>DRN186G1001</u>	Rattlesden River Catchment	0	0	0	0
<u>DRN189G0101</u>	Rattlesden River Catchment	535	0	1,000	1,000
<u>DRN189G0102/3</u>	Rattlesden River Catchment	1,075	0	0	0
<u>DRN186G0901/2/3</u>	Creeting's Watercourse	1,078	0	1,000	1,000
<u>DRN186G0801/6</u>	Badley Stream, River Gipping	1,441	0	1,000	1,000
<u>DRN186G0701/4</u>	Jack's Green Watercourse	1,341	0	500	500
<u>DRN186G0601/5</u>	Coddenham Stream, River Gippi	-355	0	1,000	1,000
<u>DRN186G0301/4</u>	Claydon Marsh Drain, River Gipp	220	0	0	0
<u>DRN186G0201/3</u>	Claydon Hill Drain, River Gipping	-230	0	0	0
<u>DRN186G0101</u>	Bramford Marsh Drain, River Gipp	0	0	0	0
<u>DRN186G0401</u>	Barham Marsh Drain, River Gipp	0	0	0	0
<u>DRN188G0101/5</u>	River Jordan, River Gipping	840	0	500	500
<u>DRN186G0501</u>	Gallows Hill Drain, River Gipping	345	0	0	0
		£11,373	£600	£25,500	£24,900

From: 01 April 2025
To: 30 November 2025

Period: 8
Year Ending: 31 March 2026

OUR ID	NAME	ACTUAL 2024/25	ACTUAL 2025/26	BUDGET 2025/26	VARIANCE
<u>SD6: Alde (Tidal Gravity) Sub District</u>					
<u>DRN169G0101</u>	Butley Mill River, Lower Alde	0	0	0	0
<u>DRN165G0102</u>	Boyton Marsh Drain, Lower Alde	0	0	0	0
<u>DRN165G0101</u>	Boyton Marsh Delph, Lower Alde	0	0	0	0
<u>DRN175G0101</u>	The Canal, (Benhall)	0	0	1,000	1,000
		£0	£0	£1,000	£1,000
DRAINS MAINTENANCE		£59,732	£9,652	£84,320	£74,668

From: 01 April 2025
To: 30 November 2025

Period: 8
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OUR ID	NAME	ACTUAL 2024/25	ACTUAL 2025/26	BUDGET 2025/26	VARIANCE
<u>PUMPING STATION MAINTENANCE</u>					
<u>SD1: River Deben (Tidal Pumped) Sub District</u>					
<u>PMP178P001</u>	Bawsey Pumping Station				
	Power	7,999	4,217	16,000	11,783
	Repairs and Maintenance	9,171	1,845	4,000	2,155
	Superintendence	1,000	0	1,000	1,000
	Telemetry	7	48	336	288
		18,177	6,110	21,336	15,226
<u>PMP179P001</u>	King's Fleet Pumping Station				
	Power	6,333	894	10,000	9,106
	Repairs and Maintenance	2,100	1,767	4,000	2,233
	Superintendence (Gratis)	0	0	0	0
	Telemetry	7	48	336	288
		8,439	2,710	14,336	11,626
<u>PMP179P002</u>	Falkenham Pumping Station				
	Power	6,561	3,851	20,000	16,149
	Repairs and Maintenance	22,487	5,406	5,000	-406
	Superintendence	1,000	0	1,000	1,000
	Telemetry	7	48	336	288
		30,055	9,305	26,336	17,031
		£56,671	£18,124	£62,008	£43,884
<u>SD2: Lower Alde (Tidal Pumped) Sub District</u>					
<u>PMP167P001</u>	Butley Pumping Station				
	Power	10,267	2,242	17,000	14,758
	Repairs and Maintenance	2,736	1,874	7,000	5,126
	Superintendence	1,000	0	1,000	1,000
	Depreciation	6,820	1,633	1,633	0
	Telemetry	7	48	336	288
		20,830	5,797	26,969	21,172
<u>PMP168P001</u>	Chillesford Pumping Station				
	Power	6,114	181	6,000	5,819
	Repairs and Maintenance	2,286	2,006	7,000	4,994
	Superintendence	1,150	0	1,150	1,150
	Depreciation	6,820	1,633	1,633	0
	Telemetry	7	48	336	288
		16,376	3,868	16,119	12,251
<u>PMP170P001</u>	Gedgrave Pumping Station				
	Power	2,599	1,844	9,000	7,156
	Repairs and Maintenance	1,550	14,294	7,000	-7,294
	Superintendence	1,050	0	1,050	1,050
	Depreciation	6,820	1,633	1,633	0
	Telemetry	0	56	336	280
		12,020	17,828	19,019	1,191

From: 01 April 2025
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OUR ID	NAME	ACTUAL 2024/25	ACTUAL 2025/26	BUDGET 2025/26	VARIANCE
<u>PMP172P001</u>	Iken Pumping Station				
	Power	9,417	1,586	13,000	11,414
	Repairs and Maintenance	3,694	2,044	4,000	1,956
	Superintendence	-155	0	1,205	1,205
	Telemetry	53	56	336	280
		13,008	3,687	18,541	14,854
<u>PMP171P001</u>	Sudbourne Pumping Station				
	Power	10,344	983	21,000	20,017
	Repairs and Maintenance	2,585	1,532	4,000	2,468
	Superintendence	1,200	0	1,200	1,200
	Telemetry	53	56	336	280
		14,182	2,572	26,536	23,964
<u>PMP176P001</u>	Colony Marsh Pumping Station				
	Power	689	2,155	3,000	845
	Repairs and Maintenance	1,372	1,400	2,000	600
	Superintendence	1,000	0	1,000	1,000
	Telemetry	0	0	336	336
		£3,061	£3,555	£6,336	£2,781
		£79,478	£37,306	£113,519	£76,213
SD4: Blyth (Tidal Pumped) Sub District					
<u>PMP160P001</u>	Reydon Pumping Station				
	Power	14,422	5,081	16,000	10,919
	Repairs and Maintenance	2,238	1,796	5,000	3,204
	Superintendence	1,000	0	1,000	1,000
	Telemetry	53	56	336	280
		£17,713	£6,934	£22,336	£15,403
PUMPING STATION MAINTENANCE		£153,861	£62,363	£197,863	£135,500

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OUR ID	NAME	ACTUAL 2024/25	ACTUAL 2025/26	BUDGET 2025/26	VARIANCE
<u>ESTUARY WALL REINSTATEMENT WORKS</u>					
<u>Alde-Ore Estuary</u>					
	Aldeburgh Phase 1 Impairment charge	30,903	0	0	0
	Revenue Contribution to Capital Outlay	45,243	0	80,406	80,406
		£76,146	£0	£80,406	£80,406
	ESTUARY WALL REINSTATEMENT WORKS	£76,146	£0	£80,406	£80,406
	DIRECT WORKS	£289,740	£72,015	£362,589	£290,574
	TECHNICAL SUPPORT STAFF COSTS	319,758	226,451	303,401	£76,950
	OTHER TECHNICAL SUPPORT COSTS	38,795	25,112	30,510	£5,398
	EXTERNAL TECHNICAL SUPPORT COSTS	0	0	0	£0
	BAP IMPLEMENTATION	9,500	2,500	9,500	£7,000
	TECHNICAL SUPPORT (INCLUDING BAP IMPLEM	£368,053	£254,063	£343,411	£89,348
	FINANCE COSTS (LOAN INTEREST: LOWER ALDI	£53,174	£50,568	£50,568	£0
	FINANCE COSTS (LOAN INTEREST: LOWER ALDI	£18,869	£18,280	£18,280	£0
	MAINTENANCE WORKS	£729,836	£394,925	£774,846	£379,922

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1 DRAINAGE RATES	2024/25 Actual (£)	2025/26 Actual (£)	2025/26 Budget (£)	2025/26 Variance (£)
River Deben (Tidal Pumped) Sub District	40,366	42,233	42,233	0
Lower Alde (Tidal Pumped) Sub District	200,655	208,657	208,657	0
AHB (Tidal Pumped) Sub District	13,006	13,603	13,603	0
River Blyth (Tidal Pumped) Sub District	11,036	11,478	11,478	0
Gravity Sub District	30,259	31,215	31,215	0
Alde (Tidal Gravity)	31,300	31,868	31,868	0
	326,622	339,054	339,054	0

2 SPECIAL LEVIES ON COUNCILS	2024/25 Actual (£)	2025/26 Actual (£)	2025/26 Budget (£)	2025/26 Variance (£)
River Deben (Tidal Pumped) Sub District:				
East Suffolk Council	36,075	37,158	37,158	0
Lower Alde (Tidal Pumped) Sub District:				
East Suffolk Council	32,517	33,818	33,818	0
River Blyth (Tidal Pumped) Sub District:				
East Suffolk Council	178	185	185	0
Gravity Sub District:				
Babergh District Council	2,082	2,124	2,124	0
Ipswich Borough Council	44,097	44,981	44,981	0
Mid Suffolk Borough Council	47,072	48,016	48,016	0
East Suffolk Council	42,299	43,272	43,272	0
	135,550	138,393	138,393	0
Alde (Tidal) Gravity Sub District:				
East Suffolk Council	25,207	25,711	25,711	0
	229,527	235,265	235,265	0

Special Levies are due to be paid by constituent Councils in two equal halves on 1 May and 1 November every year.

3i GRANTS APPLIED

Grants Applied for this year and last year are as follows:

Capital Scheme	2024/25 Actual (£)	2025/26 Actual (£)	2025/26 Budget (£)	2025/26 Variance (£)
River Deben (Tidal Pumped) Sub District:				
SCH08 Falkenham Marshes: Pumping Station (Replacement & Relocation)	0	0	0	0
	0	0	0	0
Lower Alde (Tidal Pumped) Sub District:				
Alde & Ore Pumping Station Phase 2 Sudbourne	0	0	500,000	-500,000
SCH06 Alde Ore Estuary Tidal Defence	0	1,080	0	1,080
SCH10 Alde and Ore Estuary WLM FCERM 7 Study	82,816	24,912	8,000	16,912
SCH12 Upper Alde Ore Estuary Bank Improvements	394,477	267,324	4,356,198	-4,088,874
SCH13 Lower Alde Ore Estuary Bank Improvements	39,207	-41,768	0	-41,768
	516,500	251,547	4,864,198	-4,612,651
River Blyth (Tidal Pumped) Sub District:				
SCH11 Tidal Blyth WLM FCERM 7 Study	0	-4,390	0	-4,390
	0	-4,390	0	-4,390
	516,500	247,157	4,864,198	-4,617,041

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3ii GRANTS APPLIED - Tranche Funding

Grants Applied for this year and last year are as follows:

	2024/25	2025/26	2025/26	2025/26
	Actual (£)	Actual (£)	Budget (£)	Variance (£)
Capital Scheme				
River Deben (Tidal Pumped) Sub District:				
AT1-036 Pumping Station Electricity	17,557	0	0	0
SCH14 AT1-126 Outfall Replacements	111,336	0	0	0
SCH15 AT1-127 Culvert Replacement Falkenham	51,894	0	0	0
SCH16 AT2-145 Culvert Replacement Falkenham Marshes	151,302	0	0	0
SCH17 AT2B-087 Debenham NFM	0	5,955	0	5,955
	332,089	5,955	0	5,955
Lower Alde (Tidal Pumped) Sub District:				
AT1-036 Pumping Station Electricity	27,514	0	0	0
AT1-126 Outfall Replacements	0	0	0	0
	27,514	0	0	0
AHB (Tidal Pumped) Sub District:				
	0	0	0	0
	0	0	0	0
River Blyth (Tidal Pumped) Sub District:				
AT1-036 Pumping Station Electricity	5,141	0	0	0
	5,141	0	0	0
Gravity Sub District:				
	0	0	0	0
	0	0	0	0
Lower Alde (Tidal Gravity) Sub District:				
	0	0	0	0
	0	0	0	0
	364,744	5,955	0	5,955

4 HIGHLAND WATER CONTRIBUTIONS

- (i) This income now comes from the Environment Agency in September each year. Highland Water income has been derived from a relatively complex calculation designed to recompense the Board for managing the water that enters its Drainage District from the upper reaches of its hydraulic catchment.
- (ii) Highland water contributions are credited to each of the 6 Sub Districts according to an agreed fraction of the value of the maintenance work that has been carried out in each Sub District. These fractions are determined by the Environment Agency:

	2024/25	2025/26	2025/26	2025/26
	Actual (£)	Actual (£)	Budget (£)	Variance (£)
River Deben (Tidal Pumped) Sub District	25,184	44,215	28,306	15,909
Lower Alde (Tidal Pumped) Sub District	70,336	43,209	48,607	-5,397
AHB (Tidal Pumped) Sub District	1,435	1,427	1,247	180
River Blyth (Tidal Pumped) Sub District	6,040	13,350	11,144	2,206
Gravity Sub District	383	3,912	4,313	-401
Alde (Tidal Gravity) Sub District	316	-102	258	-360
	103,694	106,013	93,875	12,138

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5 INCOME FROM RECHARGEABLE WORKS

	2024/25 Actual (£)	2025/26 Actual (£)	2025/26 Budget (£)	2025/26 Variance (£)
River Deben (Tidal Pumped) Sub District:				
	0	0	0	0
	0	0	0	0
Lower Alde (Tidal Pumped) Sub District:				
	0	0	0	0
	0	0	0	0
AHB (Tidal Pumped) Sub District:				
	0	0	0	0
	0	0	0	0
River Blyth (Tidal Pumped) Sub District:				
N/A	0	0	0	0
Gravity Sub District:				
Coastal Partnerships East (CPE004 fm October 2022)	339,997	359,773	40,000	319,773
Kessingland PC	534	0	0	0
RESR001	0	6,531	0	6,531
ROX0001	3,058	0	0	0
RSCC003	1,750	0	0	0
RSCC004	1,006	0	0	0
RSCC005	0	9,810	0	9,810
RWI0002	296,007	0	0	0
RWV0007 - ESC re Lowestoft Barrier Deployment	62,272	6,155	0	6,155
RNO001 Norfolk Rivers IDB	480	0	0	0
RBR0002 Broad (2006) IDB Recharge	924	192	0	192
RKI0017 Kings Lynn IDB (Fram Farmers Electricity)	1,613	0	0	0
RSO0001 South Holland	370	0	0	0
RWA0004 Waveney Lower Yare & Lothingland IDB	4,055	210	0	210
RWA0001 WMA Recharge	29	17,750	0	17,750
	712,094	400,422	40,000	360,422
	712,094	400,422	40,000	360,422

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6 OTHER INCOME

	2024/25 Actual (£)	2025/26 Actual (£)	2025/26 Budget (£)	2025/26 Variance (£)
River Deben (Tidal Pumped) Sub District:				
Investment Interest	28,553	12,068	13,925	-1,857
Other Income from WMA (35%)	125,467	91,462	116,869	-25,407
Summons Costs	0	0	0	0
	154,020	103,529	130,794	-27,264
Lower Alde (Tidal Pumped) Sub District:				
Investment Interest	141,669	57,846	69,325	-11,479
Other Income from WMA (40.5%)	145,183	105,834	135,234	-29,400
Summons Costs	0	150	0	150
	286,852	163,830	204,559	-40,729
AHB (Tidal Pumped) Sub District:				
Investment Interest	2,413	1,018	1,063	-45
Other Income from WMA (10%)	35,848	26,132	33,391	-7,259
Summons Costs	0	150	0	150
	38,261	27,300	34,454	-7,154
River Blyth (Tidal Pumped) Sub District:				
Investment Interest	4,104	1,734	1,688	47
Other Income from WMA (7.5%)	26,886	19,599	25,043	-5,444
Summons Costs	0	0	0	0
	30,990	21,333	26,731	-5,398
Gravity Sub District:				
Investment Interest	21,066	10,427	12,675	-2,248
Other Income from WMA (5%)	17,924	13,066	16,696	-3,630
Other Income	921	920	920	0
SWDC	54,765	0	0	0
Summons Costs	525	1,800	0	1,800
	95,201	26,213	30,291	-4,078
Lower Alde (Tidal Gravity) Sub District:				
Investment Interest	50,912	20,760	26,313	-5,552
Other Income from WMA (2%)	7,170	5,226	6,678	-1,452
Summons Costs	0	450	0	450
	58,082	26,437	32,991	-6,554
	663,407	368,642	459,819	-91,177

Investment Interest is apportioned to each sub district according to the closing balances of the Sub District, along with the year end balance of the Public Works Board Loan, when expressed as a proportion of the Board's total closing balances as at the previous year end: River Deben (11.62%), Lower Alde (55.70%), AHB (0.98%), River Blyth (1.67%), Gravity (10.04%) and Lower Alde TG (19.99%).

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NOTE NOTES TO THE ACCOUNTS

7 CAPITAL WORKS

(i) The following capital work was undertaken during this year and last year. The Board is happy to receive any questions the reader may have about this work and contact details can be accessed from our website:

	2024/25	2025/26	2025/26	2025/26
	Actual (£)	Actual (£)	Budget (£)	Variance (£)
Grant Aided Works				
SD1 River Deben (Tidal Pumped) Sub District:				
SCH08 Falkenham Marshes:Pumping Station (Replacement & Relocation)	0	0	0	0
	0	0	0	0
SD2 Lower Alde (Tidal Pumped) Sub District:				
Alde & Ore Pumping Station Phase 2 Sudbourne	0	0	500,000	500,000
SCH06 Alde Ore Estuary Tidal Defence	0	1,080	0	-1,080
SCH10 Alde and Ore Estuary WLM FCERM 7 Study	82,816	30,194	8,000	-22,194
SCH12 Upper Alde Ore Estuary Bank Improvements	394,477	267,324	4,356,198	4,088,874
SCH13 Lower Alde and Ore Estuary Bank Improvements	39,207	-41,768	0	41,768
	516,500	256,829	4,864,198	4,607,369
SD4 River Blyth (Tidal Pumped) Sub District:				
SCH11 Tidal Blyth WLM FCERM 7 Study	0	-4,390	0	4,390
	0	-4,390	0	4,390
SD6 Alde (Tidal Gravity) Sub District:				
Public Works Loan: £3m, Interest Payments	0	0	0	0
Public Works Loan: £3m, Principal Repayments	0	0	0	0
	0	0	0	0
	516,500	252,439	4,864,198	4,611,759

	2024/25	2025/26	2025/26	2025/26
	Actual (£)	Actual (£)	Budget (£)	Variance (£)
7ii CAPITAL WORKS - Tranche Funding				
Capital Scheme				
River Deben (Tidal Pumped) Sub District:				
AT1-126 Outfall Replacements	111,348	498	0	498
AT1-127 Culvert Replacement Falkenham & Kings Fleet	51,919	0	0	0
AT2-145 Culvert Replacement Falkenham Marshes	164,573	22,243	0	22,243
AT2B-087 Debenham NFM	0	5,955	0	5,955
	327,841	28,696	0	28,696
Lower Alde (Tidal Pumped) Sub District:				
AT1-126 Outfall Replacements	0	0	0	0
	0	0	0	0
AHB (Tidal Pumped) Sub District:				
	0	0	0	0
	0	0	0	0
River Blyth (Tidal Pumped) Sub District:				
	0	0	0	0
	0	0	0	0
Gravity Sub District:				
	0	0	0	0
	0	0	0	0
Lower Alde (Tidal Gravity) Sub District:				
	0	0	0	0
	0	0	0	0
	327,841	28,696	0	28,696

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8 ENVIRONMENT AGENCY PRECEPT

The Precept is paid to the Environment Agency for maintaining the main rivers and sea defences that help protect the Board's area. Half of the Precept is payable to the Environment Agency on 31 May and the other half is paid to them on 30 November each year. The amount payable is apportioned to each of the Board's sub districts according to assessable value:

	2024/25 Actual (£)	2025/26 Actual (£)	2025/26 Budget (£)	2025/26 Variance (£)
River Deben (Tidal Pumped) Sub District	7,555	0	7,782	7,782
Lower Alde (Tidal Pumped) Sub District	6,641	0	6,840	6,840
AHB (Tidal Pumped) Sub District	1,108	0	1,141	1,141
Blyth (Tidal Pumped) Sub District	295	0	304	304
Gravity Catchments Sub District	81,009	0	83,439	83,439
Alde (Tidal Gravity) Sub District	2,497	0	2,572	2,572
	99,105	0	102,079	102,079

9 MAINTENANCE WORKS

- (i) The detailed maintenance work undertaken in each of the Board's sub districts is charged directly and can be viewed in the Maintenance section of this Report (other than Technical Support Costs, which are apportioned as follows: Lower Deben 35%, Lower Alde 40.5%, AHB 7.5%, River Blyth 7.5%, Gravity Areas 7.5%, and Lower Alde 2%. Maintenance work undertaken during this year and last year is summarised as follows:

	2024/25 Actual (£)	2025/26 Actual (£)	2025/26 Budget (£)	2025/26 Variance (£)
River Deben (Tidal Pumped) Sub District	231,135	110,983	190,102	79,119
Lower Alde (Tidal Pumped) Sub District	421,596	192,264	397,127	204,863
AHB (Tidal Pumped) Sub District	42,430	22,675	40,156	17,481
Blyth (Tidal Pumped) Sub District	48,521	25,988	48,092	22,104
Gravity Catchments Sub District	42,181	19,655	51,256	31,601
Alde (Tidal Gravity) Sub District	70,694	23,361	48,115	24,754
	856,557	394,925	774,846	379,922

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10 ADMINISTRATION CHARGES

- (i) Administration charges include the Board's share of consortium expenditure, together with other expenses shown below (excluding technical support costs, which are included in the maintenance works expenditure). Detailed expenditure is regularly monitored by the Consortium Management Committee and the Board. The Board's representatives are happy to receive any questions the reader may have and their contact details can be accessed from the Board's website:

	2024/25 Actual (£)	2025/26 Actual (£)	2025/26 Budget (£)	2025/26 Variance (£)
(ii) Shared Administration Staff Costs	117,711	90,430	133,137	42,707
Other Staff Administration Costs	55,907	28,787	49,865	21,078
	173,618	119,217	183,001	63,784
Anglia Farmers Annual Subscription	0	0	0	0
Sundry Expenses	1,080	31	1,000	969
Drainage Rates: AV Increases/Decreases	-252	7,055	1,000	-6,055
Drainage Rates: Settlement Discount	1,798	1,855	2,000	145
Other Expenses	2,626	8,942	4,000	-4,942
Total Administration Charges	176,244	128,159	187,001	58,843

Consortium Charges

	Y-T-D Budget	Y-T-D Actual
(iii) <u>Expenses</u>		
Technical Support Staff (see Maintenance Works Sheet)	227,452	226,451
Other Technical Support (see Maintenance Works Sheet)	30,073	25,112
Administration Staff Costs (note 10ii)	88,635	90,430
Other Administration Costs (Note 10ii)	29,702	28,787
Shared Income from the WMA (note 6)	-240,815	-253,072
Net Consortium Charge	135,047	117,799

- (iv) Administration costs are apportioned to each of the Board's sub districts as follows: River Deben (15%), Lower Alde TP (20%), AHB (4%), River Blyth (2%), Gravity (56%) and Lower Alde TG (3%). The Consultancy for the funding initiative is apportioned to each of the 3 relevant sub districts according to their proportion of aggregate assessable value. Depreciation for the Estuary Walls is split across Lower Alde and Alde, according to the Loan Ratio Principle Lower Alde Pumped (72.77%) Alde TG (27.23%):

	2024/25 Actual (£)	2025/26 Actual (£)	2025/26 Budget (£)	2025/26 Variance (£)
River Deben (Tidal Pumped) Sub District	26,437	19,224	28,050	8,826
Lower Alde (Tidal Pumped) Sub District	35,249	25,632	37,400	11,769
AHB (Tidal Pumped) Sub District	7,050	5,126	7,480	2,354
Blyth (Tidal Pumped) Sub District	3,525	2,563	3,740	1,177
Gravity Catchments Sub District	98,696	71,769	104,721	32,952
Alde (Tidal Gravity) Sub District	5,287	3,845	5,610	1,765
	176,244	128,159	187,001	58,843

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NOTE NOTES TO THE ACCOUNTS

11 COST OF RECHARGEABLE WORKS

	2024/25 Actual (£)	2025/26 Actual (£)	2025/26 Budget (£)	2025/26 Variance (£)
River Deben (Tidal Pumped) Sub District:				
N/A	0	0	0	0
	0	0	0	0
Lower Alde (Tidal Pumped) Sub District:				
Iken Wall - Legal Fees and Associated Costs	0	0	0	0
	0	0	0	0
AHB (Tidal Pumped) Sub District:				
N/A	0	0	0	0
	0	0	0	0
River Blyth (Tidal Pumped) Sub District:				
N/A	0	0	0	0
	0	0	0	0
Gravity Sub District:				
RBE0001	-10,493	0	0	0
Coastal Partnership East ESC (RCPE004)	383,776	312,635	0	-312,635
RESC0003	-3,128	0	0	0
RESR001	0	6,481	0	-6,481
RKE0001	-1,667	0	0	0
RLE0001	-15,000	0	0	0
RNI001	-1,635	0	0	0
ROX0001	3,058	0	0	0
RROX001	-3,077	0	0	0
RSCC003	1,750	0	0	0
RSCC004	1,006	0	0	0
RSCC005	0	7,268	0	-7,268
RSU0001	-179	0	0	0
RWI0002	296,007	0	0	0
RWV0007 Waveney District Council - re Lowestoft Barriers	52,514	6,155	0	-6,155
RWV0020	-4,857	0	0	0
RKI0017 Kings Lynn IDB	0	0	0	0
RNO001 Norfolk Rivers IDB Recharge	480	0	0	0
RBR0002 Broad (2006) IDB Recharge	924	192	0	-192
RSO0001 South Holland IDB	370	0	0	0
RWA0004 Waveney Lower Yare & Lothingland	4,055	210	0	-210
RWA0001 WMA Recharge	29	17,750	0	-17,750
	703,934	350,691	0	-350,691
	703,934	350,691	0	-350,691

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11ii PROFESSIONAL FEES - IKEN COURT CASE (Lower Alde - Pumped)	2024/25	2025/26	2025/26	2025/26
	Actual (£)	Actual (£)	Budget (£)	Variance (£)
Iken Wall - Legal Fees and Associated External Costs	126,547	25,648	60,000	34,353
	126,547	25,648	60,000	34,353

12 DEVELOPMENT EXPENDITURE	2024/25	2025/26
	Actual (£)	Actual (£)
Other Expenditure	383	0
	383	0

13 TANGIBLE FIXED ASSETS	Land and Buildings	Total
Cost		
Opening Balance as at 1-4-2025	255,334	255,334
(+) Additions	0	0
(-) Impairment	0	0
(-) Disposals	0	0
Closing Balance as at 30-11-2025	255,334	255,334
Depreciation		
Opening Balance as at 1-4-2025	250,436	250,436
(+) Depreciation Charge for year	4,898	4,898
(-) Accumulated depreciation written out on disposal	0	0
Closing Balance as at 30-11-2025	255,334	255,334
Net Book Value at 31-3-2025	4,898	4,898
Net Book Value at 30-11-2025	0	0

(i) Full details of all Assets are recorded in the Board's Fixed Asset Register, which can be made available to the reader upon request.

(ii) It should be noted that only 3 of the Board's 10 Pumping Stations had a net book value of greater than zero, and those have been fully depreciated in year. If all 10 of the Board's Pumping Stations were revalued and capitalised it would lead to a significant impairment charge being made to the Lower Alde Sub District.

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14 CASH AT BANK AND IN HAND

	2024/25	2025/26
Opening Balance as at 1-4-2025 b/fwd	527,129	338,367
(+) Receipts	3,054,313	2,481,376
(-) Payments	-3,243,075	-2,634,279
(=) Closing Balance as at 30-11-2025 c/fwd	338,367	185,464
Balance on Statement as at 30-11-2025	338,344	185,464
(-) Less: Unpresented Payments	0	0
(+) Add: Unpresented Receipts	23	0
(=) Closing Balance as at 30-11-2025 c/fwd	338,367	185,464

15 SHORT TERM INVESTMENTS

Short term Investments as at 30-11-2025 are as follows:

Financial Institution	Capital	Investment Date	Maturity Date	Variable Interest Rate
Nottingham Building Society	500,000	08/09/25	18/12/25	3.98%
Newcastle Building Society	150,000	12/09/25	18/12/25	4.00%
Melton Mowbray Building Society	500,000	12/09/25	14/01/26	4.05%
Newcastle Building Society	250,000	13/10/25	14/01/26	4.00%
Progressive Building Society	500,000	29/09/25	29/01/26	4.00%
Newcastle Building Society	250,000	30/10/25	29/01/26	4.00%
West Bromwich Building Society	500,000	30/10/25	12/02/26	3.87%
Melton Mowbray Building Society	250,000	27/11/25	26/02/26	3.90%
Vernon Building Society	500,000	12/11/25	12/03/26	3.89%
National Counties Building Society	500,000	27/11/25	31/03/26	3.83%
Saffron Building Society	500,000	03/10/25	10/04/26	3.95%
	4,400,000			

16 DEBTORS AND PREPAYMENTS

Work In Progress:

	2024/25	2025/26
REA0004	0	21,536
RPA0001	0	1,245
RSCC003	27,493	27,493
RSCC004	344	344
RSCC006	0	12,969
RWA001	210	0
RWV0007	0	1,756
Sizewell C	9,750	0
Fram Farmers	0	2,814
	37,798	68,158

Debtors

Trade Debtors	408,527	29,137
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	Number of Debtors	Amount
<=30 days	2	29,137
> 30 days and <= 60 days	0	0
> 60 days and <= 90 days	0	0
> 90 days	0	0
	2	29,137

Other Debtors

Drainage Rates and Special Levies Due	666	14,385
H M Revenue and Customs	0	41,571
Amounts owed from/(to) WMA	49,759	14,107
Grants Due	0	81,112
	496,749	248,471

From: 01 April 2025
To: 30 November 2025

Period: 8
Year Ending: 31 March 2026

NOTE NOTES TO THE ACCOUNTS

17 CREDITORS AND RECEIPTS IN ADVANCE

	2024/25	2025/26
Trade Creditors	336,458	65,049
H M Revenue and Customs	5,951	0
Accruals	695,761	286,094
Rates/Special Levies Received In Advance	947	0
Payments received in advance/Other	0	141
Payments received in advance (Rechargeable Works)	3,937	3,937
Payments received in advance (WFDG: Waldringfield)	12,832	12,832
	<u>1,055,885</u>	<u>368,053</u>

18 LOANS OUTSTANDING

	2024/25	2025/26
Loans Payable in next 12 months	102,698	0
Loans Payable in more than 12 months	2,404,883	2,404,883
	<u>2,507,580</u>	<u>2,404,883</u>

One of the Board's predecessors (Lower Alde IDB) took out 4 loans to refurbish the following pumping stations in 2005: Butley, Chillesford and Gedgrave pumping stations. The cost of servicing these loans is charged directly to the Lower Alde (Tidal Pumped) Sub District. The Interest rates on these loans vary from 4.70% to 5.15%.

In 2017 the Board took out a loan of £3m at a fixed rate of interest of 2.74% repayable over 30 years, to part fund estuary wall reinstatement work in the Alde-Ore Estuary. The estuary walls protect this area of the drainage district.

19 RESERVES

	Development Reserves	General Reserves	Capital Reserves	Total Reserves
Opening Balances as at 1-4-2025	222,531	169,802	883,495	1,275,828
Net Surplus/(Deficit) for the year	0	521,950	0	521,950
Transfers to/(from) Reserves	0	-521,950	521,950	0
Closing Balances as at 30-11-2025	<u>222,531</u>	<u>169,802</u>	<u>1,405,446</u>	<u>1,797,778</u>

- (i) Please note the Statement of Movement on Reserves, which shows the movements and balances of the General and Capital Reserves for each of the Board's Sub Districts.
- (ii) The Board is a member of the Water Management Alliance Consortium and as such also has a proportion of the pension liability for the shared staff that are employed by King's Lynn IDB, t/a the Water Management Alliance. The Fund Actuary for Norfolk County Council has prepared a separate Report for the Water Management Alliance, which identifies a notional net pension liability of £2,821,000 as at 31 March 2025 that is shared by all 7 Member Boards. The Board's share of this pension asset/liability is set out every year in the WMAs Basis of Apportionment, which was approved by the Board on 27 January 2025.

20 GRANTS RESERVE

Opening Balances as at 1-4-2025	£400,721
Add: Grant Received during the year	£0
Less: Grant Applied	-£247,157
	<u>£153,563</u>
Add: Grant Due	£81,112
Closing Balances as at 30-11-2025	<u>£234,675</u>

From: 01 April 2025
To: 30 November 2025

Period: 8
Year Ending: 31 March 2026

NOTE NOTES TO THE ACCOUNTS

21 RELATED PARTY DISCLOSURES

- (i) The following Board members have performed pump attendance duties at the Board's pumping stations during the year, for which they have claimed/will claim the following payments:

Mr R Mann (Iken Hall Farms)	£680 Iken
Sir E Greenwell (Greenwell Farms)	£1,050 Gedgrave
	<u>£1,730</u>

- (ii) The following Works Committee members have performed pump attendance duties at the Board's pumping stations during the year, for which they have claimed/will claim the following payments:

Major J Greenwell (Capel St Andrew Farms)	£1,000 Butley
Mr R Skepper (Ferry Farm Co)	£1,200 Sudbourne
Mr G Watson (Chillesford Lodge Estate)	£1,150 Chillesford
Mr M Hollingsworth	£1,000 Falkenham
	<u>£4,350</u>

- (iii) All elected members of the Board pay Drainage Rates either as Individuals, Partners in Partnerships, or as Directors of limited companies; the exact nature of which can be found in the Rate Book as at 1 April 2025.

- (iv) The Board is a member of the Water Management Alliance Consortium, who provide administrative and technical support services to the Board. The Board has 2 representatives and 1 substitute member who serve on the Consortium Management Committee, which include the Chairman, and the Board Members Sir Edward Greenwell and Mr M Paul.

Recommended Actions:

- To approve the Financial Report for the period ending 30-11-2025.

S JEFFREY BSc (Hons) FCCA CPFA
CHIEF FINANCIAL OFFICER

ESTIMATES 2026/27: EXECUTIVE SUMMARY

The Board is asked to approve the following increases for Drainage Rates and Special Levies, with effect from 01 April 2026:

1. Sub District 1 (River Deben)	3.00%
2. Sub District 2 (Lower Alde Tidal Pumped)	0.00%
3. Sub District 3 (AHB)	3.00%
4. Sub District 4 (Blyth)	4.00%
5. Sub District 5 (Gravity)	4.00%
6. Sub District 6 (Lower Alde Tidal Gravity)	0.00%

1. The rate increases for each Sub-District have been reviewed individually, and recommendations made accordingly, as requested by the Board. Each Sub-District has been assessed by looking at several different factors which include the level of reserves held, anticipated spend for the next financial year, whether they are a pumped district and reliance on external economic factors such as interest rate volatility.
2. Pumped Sub-Districts are SD1, 2 and 4. The electricity contract has been renewed with Fram Farmers for two years to September 2026, therefore costs are certain but usage remains dependent on level of rainfall during the period.
3. Each Sub-District receives investment interest. SD2 and SD6 have the largest exposure to fluctuation in interest rates. The Public Works Loan taken out by the Board to part fund the planned capital project in the Alde Ore Estuary which has since been determined as unviable and is currently held in reserves in these Sub Districts. These monies have been invested to achieve the optimum return per the Board's [Investment Strategy](#), and this income has been included in the estimates to offset the costs of servicing the loan.
4. The Environment Agency (EA) have also advised that there is likely to be a shortfall in future Highland Water Contributions. At present, the value of the potential shortfall is unknown, but will significantly impact future increases for both Special Levy paying councils and Agricultural Drainage ratepayers.

S JEFFREY
CHIEF FINANCIAL OFFICER/RFO

**EAST SUFFOLK WATER MANAGEMENT BOARD
ROLLING 5-YEAR INDICATIVE CAPITAL PROGRAMME**

SCH NO	PROJECT TITLE	PROBABLE 2025/26	ESTIMATE 2025/26	ESTIMATE 2026/27	ESTIMATE 2027/28	ESTIMATE 2028/29	ESTIMATE 2029/30	ESTIMATE 2030/31
		£	£	£	£	£	£	£
10	Alde & Ore Estuary Water Level Management Improvements	25,000	8,000	0	0	0	0	0
TBC	Alde & Ore Pumping Station Phase 2 - Sudbourne (*Note 1)	0	500,000	500,000	2,770,000	2,000,000	500,000	0
12	Upper Alde Ore Estuary Embankment improvements - FC 6 & 7(*Note 2)	300,000	4,356,198	0	0	0	0	0
16	11 Culvert Replacements Falkenham Marshes, Suffolk	19,475	0	0	0	0	0	0
17	Debenham NFM (*Note 3)	115,000	0	0	0	0	0	0
GROSS COST OF CAPITAL PROGRAMME		459,475	4,864,198	500,000	2,770,000	2,000,000	500,000	0
(-) CAPITAL FINANCING (Flood Defence Grant in Aid)								
10	Alde & Ore Estuary Water Level Management Improvements	25,000	8,000	0	0	0	0	0
TBC	Alde & Ore Pumping Station Phase 2 - Sudbourne	0	500,000	500,000	2,631,500	1,861,500	500,000	0
12	Upper Alde Ore Estuary Embankment improvements - FC 6 & 7	300,000	4,356,198	0	0	0	0	0
(-) CAPITAL FINANCING (Tranche 2b)								
17	Debenham NFM	115,000	0	0	0	0	0	0
(-) CAPITAL FINANCING (Board Reserves*)								
TBC	Alde & Ore Pumping Station Phase 2 - Sudbourne	0	0	0	138,500	138,500	0	0
(-) CAPITAL FINANCING		440,000	4,864,198	500,000	2,770,000	2,000,000	500,000	0
(=) NET REVENUE CONTRIBUTION TO CAPITAL OUTLAY		£19,475	£0	£0	£0	£0	£0	£0

(*) Notes:

- 1) The structure of the Sudbourne Pumping Station is failing and so a replacement is required. Once we understand the new PF guidance being released in full on 30 November 2025, we will resubmit an Outline Business Case. According to the guidance projects over £3million will be 90% funded by Grant in Aid.
- 2) The Upper Alde & Ore tidal embankments projects has been closed. Unfortunately we have been unable to receive financial approval to only deliver two of the original four flood cells (necessary after cost increases) or secure a flood risk activity permit due to the transference of flood risk across the estuary as a result of the works.
- 3) Debenham NFM - We have secured £115,000 of funding within the Tranche 2b allocation. This project seeks to create two storage areas enabling the catchment to be more resilient to the impacts of climate change whilst also delivering WFD improvements and flood mitigation.

K NASH
PROJECT DELIVERY MANAGER

**EAST SUFFOLK INTERNAL DRAINAGE BOARD
MAINTENANCE WORKS PROGRAMME 2026/27**

DRAIN ID	DRAINS NAME	FLOOD RISK LEVEL	FREQUENCY	TOTAL LENGTH OF DRAIN (M)	Start Date	Operations Type	BUDGET (ALLOCATION)	
							2026/27	
Bawdsey - CMT178P								
DRN178P0101	Queens Fleet 1	High	1:2 years	381	October	Weed Cutting / Flailing	£	1,765
DRN178P0102	Queens Fleet 2	High	1:2 years	306	October	Weed Cutting / Flailing	£	1,765
DRN178P0103	Queens Fleet 3	High	1:3 years	999	October	Weed Cutting / Flailing	£	1,765
DRN178P0104	Queens Fleet 4	High	1:3 years	1,550	October	Silt Clearance	£	1,765
DRN178P0201	Bawdsey Marsh	High	1:3 years	1,683	October	Weed Cutting / Flailing	£	1,765
DRN178P0301	Ramsholt Marsh 1	Medium	1:3 years	1,174	October	Weed Cutting / Flailing	£	1,765
DRN178P0302	Ramsholt Marsh 2	Medium	1:3 years	809	October	Weed Cutting / Flailing	£	1,765
							£	12,355
Falkenham and Kings Fleet - CMT179P								
DRN179P0103	Gulphers Stream (King's Fleet)	Medium	1:5 years	1,102	September	Silt Clearance	£	2,000
DRN179P0104	Rosier Marsh (King's Fleet)	Medium	1:5 years	813	September	Silt Clearance	£	1,000
DRN179P0105	Rosier Marsh (King's Fleet)	Medium	1:5 years	1,311	September	Silt Clearance	£	1,725
DRN179P0201	Falkenham Delph 1	High	1:2 years	1,017	September	Weed Cutting / Flailing	£	1,725
DRN179P0203	Falkenham Delph 3	High	1:2 years	1,262	September	Weed Cutting / Flailing	£	1,725
DRN179P0205	King's Fleet Weir Drain	High	1:2 years	957	September	Weed Cutting / Flailing	£	1,725
DRN179P0206	Falkenham Marshes	High	1:3 years	1,179	September	Weed Cutting / Flailing	£	1,725
							£	11,625
Iken - CMT172P								
DRN172P0101	Iken Marsh	High	1:2 years	1,834	December	Silt Clearance	£	4,450
							£	4,450
Reydon Marshes - CMT160P								
DRN160P0101	Holton	Medium	1:3 years	2,419	December	Silt Clearance	£	4,500
							£	4,500
TOTAL FOR PUMPED CATCHMENTS							£	32,930
Rattlesden River - CMT189G								
DRN189G0101	Golf Course 1	Lower	1:3 years	215	November	Hand Roding	£	500
DRN189G0102	Golf Course 2	Lower	1:3 years	635	November	Hand Roding	£	1,000
DRN189G0103	Golf Course 3	Lower	1:3 years	578	November	Hand Roding	£	500
							£	2,000
River Jordan - CMT188G								
DRN188G0101	River Jordan	Medium	Annual	159	December	Hand Roding	£	100
DRN188G0102	River Jordan	Medium	Annual	355	December	Hand Roding	£	100
DRN188G0103	River Jordan	Medium	Annual	204	November	Hand Roding	£	100
DRN188G0104	River Jordan	Medium	Annual	180	November	Hand Roding	£	100
DRN188G0105	River Jordan	Medium	Annual	221	November	Hand Roding	£	100
							£	500
River Gipping Central - CMT186G								
DRN186G0101	Bramford Marsh Drain	Medium	1:3yrs	1,509	November	Silt Clearance	£	12,350
DRN186G0301	Claydon Marsh 1	Medium	1:3yrs	95	November	Silt Clearance	£	3,000
DRN186G0302	Claydon Marsh 2	Medium	1:3yrs	126	November	Silt Clearance	£	3,000
DRN186G0303	Claydon Marsh 3	Medium	1:3yrs	169	November	Silt Clearance	£	3,250
DRN186G0601	Coddenham Stream 1	Lower	1:3yrs	146	February	Hand Roding	£	250
DRN186G0602	Coddenham Stream 2	Lower	1:3yrs	118	February	Hand Roding	£	500
DRN186G0603	Coddenham Stream 13	Lower	1:3yrs	493	February	Hand Roding	£	250
DRN186G0701	Jacks Green Watercourse 1	Lower	BI-ANNUAL	92	February	Hand Roding	£	500
DRN186G0801	Bradly Stream 1	Lower	1:3yrs	506	February	Hand Roding	£	1,000
							£	24,100
River Deben - CMT184G								
DRN184G0201	Eyke Marsh	Lower	1:5yrs	1,587	September	Silt Clearance	£	3,500
DRN184G0301	Loudham Drain 1	Lower	1:5yrs	499	January	Silt Clearance	£	2,500
DRN184G0302	Loudham Drain 2	Lower	1:5yrs	598	January	Silt Clearance	£	2,500
DRN184G0303	Loudham Drain 3	Lower	1:5yrs	993	February	Silt Clearance	£	2,500
DRN184G0401	Ashe Abbey	Lower	1:5yrs	1,084	February	Silt Clearance	£	2,500
DRN184G0501	Rendlesham	Lower	1:5yrs	402	February	Silt Clearance	£	1,500
							£	15,000
Upper Alde - CMT175G								
DRN175G0101	The Canal	Lower	1:5 year	859	February	Hand Roding	£	1,500
							£	1,500
River Wang - CMT162G								
DRN162G0101	Blyth	Lower	1:5 years	307	December	Silt Clearance	£	3,000
							£	3,000
TOTAL GRAVITY SUB DISTRICTS							£	46,100
Drains Maintenance							£	79,030

From: 01 April 2026
To: 31 March 2027

Estimated Income and Expenditure
Financial Year Ending: 31 March 2027

NOTES	INCOME AND EXPENDITURE ACCOUNT	RIVER DEBEN (PUMPED)		LOWER ALDE (PUMPED)		AHB (PUMPED)		BLYTH (PUMPED)		GRAVITY		ALDE (TIDAL GRAVITY)		TOTAL	
		PROJECTED 2025/26	BUDGET 2026/27	PROJECTED 2025/26	BUDGET 2026/27	PROJECTED 2025/26	BUDGET 2026/27	PROJECTED 2025/26	BUDGET 2026/27	PROJECTED 2025/26	BUDGET 2026/27	PROJECTED 2025/26	BUDGET 2026/27	PROJECTED 2025/26	BUDGET 2026/27
INCOME															
	Drainage Rates	42,233	43,499	208,657	208,657	13,603	14,011	11,478	11,937	31,215	32,464	31,868	31,868	339,054	342,436
1	Special Levies issued by the Board	37,158	38,272	33,818	33,818	0	0	185	193	138,393	143,929	25,711	25,711	235,265	241,923
	Grants Applied	0	0	325,000	500,000	0	0	0	0	0	0	0	0	325,000	500,000
	Tranche 1, 2 + 2b Grant Applied	0	0	0	0	0	0	0	0	115,000	0	0	0	115,000	0
2	Highland Water Contributions	44,215	36,633	43,209	59,974	1,427	0	13,350	14,828	3,912	10,055	-102	452	106,013	121,943
	Investment Income	20,800	12,212	99,703	57,918	1,754	1,103	2,989	1,806	17,972	10,469	35,782	21,494	179,000	105,000
	Other Income	123,555	168,267	142,971	194,709	26,476	36,057	26,476	36,057	35,643	36,977	7,060	9,615	362,182	481,682
Total Income		£267,961	£298,882	£853,358	£1,055,076	£43,261	£51,171	£54,479	£64,821	£342,135	£233,894	£100,320	£89,140	£1,661,514	£1,792,984
EXPENDITURE															
3	Capital Works & PWLB Costs	0	0	434,006	607,918	0	0	0	0	0	0	40,246	40,246	474,252	648,164
4	Tranche 1, 2 + 2b Expenditure	0	0	0	0	0	0	0	0	115,000	0	0	0	115,000	0
5	Environment Agency Precept	7,782	8,015	6,840	7,045	1,141	1,176	304	313	83,439	85,942	2,572	2,649	102,079	105,141
6	Maintenance Works	207,308	275,323	311,501	350,486	42,842	39,980	56,946	68,070	60,542	84,580	12,145	12,161	691,283	830,601
	(Profit)/Loss on Rechargeable Works	0	0	60,000	0	0	0	0	0	-25,000	-25,000	0	0	35,000	-25,000
7	Administration Charges and Other Expenses	29,653	31,973	39,537	53,288	7,907	8,526	3,954	4,263	110,704	106,576	5,931	8,526	197,686	213,152
Total Expenditure		£244,742	£315,311	£851,884	£1,018,737	£51,891	£49,682	£61,205	£72,646	£344,685	£252,099	£60,894	£63,583	£1,615,300	£1,772,058
	Profit/(Loss) on disposal of Fixed Assets	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Surplus/(Deficit) for the Year		£23,219	-£16,429	£1,474	£36,339	-£8,630	£1,489	-£6,726	-£7,825	-£2,550	-£18,205	£39,426	£25,557	£46,213	£20,926
Increase/(Decrease)		3.00%	3.00%	4.00%	0.00%	3.00%	3.00%	4.00%	4.00%	2.00%	4.00%	2.00%	0.00%		
Rate in the Pound		37.273p	38.391p	131.225p	131.225p	44.392p	45.724p	140.295p	145.907p	7.425p	7.722p	83.381p	83.381p		
Number of Agricultural Ratepayers		17	16	40	40	12	13	13	13	735	739	50	51		

From: 01 April 2026
To: 31 March 2027

Estimated Income and Expenditure
Financial Year Ending: 31 March 2027

NOTES	MOVEMENT ON RESERVES	RIVER DEBEN (PUMPED)		LOWER ALDE (PUMPED)		AHB (PUMPED)		BLYTH (PUMPED)			GRAVITY	ALDE (TIDAL GRAVITY)		TOTAL	
		PROJECTED 2025/26	BUDGET 2026/27	PROJECTED 2025/26	BUDGET 2026/27	PROJECTED 2025/26	BUDGET 2026/27	PROJECTED 2025/26	BUDGET 2026/27	PROJECTED 2025/26	BUDGET 2026/27	PROJECTED 2025/26	BUDGET 2026/27	PROJECTED 2025/26	BUDGET 2026/27
GENERAL RESERVES															
	Opening Balances as at 1 April	114,719	114,719	15,330	15,330	12,359	12,359	8,749	8,749	12,009	12,009	6,635	6,635	169,801	169,801
	Net Surplus/(Deficit) for the Year	23,219	-16,429	1,474	36,339	-8,630	1,489	-6,726	-7,825	-2,550	-18,205	39,426	25,557	46,213	20,926
	Transfers (to)/from Capital Reserve	-23,219	16,429	-1,474	-36,339	8,630	-1,489	6,726	7,825	10,797	18,205	-39,426	-25,557	-37,967	-20,926
	Transfers (to)/from Development Reserve	0	0	0	0	0	0	0	0	-8,247	0	0	0	-8,247	0
	Closing Balances as at 31 March	£114,719	£114,719	£15,330	£15,330	£12,359	£12,359	£8,749	£8,749	£12,009	£12,009	£6,635	£6,635	£169,801	£169,801
CAPITAL RESERVES															
	Opening Balances as at 1 April	313,184	336,403	267,090	268,564	26,408	17,778	54,558	47,832	132,345	121,548	89,910	129,336	883,496	921,462
	Transfers (to)/from General Reserve	23,219	-16,429	1,474	36,339	-8,630	1,489	-6,726	-7,825	-10,797	-18,205	39,426	25,557	37,967	20,926
	Capital Provision Utilisation	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Closing Balances as at 31 March	£336,403	£319,974	£268,564	£304,904	£17,778	£19,267	£47,832	£40,007	£121,548	£103,343	£129,336	£154,893	£921,462	£942,388

From: 01 April 2026
To: 31 March 2027

Estimated Income and Expenditure
Financial Year Ending: 31 March 2027

NOTES	INCOME AND EXPENDITURE ACCOUNT	RIVER DEBEN (PUMPED)		LOWER ALDE (PUMPED)		AHB (PUMPED)		BLYTH (PUMPED)			GRAVITY	ALDE (TIDAL GRAVITY)		TOTAL	
		PROJECTED 2025/26	BUDGET 2026/27	PROJECTED 2025/26	BUDGET 2026/27	PROJECTED 2025/26	BUDGET 2026/27	PROJECTED 2025/26	BUDGET 2026/27	PROJECTED 2025/26	BUDGET 2026/27	PROJECTED 2025/26	BUDGET 2026/27	PROJECTED 2025/26	BUDGET 2026/27
1	Drainage Rates and Special Levies are shown to increase/decrease as shown above. Special Levies on the Billing Authorities are as follows:														
	East Suffolk Council	37,158	38,272	33,818	33,818	0	0	185	193	43,272	45,003	25,711	25,711	140,144	142,997
	Mid Suffolk District Council	0	0	0	0	0	0	0	0	48,016	49,937	0	0	48,016	49,937
	Ipswich Borough Council	0	0	0	0	0	0	0	0	44,981	46,780	0	0	44,981	46,780
	Babergh District Council	0	0	0	0	0	0	0	0	2,124	2,209	0	0	2,124	2,209
		37,158	38,272	33,818	33,818	0	0	185	193	138,393	143,929	25,711	25,711	235,265	241,923

- Pressure from the EA to reduce/abolish highland water claims has not gone away, with early warning received in 2024/25 that there is likely to be a shortfall in future funding. Even though the Board has no real choice other than to continue managing surface water that enters its district from the upland catchment. This situation presents a significant risk to the Board - rates/levies would need to significantly increase if the Board lost this income source. This threat reinforces the importance of extending the drainage district to the watershed, so that an upland drainage rate can instead be collected from what is now the general drainage charge payer.
- Capital Works expenditure relates to the public works loans that are payable by the Alde - Ore Sub Districts. Two equal payments are made to the UK Debt Management Office each year, in April and October. GIA funded Capital Works projects are detailed within the Capital Works Programme for 2026/27.
- The Board were successful in its application for Tranche 2b funding receiving £115k for two storage areas. This income can be seen in the applicable sub-district and any cost incurred would be matched against the applicable expenditure.
- The EA Precept charge is forecast to increase by 3% from 2025/26 to 2026/27 and the Board still has no real idea of where most of this precept money will be spent.
- The annual maintenance programme has been developed by the Board's Area Manager and Operations Manager, and this 5 year programme will be reviewed in detail with the assistance of the two sub-committees, in 2026/27.
- The Administration and Technical Support charges for 2026/27 have been considered and recommended by the Consortium Management Committee (CMC) on 05 December 2025. The detailed Administration and Technical Support expenditure budget is included within the meeting paperwork for the Board's consideration. The CMC have recommended a net increase of 8.41% for East Suffolk WMB, which is reflected in the budget figures shown above for 2026/27.

RECOMMENDATIONS:

- To approve the aggregate annual values as at 31 December 2025, shown in the detailed Income and Expenditure Account for each Sub District.
- To approve the increases for Drainage Rates and Special Levies with effect from 1 April 2026, as detailed below.
 - Sub District 1 (River Deben): 3.00%
 - Sub District 2 (Lower Alde Tidal Pumped): 0.00%
 - Sub District 3 (AHB): 3.00%
 - Sub District 4 (Blyth): 4.00%
 - Sub District 5 (Gravity): 4.00%
 - Sub District 6 (Lower Alde Tidal Gravity): 0.00%

- To note the transfer of projected operating surpluses for 2025/26 from the General Reserves to the Capital Reserves and vice-versa, in accordance with the Board's Capital Financing and Reserves Policy which is available for viewing on the Board's website.

S JEFFREY
CHIEF FINANCIAL OFFICER

CAPITAL WORKS PROGRAMME FOR 2026/27

ID	NEW WORKS AND IMPROVEMENT WORKS	Actual 2024/25	Estimate 2025/26	Probable 2025/26	Estimate 2026/27
SD1: River Deben (Tidal Pumped) Sub District		0	0	0	0
		0	0	0	0
SD2: Lower Alde (Tidal Pumped) Sub District					
	Public Works Loan: £300k, Servicing Costs (less Depn in Maint for C&S)	2,976	1,938	1,938	850
	Public Works Loan: £3m, Servicing Costs	107,068	107,068	107,068	107,068
	Alde & Ore Pumping Station Phase 2 Sudbourne	0	500,000	0	500,000
	Alde & Ore Estuary WLMI - SCH10	82,816	8,000	25,000	0
	Upper Alde Ore Estuary Bank Improvements - SCH12	394,477	4,356,198	300,000	0
	Lower Alde Ore Estuary Bank Improvements - SCH13	39,207	0	0	0
		626,544	4,973,204	434,006	607,918
SD3: AHB (Tidal Pumped) Sub District		0	0	0	0
		0	0	0	0
SD4: Blyth (Tidal Pumped) Sub District		0	0	0	0
		0	0	0	0
SD5: Gravity Sub District		0	0	0	0
		0	0	0	0
SD6: Lower Alde (Tidal Gravity) Sub District					
	Public Works Loan: £3m, Servicing Costs	40,246	40,246	40,246	40,246
		40,246	40,246	40,246	40,246
All Sub Districts: New Works and Improvement Works		£666,790	£5,013,450	£474,252	£648,164

K NASH
PROJECT DELIVERY MANAGER

MAINTENANCE WORKS PROGRAMME FOR 2026/27

OUR ID	MAINTENANCE	Actual 2024/25	Estimate 2025/26	Probable 2025/26	Estimate 2026/27
<u>DRAINS MAINTENANCE</u>					
SD1: River Deben (Tidal Pumped) Sub District					
<u>DRN179P0101</u>	King's Fleet	0	1,725	0	2,725
<u>DRN179P0104</u>	King's Fleet	0	0	0	0
<u>DRN179P0105</u>	King's Fleet	0	0	0	0
<u>DRN179P0102</u>	Laurel Farm Delph	2,765	0	0	0
<u>DRN179P0103</u>	Gulphers Stream (Kings Fleet)	0	1,000	0	2,000
<u>DRN179P0201</u>	Falkenham Delph 1	2,750	1,725	0	1,725
<u>DRN179P0204</u>	Falkenham Marsh Drain	5,491	0	0	0
<u>DRN179P0202</u>	Falkenham Delph 2/Kirton Drain	5,036	0	0	0
<u>DRN179P0203</u>	Falkenham Delph 3	5,216	1,725	0	1,725
<u>DRN179P0205</u>	King's Fleet Weir Drain	0	1,725	0	1,725
<u>DRN179P0206</u>	Falkenham Marshes	2,750	0	0	1,725
<u>DRN178P0301/3</u>	Ramsholt Marsh	0	0	105	3,530
<u>DRN178P0101/4</u>	Queen's Fleet	6,688	0	460	7,060
<u>DRN178P0201</u>	Bawdsey Marsh	0	0	2,000	1,765
Contingency	Spraying	0	0	0	0
		£30,695	£7,900	£2,565	£23,980
SD2: Lower Alde (Tidal Pumped) Sub District					
<u>DRN172P0101</u>	Iken Marsh Drain	0	0	0	4,450
<u>DRN171P0101</u>	Ferry Farm Drain	0	2,900	2,900	0
<u>DRN171P0201</u>	Sudbourne Delph	0	4,800	4,800	0
<u>DRN171P0202</u>	Church Farm Drain	0	0	2,000	0
<u>DRN170P0101</u>	Gedgrave Drain (North)	0	10,925	10,925	0
<u>DRN170P0201</u>	Gedgrave Drain (South)	0	3,375	0	0
<u>DRN168P0101</u>	Chillesford Drain	4,674	5,300	4,300	0
<u>DRN167P0101</u>	Butley Marsh Drain	0	2,900	2,900	0
<u>DRN167P0102</u>	Stonebridge Drain	0	2,900	2,900	0
<u>DRN167P0103</u>	Capel Drain	1,368	0	0	0
<u>DRN176P0101</u>	Colony Marsh Drain	0	2,420	2,420	0
Contingency	Various	0	0	0	0
		£6,042	£35,520	£33,145	£4,450
SD3: AHB (Tidal Pumped) Sub District					
<u>DRN177P0101</u>	Alderton & Hollesley 1	7960	0	0	0
<u>DRN177P0201</u>	Alderton & Hollesley 2	1831	0	0	0
<u>DRN177P0202</u>	Alderton & Hollesley 3	1831	0	0	0
<u>DRN177P0301</u>	Alderton & Hollesley	0	9,600	7,500	0
<u>DRN177P0302</u>	Alderton & Hollesley	0	4,800	4,800	0
<u>DRN177P0303</u>	Alderton & Hollesley	0	0	0	0
		£11,622	£14,400	£12,300	£0
SD4: Blyth (Tidal Pumped) Sub District					
<u>DRN160P0101</u>	Reydon	0	0	4,000	4,500
<u>DRN160P0102</u>	Reydon	0	0	0	0
		£0	£0	£4,000	£4,500
SD5: Gravity Sub District					
<u>DRN162G0101</u>	Blyth, Henham Park	0	0	0	3,000
<u>DRN164G0101</u>	Thorpeness 100	0	0	0	0
	Bologney River (if enmained)	0	0	0	0
<u>DRN182G0101/6</u>	Shottisham River, Lower Deben	0	0	0	0
<u>DRN180G0101/3</u>	Ramsholt Dock Drain, Lower Deben	0	0	0	0
	Ringfence for Lower Deben at Ufford	0	0	0	0
TBC	Middle Deben Drain	0	0	0	0
<u>DRN163G0101</u>	Eastbridge Drain, Minsmere	0	7,750	7,750	0
<u>DRN163G0301</u>	Theberton, Minsmere	0	2,950	2,950	0
<u>DRN163G0401</u>	Yew Tree Farm	0	2,400	2,400	0
<u>DRN163G0203</u>	Leiston 3, Minsmere	0	0	0	0
<u>DRN163G0201</u>	Leiston 1, Minsmere	0	2,400	2,400	0
<u>DRN163G0202</u>	Leiston 2, Minsmere	0	0	0	0
<u>DRN163G0501</u>	Darsham Station	0	0	0	0
<u>DRN175G0201</u>	Sternfield Drain, FRAT	0	0	3,000	0
<u>DRN175G0401</u>	Upper Alde (Rendham)	0	0	0	0
<u>DRN175G0501</u>	Bruisyard Hall Drain, Upper Alde	0	2,500	2,500	0
<u>DRN175G0301</u>	Blackstock Drain, Upper Alde	0	0	0	0
<u>DRN183G0101/3</u>	River Fynn, Lower Deben	0	0	0	0
<u>DRN184G0901</u>	Kettleburgh, River Deben	0	500	500	0
<u>DRN184G0801/3</u>	Framsden Drain, Upper Deben	0	1,000	2,500	0
<u>DRN184G0701</u>	Horsefen Drain, Upper Deben	0	0	0	0
<u>DRN184G0601</u>	Moneweden Drain, Upper Deben	1,868	0	0	0
<u>DRN184G0501</u>	Rendlesham Drain, Upper Deben	0	0	0	1,500
<u>DRN184G0101/5</u>	Byng Brook, Upper Deben	2,381	0	0	0
<u>DRN184G0201</u>	Eyke Marsh Drain, Upper Deben	0	0	0	3,500
<u>DRN184G0301/3</u>	Loudham Drain, Upper Deben	0	0	0	7,500

MAINTENANCE WORKS PROGRAMME FOR 2026/27

OUR ID	MAINTENANCE	Actual 2024/25	Estimate 2025/26	Probable 2025/26	Estimate 2026/27
<u>DRN184G0401</u>	Ashe Abbey Drain, Upper Deben	0	0	0	2,500
<u>DRN190G0101/3</u>	Wetherden Stream Catchment, River Gipping	835	1,000	1,000	0
<u>DRN186G1001</u>	Gipping Stream, River Gipping	0	0	0	0
<u>DRN189G0101</u>	Rattlesden River Catchment	535	0	0	500
<u>DRN189G0102</u>	Rattlesden River Catchment	1,075	1,000	1,000	1,500
<u>DRN189G0103</u>	Rattlesden River Catchment	0	0	0	0
<u>DRN186G0901/2</u>	Creetings Watercourse	1,078	1,000	1,000	0
<u>DRN186G0801/6</u>	Badley Stream, River Gipping	1,441	1,000	1,000	1,000
<u>DRN186G0701/4</u>	Jack's Green Watercourse	1,341	500	1,000	500
<u>DRN186G0601/5</u>	Coddenham Stream, River Gipping	-355	1,000	500	1,000
<u>DRN186G0301/4</u>	Claydon Marsh Drain, River Gipping	220	0	0	9,250
<u>DRN186G0201/3</u>	Claydon Hill Drain, River Gipping	-230	0	0	0
<u>DRN186G0101</u>	Bramford Marsh Drain, River Gipping	0	0	0	12,350
<u>DRN186G0401</u>	Barham Marsh Drain, River Gipping	0	0	0	0
<u>DRN188G0101/5</u>	River Jordan, River Gipping	840	500	500	500
<u>DRN186G0501</u>	Gallows Hill Drain, River Gipping	345	0	0	0
		£11,373	£25,500	£30,000	£44,600
SD6: Alde (Tidal Gravity) Sub District					
<u>DRN169G0101</u>	Butley Mill River, Lower Alde	0	0	4,000	0
<u>DRN165G0102</u>	Boyton Marsh Drain, Lower Alde	0	0	0	0
<u>DRN165G0101</u>	Boyton Marsh Delph, Lower Alde	0	0	0	0
<u>DRN175G0101</u>	The Canal, (Benhall)	0	1,000	0	1,500
		£0	£1,000	£4,000	£1,500
DRAINS MAINTENANCE		£59,732	£84,320	£86,010	£79,030
PUMPING STATION MAINTENANCE					
SD1: River Deben (Tidal Pumped) Sub District					
<u>PMP178P001</u>	Bawdsey Pumping Station				
	Power	7,999	16,000	16,000	16,000
	Repairs and Maintenance	8,232	3,000	3,000	4,000
	Insurance	939	1,000	1,004	1,105
	Superintendence	1,000	1,000	1,000	1,000
	Telemetry	7	336	400	485
		18,177	21,336	21,404	22,590
<u>PMP179P001</u>	King's Fleet Pumping Station				
	Power	6,333	10,000	10,000	10,000
	Repairs and Maintenance	1,161	3,000	3,000	4,000
	Insurance	939	1,000	1,004	1,105
	Superintendence (Gratis)	7	0	0	0
	Telemetry	0	336	400	485
		8,439	14,336	14,404	15,590
<u>PMP179P002</u>	Falkenham Pumping Station				
	Power	6,561	20,000	20,000	20,000
	Repairs and Maintenance	21,548	4,000	4,000	4,000
	Insurance	939	1,000	1,004	1,105
	Superintendence	1,000	1,000	1,000	1,000
	Telemetry	7	336	400	485
		30,055	26,336	26,404	26,590
		£56,671	£62,008	£62,212	£64,769
SD2: Lower Alde (Tidal Pumped) Sub District					
<u>PMP167P001</u>	Butley Pumping Station				
	Power	10,267	17,000	17,000	17,000
	Repairs and Maintenance	1,797	7,000	5,000	5,000
	Insurance	939	1,000	1,004	1,105
	Superintendence	1,000	1,000	1,000	1,000
	Depreciation	6,820	1,633	1,633	0
	Telemetry	7	336	400	485
		20,830	27,969	26,037	24,590
<u>PMP168P001</u>	Chillesford Pumping Station				
	Power	6,114	6,000	6,000	6,000
	Repairs and Maintenance	1,347	6,000	5,000	5,000
	Insurance	939	1,000	1,004	1,105
	Superintendence	1,150	1,150	1,150	1,150
	Depreciation	6,820	1,633	1,633	0
	Telemetry	7	336	400	485
		16,376	16,119	15,187	13,740
<u>PMP170P001</u>	Gedgrave Pumping Station				
	Power	2,599	9,000	9,000	9,000
	Repairs and Maintenance	611	6,000	6,500	25,000

MAINTENANCE WORKS PROGRAMME FOR 2026/27

OUR ID	MAINTENANCE	Actual 2024/25	Estimate 2025/26	Probable 2025/26	Estimate 2026/27
	Insurance	939	1,000	1,004	1,105
	Superintendence	1,050	1,050	1,050	1,050
	Depreciation	6,820	1,633	1,633	0
	Telemetry	0	336	400	485
		12,020	19,019	19,587	36,640
<u>PMP172P001</u>	Iken Pumping Station				
	Power	9,417	13,000	13,000	13,000
	Repairs and Maintenance	2,755	3,000	4,000	4,000
	Insurance	939	1,000	1,004	1,105
	Superintendence	-155	1,205	1,205	1,205
	Telemetry	53	336	400	485
		13,008	18,541	19,609	19,795
<u>PMP171P001</u>	Sudbourne Pumping Station				
	Power	10,344	21,000	21,000	21,000
	Repairs and Maintenance	1,647	3,000	3,000	4,000
	Insurance	939	1,000	1,004	1,105
	Superintendence	1,200	1,200	1,200	1,200
	Telemetry	53	336	400	485
		14,182	26,536	26,604	27,790
<u>PMP176P001</u>	Colony Marsh Pumping Station				
	Power	689	3,000	3,000	3,000
	Repairs and Maintenance	434	1,000	1,000	2,000
	Insurance	939	1,000	1,004	1,105
	Superintendence	1,000	1,000	1,000	1,000
	Telemetry	0	336	400	485
		£3,061	£6,336	£6,404	£7,590
		£79,478	£114,519	£113,428	£130,142
SD4: Blyth (Tidal Pumped) Sub District					
<u>PMP160P001</u>	Reydon Pumping Station				
	Power	14,422	16,000	16,000	16,000
	Repairs and Maintenance	1,299	4,000	4,000	5,000
	Insurance	939	1,000	1,004	1,105
	Superintendence	1,000	1,000	1,000	1,000
	Telemetry	53	336	400	485
		£17,713	£22,336	£22,404	£23,590
PUMPING STATION MAINTENANCE		£153,861	£198,863	£198,044	£218,501
PUBLIC WORKS LOANS REPAYMENTS		£160,150	£80,406	£80,406	£82,624
DIRECT WORKS		£373,744	£363,589	£364,460	£380,154
TECHNICAL SUPPORT COSTS (INCLUDING BAP IMPLEMENTATION)		£410,769	£401,559	£407,229	£533,070
MAINTENANCE WORKS		£784,513	£765,148	£771,689	£913,224

**A BLOOMFIELD
OPERATIONS MANAGER**

**T HUNTER
AREA MANAGER**

**EAST SUFFOLK WATER MANAGEMENT BOARD
ESTIMATES FOR THE FINANCIAL YEAR 2026/27**

RIVER DEBEN (TIDAL PUMPED) SUB DISTRICT 1	ACTUAL 2024/25	ESTIMATE 2025/26	PROBABLE 2025/26	ESTIMATE 2026/27
New Works and Improvement Works	0	0	0	0
Tranche 1, 2 + 2b Expenditure	327,841	0	0	0
Contributions Payable to the Environment Agency	7,555	7,782	7,782	8,015
Maintenance Works	231,135	210,454	207,308	275,323
(Profit)/Loss on Rechargeable Works	0	0	0	0
Administration Costs and Other Expenses	26,437	28,050	29,653	31,973
	£592,967	£246,285	£244,742	£315,311
Less:				
Government Grants	0	0	0	0
Tranche 1, 2 and 2b Grant Applied	332,089	0	0	0
Contributions from the Environment Agency	25,184	28,306	44,215	36,633
Investment Interest	28,553	13,925	20,800	12,212
Other Income	125,467	137,221	123,555	168,267
	£511,294	£179,452	£188,570	£217,111
NET REQUIREMENT	£81,674	£66,833	£56,172	£98,200

FINANCED BY:-

**SECTION 40, LAND DRAINAGE ACT 1991
DRAINAGE RATES AND SPECIAL LEVIES**

(Add)/Deduct for adjustment of Balances	5,233	-12,558	-23,219	16,429
Occupiers Drainage Rates	40,366	42,233	42,233	43,499
East Suffolk Council	36,075	37,158	37,158	38,272
Mid Suffolk District Council	0	0	0	0
Ipswich Borough Council	0	0	0	0
Babergh District Council	0	0	0	0
	£81,674	£66,833	£56,172	£98,200

DRAINAGE RATE

Penny Rate in the Pound	36.187p	37.273p	37.273p	38.391p
Annual Increase/(Decrease)	1.50%	3.00%	3.00%	3.00%
Number of Agricultural Ratepayers	17	17	17	16

GENERAL RESERVE

Balance brought forward at 1 April	114,719	114,719	114,719	114,719
ADD: Net Surplus/(Deficit) for the year	(5,233)	12,558	23,219	(16,429)
Transfer from/(to) Development Reserve	0	0	0	0
Transfer from/(to) Capital Reserve	5,233	(12,558)	(23,219)	16,429
Balance carried forward at 31 March	£114,719	£114,719	£114,719	£114,719

CAPITAL RESERVE

Balance brought forward at 1 April	318,417	327,337	313,184	336,403
Transfer from/(to) General Reserve	(5,233)	12,558	23,219	(16,429)
Utilisation of Capital Reserves	0	0	0	0
Balance carried forward at 31 March	£313,184	£339,894	£336,403	£319,974

DEVELOPMENT RESERVE

Balance brought forward at 1 April	0	0	0	0
Transfer from/(to) General Reserve	0	0	0	0
Balance carried forward at 31 March	£0	£0	£0	£0

GRANT RESERVE

Balance brought forward at 1 April	0	0	0	0
Transfer from/(to) General Reserve	0	0	0	0
Balance carried forward at 31 March	£0	£0	£0	£0

**SECTION 37, LAND DRAINAGE ACT 1991
DETERMINATION OF ANNUAL VALUES**

	31/12/2024	31/12/2025
Agricultural Land and/or Buildings	113,306	113,306
Other Land - East Suffolk Council	99,691	99,691
Other Land - Mid Suffolk District Council	0	0
Other Land - Ipswich Borough Council	0	0
Other Land - Babergh District Council	0	0
	£212,997	£212,997

The current headline rate of inflation (RPIJ) as indicated by the National Statistics Office in October 2025 is 4.3%.

**EAST SUFFOLK WATER MANAGEMENT BOARD
ESTIMATES FOR THE FINANCIAL YEAR 2026/27**

LOWER ALDE (TIDAL PUMPED) SUB DISTRICT 2	ACTUAL 2024/25	ESTIMATE 2025/26	PROBABLE 2025/26	ESTIMATE 2026/27
New Works and Improvement Works	686,216	4,973,204	434,006	607,918
Tranche 1, 2 + 2b Expenditure	0	0	0	0
Contributions Payable to the Environment Agency	6,641	6,840	6,840	7,045
Maintenance Works	251,880	311,670	311,501	350,486
(Profit)/Loss on Rechargeable Works	126,547	60,000	60,000	0
Administration Costs and Other Expenses	35,249	37,400	39,537	53,288
	£1,106,533	£5,389,114	£851,884	£1,018,737
Less:				
Government Grants	516,500	4,864,198	325,000	500,000
Tranche 1, 2 and 2b Grant Applied	27,514	0	0	0
Contributions from the Environment Agency	70,336	48,607	43,209	59,974
Investment Interest	141,669	69,325	99,703	57,918
Other Income	145,183	158,784	142,971	194,709
	£901,202	£5,140,913	£610,883	£812,601
NET REQUIREMENT	£205,331	£248,201	£241,001	£206,136

FINANCED BY:-

**SECTION 40, LAND DRAINAGE ACT 1991
DRAINAGE RATES AND SPECIAL LEVIES**

(Add)/Deduct for adjustment of Balances	-27,841	5,726	-1,474	-36,339
Occupiers Drainage Rates	200,655	208,657	208,657	208,657
East Suffolk Council	32,517	33,818	33,818	33,818
Mid Suffolk District Council	0	0	0	0
Ipswich Borough Council	0	0	0	0
Babergh District Council	0	0	0	0
	£205,331	£248,201	£241,001	£206,136

DRAINAGE RATE

Penny Rate in the Pound	126.178p	131.225p	131.225p	131.225p
Annual Increase/(Decrease)	3.00%	4.00%	4.00%	0.00%
Number of Agricultural Ratepayers	40	40	40	40

GENERAL RESERVE

Balance brought forward at 1 April	15,330	15,330	15,330	15,330
ADD: Net Surplus/(Deficit) for the year	27,841	(5,726)	1,474	36,339
Transfer from/(to) Development Reserve	0	0	0	0
Transfer from/(to) Capital Reserve	(27,841)	5,726	(1,474)	(36,339)
Balance carried forward at 31 March	£15,330	£15,330	£15,330	£15,330

CAPITAL RESERVE

Balance brought forward at 1 April	239,249	302,179	267,090	268,564
Transfer from/(to) General Reserve	27,841	(5,726)	1,474	36,339
Utilisation of Capital Reserves	0	0	0	0
Balance carried forward at 31 March	£267,090	£296,453	£268,564	£304,904

DEVELOPMENT RESERVE

Balance brought forward at 1 April	0	0	0	0
Transfer from/(to) General Reserve	0	0	0	0
Balance carried forward at 31 March	£0	£0	£0	£0

GRANT RESERVE

Balance brought forward at 1 April	0	0	0	0
Transfer from/(to) General Reserve	0	0	0	0
Balance carried forward at 31 March	£0	£0	£0	£0

**SECTION 37, LAND DRAINAGE ACT 1991
DETERMINATION OF ANNUAL VALUES**

	31/12/2024	31/12/2025
Agricultural Land and/or Buildings	159,007	159,007
Other Land - East Suffolk Council	25,771	25,771
Other Land - Mid Suffolk District Council	0	0
Other Land - Ipswich Borough Council	0	0
Other Land - Babergh District Council	0	0
	£184,778	£184,778

The current headline rate of inflation (RPIJ) as indicated by the National Statistics Office in October 2025 is 4.3%.

**EAST SUFFOLK WATER MANAGEMENT BOARD
ESTIMATES FOR THE FINANCIAL YEAR 2026/27**

ALDERTON, HOLLESLEY AND BAWDSEY (AHB) AHB (TIDAL PUMPED) SUB DISTRICT 3	ACTUAL 2024/25	ESTIMATE 2025/26	PROBABLE 2025/26	ESTIMATE 2026/27
New Works and Improvement Works	0	0	0	0
Tranche 1, 2 + 2b Expenditure	0	0	0	0
Contributions Payable to the Environment Agency	1,108	1,141	1,141	1,176
Maintenance Works	42,430	44,517	42,842	39,980
(Profit)/Loss on Rechargeable Works	0	0	0	0
Administration Costs and Other Expenses	7,050	7,480	7,907	8,526
	£50,588	£53,138	£51,891	£49,682
Less:				
Government Grants	0	0	0	0
Tranche 1, 2 and 2b Grant Applied	0	0	0	0
Contributions from the Environment Agency	1,435	1,247	1,427	0
Investment Interest	2,413	1,063	1,754	1,103
Other Income	35,848	37,752	26,476	36,057
	£39,695	£40,062	£29,658	£37,160
NET REQUIREMENT	£10,892	£13,076	£22,233	£12,522

FINANCED BY:-

**SECTION 40, LAND DRAINAGE ACT 1991
DRAINAGE RATES AND SPECIAL LEVIES**

(Add)/Deduct for adjustment of Balances	-2,114	-527	8,630	-1,489
Occupiers Drainage Rates	13,006	13,603	13,603	14,011
East Suffolk Council	0	0	0	0
Mid Suffolk District Council	0	0	0	0
Ipswich Borough Council	0	0	0	0
Babergh District Council	0	0	0	0
	£10,892	£13,076	£22,233	£12,522

DRAINAGE RATE

Penny Rate in the Pound	43.099p	44.392p	44.392p	45.724p
Annual Increase/(Decrease)	2.00%	3.00%	3.00%	3.00%
Number of Agricultural Ratepayers	12	12	12	13

GENERAL RESERVE

Balance brought forward at 1 April	12,359	12,359	12,359	12,359
ADD: Net Surplus/(Deficit) for the year	2,114	527	(8,630)	1,489
Transfer from/(to) Development Reserve	0	0	0	0
Transfer from/(to) Capital Reserve	(2,114)	(527)	8,630	(1,489)
Balance carried forward at 31 March	£12,359	£12,359	£12,359	£12,359

CAPITAL RESERVE

Balance brought forward at 1 April	24,294	29,186	26,408	17,778
Transfer from/(to) General Reserve	2,114	527	(8,630)	1,489
Utilisation of Capital Reserves	0	0	0	0
Balance carried forward at 31 March	26,408	£29,713	£17,778	£19,267

DEVELOPMENT RESERVE

Balance brought forward at 1 April	0	0	0	0
Transfer from/(to) General Reserve	0	0	0	0
Balance carried forward at 31 March	£0	£0	£0	£0

GRANT RESERVE

Balance brought forward at 1 April	0	0	0	0
Transfer from/(to) General Reserve	0	0	0	0
Balance carried forward at 31 March	£0	£0	£0	£0

**SECTION 37, LAND DRAINAGE ACT 1991
DETERMINATION OF ANNUAL VALUES**

	31/12/2024	31/12/2025
Agricultural Land and/or Buildings	30,643	30,643
Other Land - East Suffolk Council	0	0
Other Land - Mid Suffolk District Council	0	0
Other Land - Ipswich Borough Council	0	0
Other Land - Babergh District Council	0	0
	£30,643	£30,643

The current headline rate of inflation (RPIJ) as indicated by the National Statistics Office in October 2025 is 4.3%.

**EAST SUFFOLK WATER MANAGEMENT BOARD
ESTIMATES FOR THE FINANCIAL YEAR 2026/27**

BLYTH (TIDAL PUMPED) SUB DISTRICT 4	ACTUAL 2024/25	ESTIMATE 2025/26	PROBABLE 2025/26	ESTIMATE 2026/27
New Works and Improvement Works	0	0	0	0
Tranche 1, 2 + 2b Expenditure	0	0	0	0
Contributions Payable to the Environment Agency	295	304	304	313
Maintenance Works	48,521	52,453	56,946	68,070
(Profit)/Loss on Rechargeable Works	0	0	0	0
Administration Costs and Other Expenses	3,525	3,740	3,954	4,263
	£52,341	£56,497	£61,205	£72,646
Less:				
Government Grants	0	0	0	0
Tranche 1, 2 and 2b Grant Applied	5,141	0	0	0
Contributions from the Environment Agency	6,040	11,144	13,350	14,828
Investment Interest	4,104	1,688	2,989	1,806
Other Income	26,886	29,404	26,476	36,057
	£42,170	£42,236	£42,816	£52,691
NET REQUIREMENT	£10,171	£14,261	£18,389	£19,955

FINANCED BY:-

**SECTION 40, LAND DRAINAGE ACT 1991
DRAINAGE RATES AND SPECIAL LEVIES**

(Add)/Deduct for adjustment of Balances	-1,043	2,598	6,726	7,825
Occupiers Drainage Rates	11,036	11,478	11,478	11,937
East Suffolk Council	178	185	185	193
Mid Suffolk District Council	0	0	0	0
Ipswich Borough Council	0	0	0	0
Babergh District Council	0	0	0	0
	£10,171	£14,261	£18,389	£19,955

DRAINAGE RATE

Penny Rate in the Pound	134.899p	140.295p	140.295p	145.907p
Annual Increase/(Decrease)	3.00%	4.00%	4.00%	4.00%
Number of Agricultural Ratepayers	13	13	13	13

GENERAL RESERVE

Balance brought forward at 1 April	8,749	8,749	8,749	8,749
ADD: Net Surplus/(Deficit) for the year	1,043	(2,598)	(6,726)	(7,825)
Transfer from/(to) Development Reserve	0	0	0	0
Transfer from/(to) Capital Reserve	(1,043)	2,598	6,726	7,825
Balance carried forward at 31 March	£8,749	£8,749	£8,749	£8,749

CAPITAL RESERVE

Balance brought forward at 1 April	53,515	47,953	54,558	47,832
Transfer from/(to) General Reserve	1,043	(2,598)	(6,726)	(7,825)
Utilisation of Capital Reserves	0	0	0	0
Balance carried forward at 31 March	£54,558	£45,354	£47,832	£40,007

DEVELOPMENT RESERVE

Balance brought forward at 1 April	0	0	0	0
Transfer from/(to) General Reserve	0	0	0	0
Balance carried forward at 31 March	£0	£0	£0	£0

GRANT RESERVE

Balance brought forward at 1 April	0	0	0	0
Transfer from/(to) General Reserve	0	0	0	0
Balance carried forward at 31 March	£0	£0	£0	£0

**SECTION 37, LAND DRAINAGE ACT 1991
DETERMINATION OF ANNUAL VALUES**

	31/12/2024	31/12/2025
Agricultural Land and/or Buildings	8,181	8,181
Other Land - East Suffolk Council	132	132
Other Land - Mid Suffolk District Council	0	0
Other Land - Ipswich Borough Council	0	0
Other Land - Babergh District Council	0	0
	£8,313	£8,313

The current headline rate of inflation (RPIJ) as indicated by the National Statistics Office in October 2025 is 4.3%.

**EAST SUFFOLK WATER MANAGEMENT BOARD
ESTIMATES FOR THE FINANCIAL YEAR 2026/27**

COMPOSITE GRAVITY SUB DISTRICT 5	ACTUAL 2024/25	ESTIMATE 2025/26	PROBABLE 2025/26	ESTIMATE 2026/27
New Works and Improvement Works	0	0	0	0
Tranche 1, 2 + 2b Expenditure	0	0	115,000	0
Contributions Payable to the Environment Agency	81,009	83,439	83,439	85,942
Maintenance Works	42,181	55,617	60,542	84,580
(Profit)/Loss on Rechargeable Works	-8,160	-40,000	-25,000	-25,000
Administration Costs and Other Expenses	99,079	104,721	110,704	106,576
	£214,110	£203,777	£344,685	£252,099
Less:				
Government Grants	0	0	0	0
Tranche 1, 2 and 2b Grant Applied	0	0	115,000	0
Contributions from the Environment Agency	383	4,313	3,912	10,055
Investment Interest	21,066	12,687	17,972	10,469
Other Income	74,135	21,965	35,643	36,977
	£95,584	£38,965	£172,527	£57,501
NET REQUIREMENT	£118,525	£164,812	£172,158	£194,598

FINANCED BY:-

**SECTION 40, LAND DRAINAGE ACT 1991
DRAINAGE RATES AND SPECIAL LEVIES**

(Add)/Deduct for adjustment of Balances	-47,284	-4,796	2,550	18,205
Occupiers Drainage Rates	30,259	31,215	31,215	32,464
East Suffolk Council	42,299	43,272	43,272	45,003
Mid Suffolk District Council	47,072	48,016	48,016	49,937
Ipswich Borough Council	44,097	44,981	44,981	46,780
Babergh District Council	2,082	2,124	2,124	2,209
	£118,525	£164,812	£172,158	£194,598

DRAINAGE RATE

Penny Rate in the Pound	7.279p	7.425p	7.425p	7.722p
Annual Increase/(Decrease)	3.00%	2.00%	2.00%	4.00%
Number of Agricultural Ratepayers	735	735	735	739

GENERAL RESERVE

Balance brought forward at 1 April	12,009	12,009	12,009	12,009
ADD: Net Surplus/(Deficit) for the year	47,284	4,796	(2,550)	(18,205)
Transfer from/(to) Development Reserve	(54,765)	0	(8,247)	0
Transfer from/(to) Capital Reserve	7,481	(4,796)	10,797	18,205
Balance carried forward at 31 March	£12,009	£12,009	£12,009	£12,009

CAPITAL RESERVE

Balance brought forward at 1 April	139,827	142,547	132,345	121,548
Transfer from/(to) General Reserve	(7,481)	4,796	(10,797)	(18,205)
Utilisation of Capital Reserves	0	0	0	0
Balance carried forward at 31 March	£132,345	£147,343	£121,548	£103,343

DEVELOPMENT RESERVE

Balance brought forward at 1 April	167,766	222,531	222,531	230,778
Transfer from/(to) General Reserve	54,765	0	8,247	0
Balance carried forward at 31 March	£222,531	£222,531	£230,778	£230,778

GRANT RESERVE

Balance brought forward at 1 April	0	0	0	0
Transfer from/(to) General Reserve	0	0	0	0
Balance carried forward at 31 March	£0	£0	£0	£0

**SECTION 37, LAND DRAINAGE ACT 1991
DETERMINATION OF ANNUAL VALUES**

	31/12/2024	31/12/2025
Agricultural Land and/or Buildings	420,403	420,403
Other Land - East Suffolk Council	582,793	582,793
Other Land - Mid Suffolk District Council	646,682	646,682
Other Land - Ipswich Borough Council	605,806	605,806
Other Land - Babergh District Council	28,601	28,601
	£2,284,285	£2,284,285

The current headline rate of inflation (RPIJ) as indicated by the National Statistics Office in October 2025 is 4.3%.

**EAST SUFFOLK WATER MANAGEMENT BOARD
ESTIMATES FOR THE FINANCIAL YEAR 2026/27**

LOWER ALDE (TIDAL GRAVITY) SUB DISTRICT 6	ACTUAL 2024/25	ESTIMATE 2025/26	PROBABLE 2025/26	ESTIMATE 2026/27
New Works and Improvement Works	62,478	40,246	40,246	40,246
Tranche 1, 2 + 2b Expenditure	0	0	0	0
Contributions Payable to the Environment Agency	2,497	2,572	2,572	2,649
Maintenance Works	8,215	9,031	12,145	12,161
(Profit)/Loss on Rechargeable Works	0	0	0	0
Administration Costs and Other Expenses	5,287	5,610	5,931	8,526
	£78,478	£57,459	£60,894	£63,583
Less:				
Government Grants	0	0	0	0
Tranche 1, 2 and 2b Grant Applied	0	0	0	0
Contributions from the Environment Agency	316	258	-102	452
Investment Interest	50,912	26,313	35,782	21,494
Other Income	7,170	7,841	7,060	9,615
	£58,398	£34,412	£42,741	£31,561
NET REQUIREMENT	£20,080	£23,048	£18,153	£32,022

FINANCED BY:-

**SECTION 40, LAND DRAINAGE ACT 1991
DRAINAGE RATES AND SPECIAL LEVIES**

(Add)/Deduct for adjustment of Balances	-36,427	-34,531	-39,426	-25,557
Occupiers Drainage Rates	31,300	31,868	31,868	31,868
East Suffolk Council	25,207	25,711	25,711	25,711
Mid Suffolk District Council	0	0	0	0
Ipswich Borough Council	0	0	0	0
Babergh District Council	0	0	0	0
	£20,080	£23,048	£18,153	£32,022

DRAINAGE RATE

Penny Rate in the Pound	81.746p	83.381p	83.381p	83.381p
Annual Increase/(Decrease)	2.00%	2.00%	2.00%	0.00%
Number of Agricultural Ratepayers	50	50	50	51

GENERAL RESERVE

Balance brought forward at 1 April	6,635	6,635	6,635	6,635
ADD: Net Surplus/(Deficit) for the year	36,427	34,531	39,426	25,557
Transfer from/(to) Development Reserve	0	0	0	0
Transfer from/(to) Capital Reserve	(36,427)	(34,531)	(39,426)	(25,557)
Balance carried forward at 31 March	£6,635	£6,635	£6,635	£6,635

CAPITAL RESERVE

Balance brought forward at 1 April	53,482	110,265	89,910	129,336
Transfer from/(to) General Reserve	36,427	34,531	39,426	25,557
Utilisation of Capital Reserves	0	0	0	0
Balance carried forward at 31 March	£89,910	£144,796	£129,336	£154,893

DEVELOPMENT RESERVE

Balance brought forward at 1 April	0	0	0	0
Transfer from/(to) General Reserve	0	0	0	0
Balance carried forward at 31 March	£0	£0	£0	£0

GRANT RESERVE

Balance brought forward at 1 April	0	0	0	0
Transfer from/(to) General Reserve	0	0	0	0
Balance carried forward at 31 March	£0	£0	£0	£0

**SECTION 37, LAND DRAINAGE ACT 1991
DETERMINATION OF ANNUAL VALUES**

	31/12/2024	31/12/2025
Agricultural Land and/or Buildings	38,220	38,220
Other Land - East Suffolk Council	30,836	30,836
Other Land - Mid Suffolk District Council	0	0
Other Land - Ipswich Borough Council	0	0
Other Land - Babergh District Council	0	0
	£69,056	£69,056

The current headline rate of inflation (RPIJ) as indicated by the National Statistics Office in October 2025 is 4.3%.

**EAST SUFFOLK WATER MANAGEMENT BOARD
ESTIMATES FOR THE FINANCIAL YEAR 2026/27**

ALL SUB DISTRICTS (6)	ACTUAL 2024/25	ESTIMATE 2025/26	PROBABLE 2025/26	ESTIMATE 2026/27
New Works and Improvement Works	748,694	5,013,450	474,252	648,164
Tranche 1, 2 + 2b Expenditure	327,841	0	115,000	0
Contributions Payable to the Environment Agency	99,105	102,079	102,079	105,141
Maintenance Works	624,362	683,742	691,283	830,601
(Profit)/Loss on Rechargeable Works	118,387	20,000	35,000	-25,000
Administration Costs and Other Expenses	176,627	187,001	197,686	213,152
	£2,095,017	£6,006,272	£1,615,300	£1,772,058
Less:				
Government Grants	516,500	4,864,198	325,000	500,000
Tranche 1, 2 and 2b Grant Applied	364,744	0	115,000	0
Contributions from the Environment Agency	103,694	93,875	106,013	121,943
Investment Interest	248,718	125,000	179,000	105,000
Other Income	414,689	392,967	362,182	481,682
	£1,648,345	£5,476,040	£1,087,195	£1,208,625
NET REQUIREMENT	£446,672	£530,232	£528,106	£563,433

FINANCED BY:-

**SECTION 40, LAND DRAINAGE ACT 1991
DRAINAGE RATES AND SPECIAL LEVIES**

(Add)/Deduct for adjustment of Balances	-109,477	-44,087	-46,213	-20,926
Occupiers Drainage Rates	326,622	339,054	339,054	342,436
East Suffolk Council	136,276	140,144	140,144	142,997
Mid Suffolk District Council	47,072	48,016	48,016	49,937
Ipswich Borough Council	44,097	44,981	44,981	46,780
Babergh District Council	2,082	2,124	2,124	2,209
	£446,672	£530,232	£528,106	£563,433

GENERAL RESERVES

Balance brought forward at 1 April	169,802	169,802	169,802	169,802
ADD: Net Surplus/(Deficit) for the year	109,477	44,087	46,213	20,926
Transfer from/(to) Development Reserve	-54,765	0	-8,247	0
Transfer from/(to) Capital and Contingency Reserves	-54,712	-44,087	-37,967	-20,926
Balance carried forward at 31 March	£169,802	£169,802	£169,802	£169,802

CAPITAL AND CONTINGENCY RESERVES

Balance brought forward at 1 April	828,784	959,468	883,495	921,462
Transfer from/(to) General Reserve	54,712	44,087	37,967	20,926
Utilisation of Capital Reserves	0	0	0	0
Balance carried forward at 31 March	£883,495	£1,003,555	£921,462	£942,388

DEVELOPMENT RESERVE

Balance brought forward at 1 April	167,766	222,531	222,531	230,778
Transfer from/(to) General Reserve	54,765	0	8,247	0
Balance carried forward at 31 March	£222,531	£222,531	£230,778	£230,778

GRANT RESERVE

Balance brought forward at 1 April	667,221	667,221	400,721	400,721
Transfer from/(to)	-266,500	0	0	0
Balance carried forward at 31 March	£400,721	£667,221	£400,721	£400,721

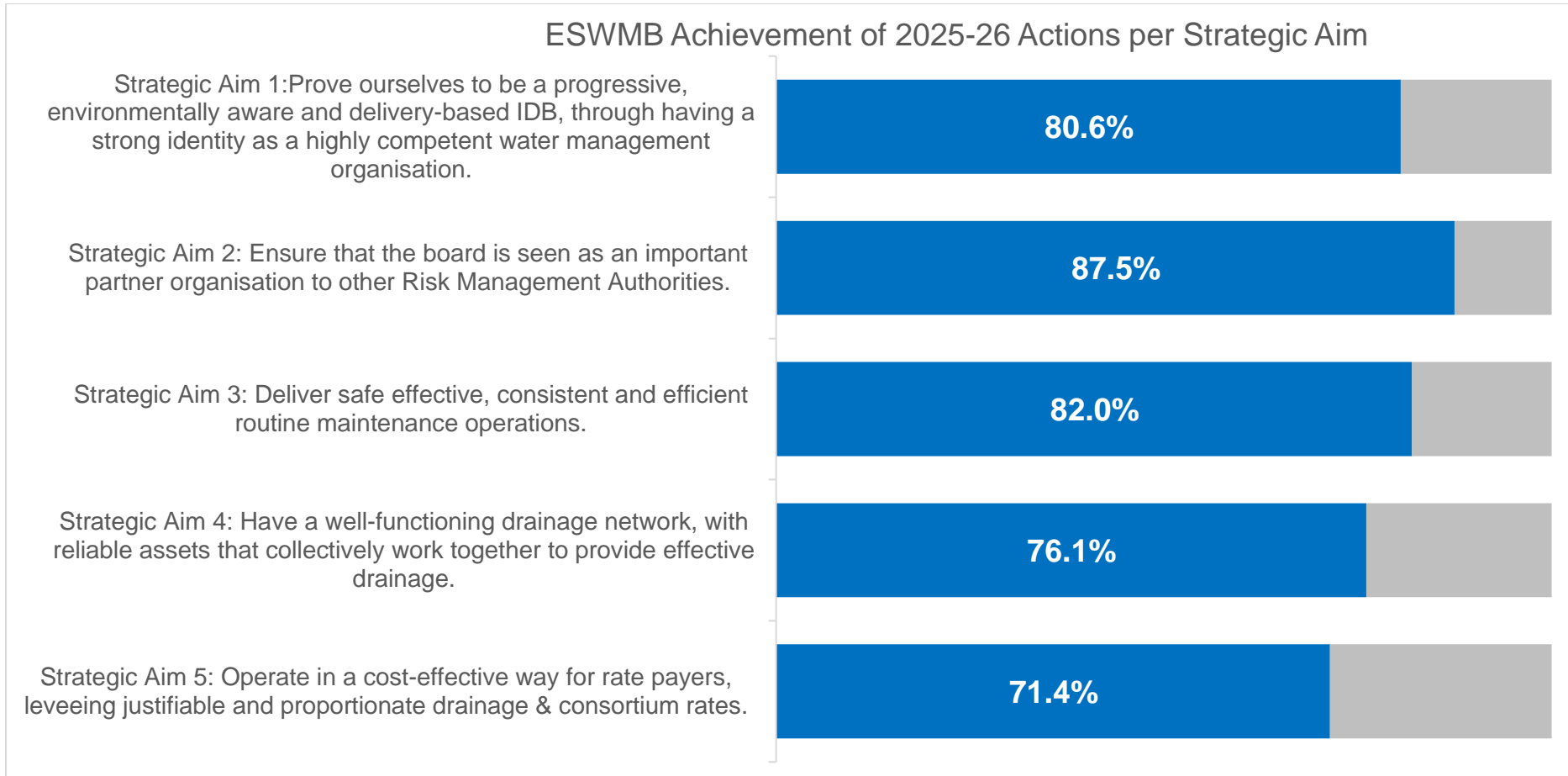
**SECTION 37, LAND DRAINAGE ACT 1991
DETERMINATION OF ANNUAL VALUES**

	31/12/2024	31/12/2025
Agricultural Land and/or Buildings	769,760	769,760
Other Land - East Suffolk Council	739,223	739,223
Other Land - Mid Suffolk District Council	646,682	646,682
Other Land - Ipswich Borough Council	605,806	605,806
Other Land - Babergh District Council	28,601	28,601
	£2,790,072	£2,790,072

The current headline rate of inflation (RPIJ) as indicated by the National Statistics Office in October 2025 is 4.3%.

Water Management Board (WMB) Performance for 2025/26 and Objectives for 2026/27

Summary



Detail

For 2025-2026 the boards strategic objectives aligned with those of the WMA and were as follows;

1. Prove ourselves to be a progressive, environmentally aware and delivery-based WMB, through having a strong identity as a highly competent water management organisation

This was supplemented by 9 actions around the objective *Promote the Boards activities, engaging with partners and working with the other boards of the WMA to implement best practice.*

To date we have achieved 80.6% of the actions, which have included;

- Numerous communications items have been completed through the year for the Board's work, including 14 social media posts, focusing on stories about board tranche projects and recharge works. Our social media reach continues to grow, with the largest follower increases (50%) seen on LinkedIn and we have seen positive feedback from partners on the visibility of the board and its work.
- We have increased work across partners and the scale and value of the work for our main client the Environment Agency, which directly benefits the boards area.
- We have built good relationships with the local planning authorities and key staff and have detailed records of frequent involvement in ensuring positive planning engagement around water management issues. In some cases we have also assisted in solving water management issues for the Floods and Water Team at NCC.
- The boards Strategic Maintenance Operations (SMO) guide has been updated and was a key document used for the development of the NCC/NSFA maintenance guides, proving our value within the group. The SMO has been briefed out to all operational staff and we have had no environmental incidents this year.

2. Ensure that the board is seen as an important partner organisation to other Risk Management Authorities.

This was supplemented by 8 actions around the objective *Work with RMAs in and around our districts to solve local water management issues. This will include design and/or delivery of solutions, proactively finding solutions to problems in the district and prioritising work amongst RMAs.*

To date we have achieved 87.5% of the actions, which have included;

- The board have engaged with all section 19 reports relevant to its district and operations
- Numerous training of the WMA team has been undertaken across many topics including powers, permitted development rights.
- Lists of future projects and opportunities have been developed
- PSCAs are in place with the EA securing our work for them.
- We have seen a 190% increase in work value under PSCA, far exceeding our 10% target

3. Deliver safe effective, consistent and efficient routine maintenance operations.

This was supplemented by 10 actions around the objective *Deliver routine maintenance operations on time and to budget, in line with the programme of works. Ensure the boards bylaws are upheld and utilise data systems to drive efficiencies in our maintenance operations, always ensuring works are undertaken in accordance with environmental standards.*

To date we have achieved 82% of the actions, which have included;

- The board have all maintenance programmes in place and published and have delivered to budget in 2025 – particularly in the controllable areas.
- Safe Systems of work are in place and have been reviewed in year with a number of changes being made and shared across the group.
- Training to ops staff has been completed on the SMO, water vole, and other species. SMO audits have all taken place with no major faults found.
- A good relationship with the catchment services team has led to all infringements of the bylaws being investigated, no major issues outstanding.

We still need to undertake a full review of board plant utilisation to check for efficiencies, but we hope this will happen in the next quarter.

4. Have a well-functioning drainage network, with reliable assets that collectively work together to provide effective drainage.

This was supplemented by 9 actions around the objective *Regularly inspect the boards assets to inform and update capital and revenue replacement and repair programmes and monitor and react to all development that could compromise our boards area*

To date we have achieved 76% of the actions, which have included;

- Robust 6-year capital programme in place
- Annual service plans in place for all assets
- Redundancy plans under development and the purchase and training of a mobile pump under the Tranche funding will assist with this.
- We have built our relationship with the EA and their WMB rep, to report any issues with their assets we feel threaten our district.
- We have developed a mapping layer of all board owned land and have an inspection programme in development.

5. Operate in a cost-effective way for rate payers, leveeing justifiable and proportionate drainage & consortium rates.

This was supplemented by 7 actions around the objective *Continue to work towards a balanced budget by the end of 27-28, through implementing a sustainably affordable business model.*

To date we have achieved 71.4% of the actions, which have included;

- We have utilised rechargeable, FDGiA and 3rd party funding for as much work as possible, to minimise rates, consortium charges and the use of board reserves. This year alone we have received £115k (£520k over the last 2 years) which otherwise would have come from reserves.
- We have developed and had agreed the new charging policy for additional water
- All recharge work has been completed on budget

Objectives for 2026/27

It is proposed that the same objectives are set for 2026-2027 and that aims and actions are reviewed and updated with the new CEO, and where necessary expanded on, to align with any changes or improvements proposed, further to his review of the existing strategy document.

Objectives Proposed;

1. Prove ourselves to be a progressive, environmentally aware and delivery-based WMB, through having a strong identity as a highly competent water management organisation
2. Ensure that the board is seen as an important partner organisation to other Risk Management Authorities.
3. Deliver safe effective, consistent and efficient routine maintenance operations.
4. Have a well-functioning drainage network, with reliable assets that collectively work together to provide effective drainage.
5. Operate in a cost-effective way for rate payers, levelling justifiable and proportionate drainage & consortium rates.

East Suffolk Water Management Board Risk Register – Risk Register +6

As a Risk Management Authority the East Suffolk Water Management Board are required to have a risk register in order to systematically identify, assess and manage any potential risks to our business. It will also be used to ensure accountability, compliance with regulations, and the effective use of resources to safeguard public interests. The risk Register is a live document and should be reviewed regularly.

With regard to the Risk Register below;

- A Consequence of 3 relates to repercussions which would have a serious effect on the operation/service delivery, which may result in major financial loss (over £100,000) and/or major service disruption (+5 days) or impact on the public. Death of an individual or several people. Complete failure of project or extreme delay (over 2 months). Many individual personal details compromised/revealed. Adverse publicity in national press.
- A Consequence of 2 relates to repercussions which would have a noticeable effect on the operation/service delivery. May result in significant financial loss (over £25,000). Would cause a degree of disruption (2 – 5 days) or impact on the public. Severe injury to an individual or several people. Adverse effect on project/significant slippage. Some individual personal details compromised/revealed. Adverse publicity in local press.
- A Consequence of 1 relates to repercussions which would not be severe and any associated losses and or financial implications will be low (up to £10,000). Negligible effect on service delivery (1 day). Minor injury or discomfort to an individual or several people. Isolated individual personal detail compromised/revealed. NB A number of low incidents may have a significant cumulative effect and require attention.
- A Likelihood of 1 relates to an unlikely, outside risk of occurrence.
- A likelihood of 2 relates to this being a foreseeably realistic risk, which could happen infrequently.
- A likelihood of 3 relates to this being a high likelihood of occurrence.

Using the risk matrix shown below a risk rating score is determined, which enables risks to be prioritised using one or more of the “four T’s”

- **Tolerate - score 1-2 - Accept the risk**
- **Treat - score 3–4 - Take cost effective in-house actions to reduce the risk**
- **Transfer – score 6 - Dedicate major resources to managing the risk. If possible transfer the risk to someone else (e.g: by insurance or passing responsibility for the risk to another)**
- **Terminate – score 9 - Agree that the risk is too high and do not proceed with the project or activity**

Likelihood (1 – 3)	Consequence (1-3)		
	1	2	3
1	1	2	3
2	2	4	6
3	3	6	9

Officers Responsible for actions:

MC - Marcus Coleman, Chief Executive: MP – Chief Operating Officer & Deputy CEO: SJ - Sallyanne Jeffrey, Chief Financial Officer, KN - Kari Nash, Project Delivery Manager: TH - Tom Hunter, Area Manager: AB – Ali Bloomfield, Operations Manager: CL - Caroline Laburn, Environmental Manager: CB - Cathryn Brady, Head of Catchment Services

Material Changes

October 2025

- Risk 1g updated to reflect the FRAP being refused. Likelihood increased to 3, resulting in risk Level increasing to 9. This results in the proposed action being to Terminate as the risk is too high and not to proceed with the project
- Risk 1t reduced likelihood to 1 from 2, reducing risk to 3. High inflationary pressures seen post covid and Ukraine believed to be reduced.
- Risk 1u, likelihood increased to 2, increasing risk to 6, given the changes to wild release policies and lack of EA progress on local decision making groups.

Objective	Risk Identified	Impact	Likelihood of risk identified occurring	Consequence of risk identified occurring	Risk Level	Action	Details of how risk will be managed	Review Date	Officer responsible
(1) To reduce the flood risk to people, property, public infrastructure and the natural environment by providing and maintaining technically, environmentally and economically sustainable flood defences within the Internal Drainage District (IDD).	(1a) Reduction in, or insufficient finance, grant and income.	Erosion of Board's capital and general reserves. Unable to replace assets as scheduled in the Board's asset plan and EA MTP.	2	3	6	Transfer	Use knowledge and skills of the projects team to fully utilize all funding streams available to projects, thus transferring the risk across a more diverse funding landscape. Undertake recharge works to build board reserves. Continue to lobby Defra to update the Land Drainage Act 1991 to refer to current rating lists used by billing authorities for levying agricultural drainage rates and special levies, as this would support the extension of the Board's area to its watershed catchment. This would provide additional rates to the Board from the upland area (and negate the need for HWCs). The Environment Act 2021 has been enacted, and the Statutory Instrument to update rating calculations has also been consulted on. We now wait for the relevant procedure to be followed for the law to be updated, after which further processes can commence.	31.03.2026	MP

Objective	Risk Identified	Impact	Likelihood of risk identified occurring	Consequence of risk identified occurring	Risk Level	Action	Details of how risk will be managed	Review Date	Officer responsible
	(1b) EA may cease to pay highland water contribution to IDBs	Reduction in FCREM service the Board is able to provide.	2	3	6	Transfer	<p>Ensure highland water claims are clear, transparent, discussed with the EA in good time and submitted on time.</p> <p>Ensure the importance of the HWC is recognized and supported by the EA, RFCC and constituent councils.</p> <p>Continue with the district expansion plans such that HWC would no longer be needed.</p>	31.03.2026	SJ/MP
	(1f) Alde/Ore Estuary Trust (AOET) unable to raise sufficient funding to pay for works, beyond that which could be paid for by the Public Works Loan for reinstatement works in the Alde/Ore Estuary.	May prevent works being carried out in the Alde/Ore Estuary to the programme as set out in the Alde/Ore Estuary Plan	3	3	6	Treat	<p>Some FDGiA has been secured to deliver the estuary wall reinstatement works programme in the Upper Estuary.</p> <p>Confirmation has been received from the LPA we can use WMB permitted development powers to protect drainage district from tidal inundation.</p> <p>Board Officers are working with Somerton Environmental to resubmit a Waste Recovery Plan to the EA, which, if permitted, would allow the Board to use the clay already on-site at Iken and help control costs.</p>	31.03.2026	KN
	(1g) The risk of work being stopped by the EA on the Alde Ore project, due to non-acceptance of the proposed work.	FRAP declined	3	3	9	Terminate	<p>The FRAP has been declined as has the business case. The project is no longer viable and as such a new strategy for supporting the estuary is required.</p>	31.03.2026	KN

Objective	Risk Identified	Impact	Likelihood of risk identified occurring	Consequence of risk identified occurring	Risk Level	Action	Details of how risk will be managed	Review Date	Officer responsible
	(1r) The increasing number of water management initiatives being developed and promoted across the region could lead to a duplication of effort and emerging strategies which have conflicting objectives that could adversely impact on the Board's operations and/or increase flood risk.	Increase pressure on management time as the Board attempts to keep a handle on the growing number of plans and initiatives in the catchment.	2	3	6	Transfer	<p>IDB consenting team to receive training on the possible impacts of water level management schemes.</p> <p>Management to carefully assess whether or not to directly engage with each water management initiative being developed by other RMAs in the catchment, could adversely impact on the Board's operations and/or increase flood risk.</p>	31.03.2026	CB
	(1s) HMRC have confirmed via Excise Notice 75, that as of 1 April 2022, IDBs can continue to use red diesel for works benefitting agriculture. It is highly likely that this is a temporary decision and that at some point in the future, the use of rebated fuel will not be possible for IDB works.	An annual fuel increase in cost of approximately £70,000, meaning an increase of circa 3% in drainage rates and special levies.	2	3	6	Transfer	Continue to support lobbying through ADA for the law not to be widened out to IDBs.	31.03.2026	TH/MP

Objective	Risk Identified	Impact	Likelihood of risk identified occurring	Consequence of risk identified occurring	Risk Level	Action	Details of how risk will be managed	Review Date	Officer responsible
	(1u) Beavers could escape from enclosures and build dams within the IDB district affecting drainage.	Increased flooding, increased cost, difficulty to maintain water levels in designated areas, inability to undertake statutory function, damage to flood banks and watercourse infrastructure.	2	3	6	Treat	<p>Environmental staff have undertaken the necessary training and have developed procedures to be able to manage any beavers/beaver dams from our drains, as required, under license.</p> <p>Operational staff to remain vigilant and report suspected beaver activity to operations managers, especially around areas where they are being introduced.</p>	31.03.2026	CL/TH
	(1x) Potential liability for certain bridges and culverts in the district.	If the Board is found to have some operational responsibility, this could have a significant financial impact as well as associated health and safety/ public liability concerns.	2	3	6	Transfer	<p>The Board's position is that all bridges and culverts carrying public highways are the responsibility of the relevant Highway Authority. All bridges and culverts that carry unadopted highways/private access routes are the responsibility of the riparian landowner.</p> <p>WMA staff to undertake a task & Finish activity search of archives to understand situations where the IDB may have explicitly taken responsibility for certain culverts/bridges in the district. This can then be used to ring fence funds for managing these assets as required.</p>	31.03.2026	CB
(2) To enable and facilitate land use for residential, commercial, recreational, and environmental	(3a) Planning Authorities ignore advice provided by Board, which leads to increased flood	<p>Increased flood risk.</p> <p>Potential for lost income for SWDCs and commuted</p>	2	3	6	Transfer	Planning/Enforcement to build close relationships with local planning officers, such that our role, input and comments are considered and valued.	31.03.2026	CB

Objective	Risk Identified	Impact	Likelihood of risk identified occurring	Consequence of risk identified occurring	Risk Level	Action	Details of how risk will be managed	Review Date	Officer responsible
purposes by guiding and regulating activities, which have the potential to increase flood risk.	risk.	sums.					Officers' comments on planning applications are available on Local Authority website.		
	(3b) SUDs managed by private management companies who allow them to fall into disrepair through lack of long-term maintenance.	Inadequate or lack of maintenance of SUDs could have an adverse impact on the IDB infrastructure & subsequently increase the risk of flooding.	2	3	6	Transfer	A SUDs adoption and charging policy has been approved by the Board. Updated Planning and Byelaw Strategy Document approved by the WMA on 7 December 2018 and by the Board in May 2019.	31.03.2026	CB

FEEDBACK & COMPLAINTS REVIEW

For the period 1st October 2025 – 31st December 2025

1. INTRODUCTION

To meet the strategic aims, the vision, mission and values of the board, it is important to monitor feedback from the public, organisations and other relevant stakeholders. Whether it is positive or negative, all feedback can be used to improve our performance and services.

2. HOW WE COLLATE FEEDBACK

We collate feedback through our website, emails and telephone calls. Links to Feedback and Customer Complaint forms are in all email footers.

3. OFFICIAL COMPLAINTS

Date of complaint	Location	Nature of complaint	Allocated to	Status	Action taken

No official complaints have been received or dealt with during the reporting period and there are no outstanding complaints to resolve brought forward from previous reporting periods. The same reporting period last year contained no complaints.

4. OTHER FEEDBACK

Date of feedback	Location	Nature of Feedback	Allocated to	Status	Action taken
20/11/2025	Wickham Bridge	Praise for the excellent organisation skills demonstrated during the works.	A. Bloomfield	N/A	Shared with staff
20/11/2025	Kessingland Beach	Compliment given for the clearance of the Prom	A. Bloomfield & J. Taft	N/A	Shared with staff
25/11/2025	Winston Green	Compliment given for the professionalism of the work carried out.	A. Bloomfield	N/A	Shared with staff
25/11/2025	Kessingland Beach	Compliment received for the maintenance works carried out on the Sea Wall & Promenade	A. Bloomfield & J. Taft	N/A	Shared with staff

The same reporting period last year contained no feedback.

FRANCES BLIGH
ICT MANAGER
9th January 2026

Consortium Reports:

To receive the unconfirmed minutes and report extracts from the last Consortium Management Committee (CMC) meeting held on 05 December 2025, to view [Click Here](#):

- Unconfirmed minutes of the meeting
- WMA Schedule of Paid Accounts for the period 01 September 2025 to 31 October 2025
- WMA Group's Portfolio of Capital Work as at 21 November 2025
- WMA Group's Communications Report for the period 01 September 2025 to 31 October 2025

From: 01 April 2026
To: 31 March 2027

Administration and Technical Support Services
Financial Year Ending: 31 March 2027

NOTES	WMA GROUP INCOME AND EXPENDITURE ACCOUNT	ACTUAL 2024/25	ESTIMATE 2025/26	PROBABLE 2025/26	ESTIMATE 2026/27
Income					
Net Consortium Charges					
	Broads IDB	335,395	394,461	402,794	406,352
	East Suffolk WMB	216,411	232,415	238,398	251,959
	King's Lynn IDB	440,323	471,938	481,790	490,596
	Norfolk Rivers IDB	239,610	259,067	268,316	273,585
	Pevensey and Cuckmere WLMB	0	331,201	334,084	350,471
	South Holland IDB	416,377	446,716	455,637	466,825
	Waveney Lower Yare and Lothingland IDB	142,884	156,344	162,526	174,674
1	Net Consortium Charges	1,791,002	2,292,142	2,343,545	2,414,463
(+) Other Income					
	Services provided to third parties	1,663,307	1,491,325	1,570,010	1,949,867
	Surface Water Development Contributions	914,099	355,000	788,142	505,000
	Sales of Rating Software Licences	0	90,000	126,000	0
	Rating Software Support	19,800	45,000	62,900	64,516
	Rental/Sundry Income from Offices	35,004	18,000	20,967	20,575
	Sundry Income	51,210	29,000	24,977	27,500
	(+) Other Income	2,683,420	2,028,325	2,592,996	2,567,458
(=) Total Income		4,474,422	4,320,467	4,936,541	4,981,921
(-) Expenditure					
Administration Costs					
2	Shared Administration Staff	704,015	791,661	853,888	915,543
Establishment					
	Kettlewell House (BR/KL/NR; 10/80/10)	33,779	0	24,104	0
	Marsh Reeves (South Holland IDB)	25,313	28,018	28,689	28,191
	Martham Office (Broads IDB and Norfolk Rivers IDB)	1,244	372	745	906
	Norwich Office (BR, ES, NR, WLYL)	6,000	6,000	6,000	6,000
	East Sussex County Council Office (PCWLMB)	0	5,500	5,000	5,000
	Pierpoint House (Shared)	124,481	125,354	124,586	130,026
	Establishment	190,816	165,244	189,124	170,123
Shared ICT					
	Hardware Support and Maintenance	35,333	39,059	39,456	43,127
	Software Support and Maintenance	69,132	92,459	97,644	120,679
	Website Maintenance and Development	3,143	23,240	23,000	6,240
	Software and Upgrades	32,430	10,000	10,000	10,000
	ICT Infrastructure	30,458	31,429	34,970	33,528
	Shared ICT	170,496	196,187	205,070	213,574

From: 01 April 2026
To: 31 March 2027

Administration and Technical Support Services
Financial Year Ending: 31 March 2027

WMA GROUP	ACTUAL	ESTIMATE	PROBABLE	ESTIMATE
NOTES INCOME AND EXPENDITURE ACCOUNT	2024/25	2025/26	2025/26	2026/27
Other Shared Administration				
Legal and Professional Charges	9,363	8,775	8,569	8,775
Insurances	168,924	186,210	183,217	189,194
Marketing and PR Expenses	1,529	1,520	2,047	1,520
WMA Chairman's Allowance	1,500	1,500	1,500	1,500
Annual Subscriptions	1,936	2,339	2,192	2,315
Actuary Fees	495	520	520	550
Sundry Expenses	15,266	13,735	14,831	14,635
Other Shared Administration	199,012	214,600	212,876	218,489
Other Administration				
Public Notices	0	0	0	0
Former Staff Pension Charges	2,630	4,801	4,801	3,081
Members Expenses	205	200	200	200
Chairman's Allowances	21,000	24,500	22,534	24,500
Meetings and Inspections	2,224	6,095	4,797	6,330
Legal and Professional Charges	37,854	11,850	31,832	21,500
Audit and Compliance Fees	31,691	35,105	57,935	82,804
ADA Expenses	26,675	32,755	31,759	32,001
Other Administration	122,280	115,305	153,858	170,416
Administration Costs	1,386,619	1,482,997	1,614,815	1,688,145
Technical Support Costs				
2 Technical Support Staff Costs	2,466,066	2,806,153	2,858,532	3,113,184
Other Technical Support				
Technical Consultants	9,287	11,340	11,079	11,760
Land Registry Fees	6,524	13,692	13,002	12,432
Sundry Expenses	1,827	6,285	5,971	6,400
Other Technical Support	17,638	31,317	30,051	30,592
Technical Support Costs	2,483,704	2,837,470	2,888,583	3,143,776
(-) Total Expenditure	£3,870,323	£4,320,467	£4,503,398	£4,831,921
(+/-) Transfer of Surface Water Development Contributions	-604,099	0	-433,142	-150,000
(=) Net Surplus/(Deficit) for the Year	£0	£0	£0	£0
3 Increases/(Decreases) in Net Consortium Charges	-2.52%	6.74%	2.24%	5.34%

From: 01 April 2026
To: 31 March 2027

Administration and Technical Support Services
Financial Year Ending: 31 March 2027

WMA GROUP	ACTUAL	ESTIMATE	PROBABLE	ESTIMATE
NOTES INCOME AND EXPENDITURE ACCOUNT	2024/25	2025/26	2025/26	2026/27

Notes:

- 1 The Capital Works programme with secured funding is still in progress and on course to be successfully delivered over the next few years. Given the reduction in funding available these costs are having to be very carefully managed to ensure they can be delivered within the agreed profile. These services are largely made up of Technical Support Staff time that will be charged to Grant Aided Schemes, in line with the programme of works. The Eastern Team have seen an increased demand for their services within their area, and require additional resource, which will be fully funded by the rechargeable works, to proceed with works that benefit the Board strategically in their core aim of reducing and mitigating flood risk. The resource and income streams will be carefully managed by the COO and Area Manager, particularly in the first two years.

DRS 365 has been successfully taken up by a number of external IDB sites. The estimated income from licences of £90,000 in 2025/26 was a one off without which represents an immediate 4% average increase in Consortium Charges for 2026/27. The current CEO supports DRS 365 as part of his current package but will retire on 31 March 2026. The estimated cost of supporting DRS 365 after 31 March 2026 is currently £20kpa and therefore an additional cost shown within the ICT Software Support estimate for 2026/27. At the time of preparing the estimates for 2025/26 it was anticipated that an internal officer would be recruited to the position of CEO, in accordance with the WMA's Succession Plan and that we would not backfill this role, which would have offset this reduction in income for future years.

- 2 The projected out-turn for 2025/26 is slightly higher than the estimated Consortium Charges for 2025/26, due to the agreed transition period of 3 months for the new Chief Executive to start on 05 January 2026 alongside the current Chief Executive taking on the role of Strategic Advisor until his agreed retirement date of 31 March 2026.
- 3 A provision has been made to increase staff salaries by an average of 3.8% with effect from 1 April 2026. Employer pension contribution are 19.5% of employees pensionable pay with effect from 1 April 2026.
- 4 (i) The rate of Inflation as at 31 October 2025 was 4.3% (Retail Price Index).
(ii) It is important to note that we are still expecting 51% of the WMA Group's Administration and Technical Support Costs to be paid for by others in 2026/27, increased from 47% that was estimated for 2025/26.

From: 01 April 2026
To: 31 March 2027

Administration and Technical Support Services
Financial Year Ending: 31 March 2027

WMA GROUP	ACTUAL	ESTIMATE	PROBABLE	ESTIMATE
NOTES INCOME AND EXPENDITURE ACCOUNT	2024/25	2025/26	2025/26	2026/27

Recommendations:

- 1 To approve the following increases in Net Consortium Charges for 2026/27:

Broads IDB	£11,892	3.01%
East Suffolk WMB	£19,544	8.41%
King's Lynn IDB	£18,658	3.95%
Norfolk Rivers IDB	£14,517	5.60%
Pevensey and Cuckmere WLMB	£19,270	5.82%
South Holland IDB	£20,109	4.50%
Waveney Lower Yare and Lothingland IDB	£18,330	11.72%

- 2 To approve the hourly charge out rates, as detailed below:

Chief Executive Officer:	£175/hour
Deputy Chief Executive/Chief Operating Officer:	£120/hour
Head of Catchment Services/Area Managers/Capital Works Manager/RFO:	£105/hour
Project Delivery Engineers/Technical Managers:	£90/hour
Project Managers/Operations Managers/MEICA Manager:	£88/hour
Finance & Rating/ICT Manager/Senior Sustainable Development, Compliance and Estates Officers:	£70/hour
Flood Risk Engineers/Sustainable Development and Environmental Officers:	£66/hour
Assistant Technical Officers/Assistant Environmental Officers	£60/hour
Administration Team (Finance & Rating/ICT/GIS Technicians/BST/M&C Lead):	£50/hour

S JEFFREY
CHIEF FINANCIAL OFFICER/RFO

From: 01 April 2026
To: 31 March 2027

Administration and Technical Support Services
Financial Year Ending: 31 March 2027

ID	Income and Expenditure	Basis of apportionment	BIDB (%)	ESWMB (%)	KLIDB (%)	NRIDB (%)	PCWLMB (%)	SHIDB (%)	WLYLIDB (%)	TOTAL (%)
<p>Other Income</p> <p>Contributions towards Staff Costs</p> <p>Contributions from BIDB to part fund staff costs Credited to BIDB 100.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Contributions from NRIDB to part fund staff costs Credited to NRIDB 0.00% 0.00% 0.00% 100.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Contributions from ESWMB to part fund staff costs Credited to ESWMB 0.00% 100.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Contributions from SHIDB to part fund staff costs Credited to SHIDB 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00% 0.00% 0.00% 100.00%</p> <p>Contributions from KLIDB to part fund staff costs Credited to KLIDB 0.00% 0.00% 100.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Contributions from PCWLMB to part fund staff costs Credited to PCWLMB 0.00% 0.00% 0.00% 0.00% 100.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Contributions from WLYLIDB to part fund staff costs Credited to WLYLIDB 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00% 0.00% 100.00%</p> <p>Contributions from Bedford for CEO Services CEO/COO Credited to each WMA Board as per employment costs 16.50% 16.50% 16.50% 16.50% 16.50% 5.00% 16.50% 12.50% 100.00%</p> <p>Contributions from Bedford for CEO Services CFO Credited to each WMA Board as per employment costs 16.50% 16.50% 16.50% 16.50% 16.50% 5.00% 16.50% 12.50% 100.00%</p> <p>Contributions from Bedford for CEO Services SDT Credited to each WMA Board as per employment costs 10.50% 6.50% 45.50% 6.50% 0.00% 23.00% 8.00% 100.00%</p> <p>Contributions from Bedford for CEO Services ENVIRONMENT Credited to each WMA Board as per employment costs 33.00% 8.00% 11.00% 24.00% 5.00% 11.00% 8.00% 100.00%</p> <p>Contributions from Bedford for CEO Services CAPITAL WORKS Credited to each WMA Board as per employment costs 25.00% 25.00% 25.00% 0.00% 0.00% 0.00% 25.00% 100.00%</p> <p>WMA Eastern Area Manager (TH) Credited to each WMA Board as per employment costs 50.00% 20.00% 0.00% 20.00% 0.00% 0.00% 10.00% 100.00%</p> <p>MEICA Manager (RG) Credited to each WMA Board as per employment costs 75.00% 10.00% 5.00% 0.00% 0.00% 0.00% 10.00% 100.00%</p> <p>Partnership Project Engineer (PG) Credited to each WMA Board as per employment costs 50.00% 0.00% 0.00% 50.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Partnership Project Engineer (Suffolk) Credited to each WMA Board as per employment costs 0.00% 50.00% 0.00% 0.00% 0.00% 0.00% 50.00% 100.00%</p> <p>Operations Manager (East Anglia) (AB) Credited to each WMA Board as per employment costs 0.00% 100.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Operations Manager (WLYL IDB) Credited to each WMA Board as per employment costs 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00% 100.00%</p> <p>Works Supervisor (ES & WLYL) Credited to each WMA Board as per employment costs 0.00% 50.00% 0.00% 0.00% 0.00% 0.00% 50.00% 100.00%</p> <p>Flood Risk Engineer (BR and NR) Credited to each WMA Board as per employment costs 50.00% 0.00% 0.00% 50.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Flood Risk Engineer (ES & WLYL) Credited to each WMA Board as per employment costs 0.00% 50.00% 0.00% 0.00% 0.00% 0.00% 50.00% 100.00%</p> <p>Flood Risk Engineer (JT) Credited to each WMA Board as per employment costs 0.00% 50.00% 0.00% 0.00% 0.00% 0.00% 50.00% 100.00%</p> <p>Flood Risk Engineer (OP) Credited to each WMA Board as per employment costs 50.00% 0.00% 0.00% 50.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Contributions from SDT Team to part fund staff costs Credited to each WMA Board as per employment costs 10.00% 6.00% 51.00% 6.00% 0.00% 26.00% 1.00% 100.00%</p> <p>Contributions from Environment Team - Manager Credited to each WMA Board as per employment costs 33.00% 29.38% 8.00% 13.00% 11.00% 16.00% 24.00% 23.38% 5.00% 1.25% 11.00% 6.00% 8.00% 11.00% 100.00%</p> <p>Contributions from ICT/BST/Finance Team Credited to each WMA Board as per employment costs 17.50% 17.50% 17.50% 17.50% 17.50% 0.00% 17.50% 12.50% 100.00%</p> <p>Contribution from BIDB & WLYLIDB - PAAA Credited to each WMA Board as per employment costs 17.50% 17.50% 17.50% 17.50% 17.50% 0.00% 17.50% 12.50% 100.00%</p> <p>Contribution from Waldersey and Hundred of Wisbech (Admin) Credited to each WMA Board as per employment costs 17.50% 17.50% 17.50% 17.50% 17.50% 0.00% 17.50% 12.50% 100.00%</p> <p>Contribution from Waldersey and Hundred of Wisbech (Technical) Credited to each WMA Board as per employment costs 17.50% 17.50% 17.50% 17.50% 17.50% 0.00% 17.50% 12.50% 100.00%</p> <p>Contributions from Project Teams to part fund staff costs Credited to each WMA Board as per employment costs 20.00% 20.00% 20.00% 20.00% 20.00% 0.00% 20.00% 100.00%</p> <p>Contributions towards Staff Costs (FDGIA and Other Recharge Works) 3000.00%</p> <p>Surface Water Development Contributions</p> <p>Broads IDB - SWDC Credited to BIDB 100.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>East Suffolk WMB - SWDC Credited to ESWMB 0.00% 100.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Kings Lynn IDB - SWDC Credited to KLIDB 0.00% 0.00% 100.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Norfolk Rivers IDB - SWDC Credited to NRIDB 0.00% 0.00% 0.00% 100.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Pevensey and Cuckmere WLMB - SWDC Credited to PCWLMB 0.00% 0.00% 0.00% 0.00% 100.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>South Holland IDB - SWDC Credited to SHIDB 0.00% 0.00% 0.00% 0.00% 0.00% 100.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Waveney Lower Yare and Lothingland IDB - SWDC Credited to WLYLIDB 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00% 0.00% 0.00% 100.00%</p> <p>Collection of Surface Water Development Contributions</p> <p>Sales of Rating Software Licences</p> <p>Sales of DRS365 Split Equally BR/ES/KL/NR/SH/WLYL 16.67% 16.67% 16.67% 16.67% 0.00% 16.67% 16.67% 100.00%</p> <p>Sales of DRS South Holland IDB wholly owned asset (SHIDB) 0.00% 0.00% 0.00% 0.00% 0.00% 100.00% 0.00% 100.00%</p> <p>Sales of Rating Software Licences</p> <p>Rating Software Support</p> <p>DRS365 Split Equally BR/ES/KL/NR/SH/WLYL 16.67% 16.67% 16.67% 16.67% 0.00% 16.67% 16.67% 100.00%</p> <p>Rating Software Support</p> <p>Rental Income from Offices</p> <p>Marsh Reeves Income credited to property owner 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00% 0.00% 0.00% 100.00%</p> <p>Kettlewell House Income credited to property owners 10.00% 0.00% 80.00% 10.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Pierpoint House Sales of Electricity Back to the Grid Proportion of people working in Pierpoint House 14.95% 15.58% 13.53% 12.71% 28.88% 32.15% 12.67% 13.73% 0.88% 0.27% 21.17% 16.91% 7.92% 8.65% 100.00%</p> <p>Nar Ouse Way: Kings Lynn IDB Income credited to property owner 0.00% 0.00% 100.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Rental Income from Offices</p>										

From: 01 April 2026
To: 31 March 2027
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Financial Year Ending: 31 March 2027

ID	Income and Expenditure	Basis of apportionment	BIDB (%)		ESWMB (%)		KLIDB (%)		NRIDB (%)		PCWLMB (%)		SHIDB (%)		WLYLIDB (%)		TOTAL (%)	
			Percentages shown in red were the apportionments for last year, where they have been changed for this year.															
Sundry Income																		
	Bank Account Interest (WMA Only)	Proportion of aggregate Annual Value (WMA, as at 31/12/2025)	5.10%	5.10%	3.90%	3.90%	43.19%	43.21%	4.95%	4.95%	12.69%	12.71%	26.53%	26.51%	3.64%	3.62%	100.00%	
	Various - adhoc contributions	Proportion of aggregate Annual Value (WMA, as at 31/12/2025)	5.10%	5.10%	3.90%	3.90%	43.19%	43.21%	4.95%	4.95%	12.69%	12.71%	26.53%	26.51%	3.64%	3.62%	100.00%	
Sundry Income																		
Expenditure																		
Administration Costs																		
Shared Administration Staff																		
	ICT Manager	Assessment of Time Spent on each Member Board	17.10%		17.10%		17.10%		17.10%		2.00%		17.10%		12.50%		100.00%	
	PA (CEO)	Assessment of Time Spent on each Member Board	17.50%		17.50%		17.50%		17.50%		0.00%		17.50%		12.50%		100.00%	
	Chief Financial Officer	Assessment of Time Spent on each Member Board	16.50%		16.50%		16.50%		16.50%		5.00%		16.50%		12.50%		100.00%	
	GIS Technician (SC)	Assessment of Time Spent on each Member Board	17.50%		17.50%		17.50%		17.50%		0.00%		17.50%		12.50%		100.00%	
	Rating & Enforcement Officer	Assessment of Time Spent on each Member Board	17.50%		17.50%		17.50%		17.50%		0.00%		17.50%		12.50%		100.00%	
	Senior Finance & Rating Officer	Assessment of Time Spent on each Member Board	17.50%		17.50%		17.50%		17.50%		0.00%		17.50%		12.50%		100.00%	
	Business Support Officer (37)	Assessment of Time Spent on each Member Board	17.50%		17.50%		17.50%		17.50%		0.00%		17.50%		12.50%		100.00%	
	Finance & Rating Officer	Assessment of Time Spent on each Member Board	17.50%		17.50%		17.50%		17.50%		0.00%		17.50%		12.50%		100.00%	
	ICT Officer (16)	Assessment of Time Spent on each Member Board	17.50%		17.50%		17.50%		17.50%		0.00%		17.50%		12.50%		100.00%	
	GIS Technician (MB)	Assessment of Time Spent on each Member Board	17.50%		17.50%		17.50%		17.50%		0.00%		17.50%		12.50%		100.00%	
	Senior Finance & Rating Officer	Assessment of Time Spent on each Member Board	17.50%		17.50%		17.50%		17.50%		0.00%		17.50%		12.50%		100.00%	
	Senior Business Support Officer	Assessment of Time Spent on each Member Board	16.50%	17.10%	16.50%	17.10%	16.50%	17.10%	16.50%	17.10%	5.00%	2.00%	16.50%	17.10%	12.50%	12.50%	100.00%	
	Business Support Officer (22.5)	Assessment of Time Spent on each Member Board	17.50%		17.50%		17.50%		17.50%		0.00%		17.50%		12.50%		100.00%	
	Finance & Rating Officer (ABU)	Assessment of Time Spent on each Member Board	17.50%		17.50%		17.50%		17.50%		0.00%		17.50%		12.50%		100.00%	
	Accounting Apprentice ((KH)	Assessment of Time Spent on each Member Board	17.50%		17.50%		17.50%		17.50%		0.00%		17.50%		12.50%		100.00%	
	Finance and Rating Officer (Vacant Position)	Assessment of Time Spent on each Member Board	17.50%		17.50%		17.50%		17.50%		0.00%		17.50%		12.50%		100.00%	
	Accounting Apprentice (BA)	Assessment of Time Spent on each Member Board	17.50%		17.50%		17.50%		17.50%		0.00%		17.50%		12.50%		100.00%	
	ICT Officer (30)	Assessment of Time Spent on each Member Board	17.50%		17.50%		17.50%		17.50%		0.00%		17.50%		12.50%		100.00%	
Shared Administration Staff																		
Establishment																		
	Landlord's obligations	Proportion of beneficial interest in Kettlewell House	10.00%		0.00%		80.00%		10.00%		0.00%		0.00%		0.00%		100.00%	
	Office and Site Maintenance	Proportion of people working in Pierpoint House	14.95%	15.58%	13.53%	12.71%	28.88%	32.15%	12.67%	13.73%	0.88%	0.27%	21.17%	16.91%	7.92%	8.65%	100.00%	
	Rent, Rates and Metered Water	Proportion of people working in Pierpoint House	14.95%	15.58%	13.53%	12.71%	28.88%	32.15%	12.67%	13.73%	0.88%	0.27%	21.17%	16.91%	7.92%	8.65%	100.00%	
	Telecoms	Proportion of people working in Pierpoint House	14.95%	15.58%	13.53%	12.71%	28.88%	32.15%	12.67%	13.73%	0.88%	0.27%	21.17%	16.91%	7.92%	8.65%	100.00%	
	Heat and Light	Proportion of people working in Pierpoint House	14.95%	15.58%	13.53%	12.71%	28.88%	32.15%	12.67%	13.73%	0.88%	0.27%	21.17%	16.91%	7.92%	8.65%	100.00%	
	Office Cleaning and Supplies	Proportion of people working in Pierpoint House	14.95%	15.58%	13.53%	12.71%	28.88%	32.15%	12.67%	13.73%	0.88%	0.27%	21.17%	16.91%	7.92%	8.65%	100.00%	
	Refuse Collection and Waste Disposal	Proportion of people working in Pierpoint House	14.95%	15.58%	13.53%	12.71%	28.88%	32.15%	12.67%	13.73%	0.88%	0.27%	21.17%	16.91%	7.92%	8.65%	100.00%	
	Printing, Postages and Stationery	Proportion of people working in Pierpoint House	14.95%	15.58%	13.53%	12.71%	28.88%	32.15%	12.67%	13.73%	0.88%	0.27%	21.17%	16.91%	7.92%	8.65%	100.00%	
	Office Sundries	Proportion of people working in Pierpoint House	14.95%	15.58%	13.53%	12.71%	28.88%	32.15%	12.67%	13.73%	0.88%	0.27%	21.17%	16.91%	7.92%	8.65%	100.00%	
Pierpoint House (shared)																		
	Landlord obligations	Proportion of beneficial interest in Marsh Reeves	0.00%		0.00%		0.00%		0.00%		0.00%		100.00%		0.00%		100.00%	
	Office and Site Maintenance	Expenditure charged to property owner	0.00%		0.00%		0.00%		0.00%		0.00%		100.00%		0.00%		100.00%	
	Business Rates and Metered Water	Expenditure charged to property owner	0.00%		0.00%		0.00%		0.00%		0.00%		100.00%		0.00%		100.00%	
	Telecoms	Expenditure charged to property owner	0.00%		0.00%		0.00%		0.00%		0.00%		100.00%		0.00%		100.00%	
	Heat and Light	Expenditure charged to property owner	0.00%		0.00%		0.00%		0.00%		0.00%		100.00%		0.00%		100.00%	
	Office Cleaning and Supplies	Expenditure charged to property owner	0.00%		0.00%		0.00%		0.00%		0.00%		100.00%		0.00%		100.00%	
	Refuse Collection and Waste Disposal	Expenditure charged to property owner	0.00%		0.00%		0.00%		0.00%		0.00%		100.00%		0.00%		100.00%	
	Printing, Postages and Stationery	Expenditure charged to property owner	0.00%		0.00%		0.00%		0.00%		0.00%		100.00%		0.00%		100.00%	
	Office Sundries	Expenditure charged to property owner	0.00%		0.00%		0.00%		0.00%		0.00%		100.00%		0.00%		100.00%	
Marsh Reeves (South Holland IDB)																		

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ID	Income and Expenditure	Basis of apportionment	BIDB (%)		ESWMB (%)		KLIDB (%)		NRIDB (%)		PCWLMB (%)		SHIDB (%)		WLYLIDB (%)		TOTAL (%)
			Percentages shown in red were the apportionments for last year, where they have been changed for this year.														
	Office and Site Maintenance	Broads IDB and Norfolk Rivers IDB	80.00%	75.00%	0.00%		0.00%		20.00%	25.00%	0.00%		0.00%		0.00%	0.00%	100.00%
	Rent, Light, Heat and Water	Broads IDB and Norfolk Rivers IDB	80.00%	75.00%	0.00%		0.00%		20.00%	25.00%	0.00%		0.00%		0.00%	0.00%	100.00%
	Telecoms	Broads IDB and Norfolk Rivers IDB	80.00%	75.00%	0.00%		0.00%		20.00%	25.00%	0.00%		0.00%		0.00%	0.00%	100.00%
	Office Sundries	Broads IDB and Norfolk Rivers IDB	80.00%	75.00%	0.00%		0.00%		20.00%	25.00%	0.00%		0.00%		0.00%	0.00%	100.00%
	Martham Office (Broads IDB and Norfolk Rivers IDB)																
	Rent	Broads, East Suffolk, Kings Lynn, Norfolk Rivers WLYL	25.00%		25.00%		0.00%		25.00%		0.00%		0.00%			25.00%	100.00%
	Printing & Stationary	Broads, East Suffolk, Kings Lynn, Norfolk Rivers WLYL	25.00%		25.00%		0.00%		25.00%		0.00%		0.00%		25.00%	100.00%	
	Office Equipment/Small Purchases	Broads, East Suffolk, Kings Lynn, Norfolk Rivers WLYL	25.00%		25.00%		0.00%		25.00%		0.00%		0.00%		25.00%	100.00%	
	Norwich Office (BR, ES, NR and WLYL)																
	Office Equipment/Small Purchases	Pevensey and Cuckmere WLMB	0.00%		0.00%		0.00%		0.00%		100.00%		0.00%		0.00%	100.00%	
	East Sussex CC Office (PCWLMB)																
	Shared ICT																
	Hardware Support and Maintenance	Proportion of aggregate Annual Value (WMA, as at 31/12/2025)	5.10%	5.10%	3.90%	3.90%	43.19%	43.21%	4.95%	4.95%	12.69%	12.71%	26.53%	26.51%	3.64%	3.62%	100.00%
	Software Support and Maintenance	Proportion of aggregate Annual Value (WMA, as at 31/12/2025)	5.10%	5.10%	3.90%	3.90%	43.19%	43.21%	4.95%	4.95%	12.69%	12.71%	26.53%	26.51%	3.64%	3.62%	100.00%
	Website Maintenance and Development	Proportion of aggregate Annual Value (WMA, as at 31/12/2025)	5.10%	5.10%	3.90%	3.90%	43.19%	43.21%	4.95%	4.95%	12.69%	12.71%	26.53%	26.51%	3.64%	3.62%	100.00%
	Software and Upgrades	Proportion of aggregate Annual Value (WMA, as at 31/12/2025)	5.10%	5.10%	3.90%	3.90%	43.19%	43.21%	4.95%	4.95%	12.69%	12.71%	26.53%	26.51%	3.64%	3.62%	100.00%
	ICT Infrastructure	Proportion of aggregate Annual Value (WMA, as at 31/12/2025)	5.10%	5.10%	3.90%	3.90%	43.19%	43.21%	4.95%	4.95%	12.69%	12.71%	26.53%	26.51%	3.64%	3.62%	100.00%
	DRS365 Software Support and Maintenance	Split Equally BR/ES/KL/NR/PC/SH/WLYL	14.29%		14.29%		14.29%		14.29%		14.29%		14.29%		14.29%		100.00%
	Shared ICT																
	Other Shared Administration																
	Legal and Professional Charges	Proportion of aggregate Annual Value (WMA, as at 31/12/2025)	5.10%	5.10%	3.90%	3.90%	43.19%	43.21%	4.95%	4.95%	12.69%	12.71%	26.53%	26.51%	3.64%	3.62%	100.00%
	Insurances	Proportion of aggregate Annual Value (WMA, as at 31/12/2025)	5.10%	5.10%	3.90%	3.90%	43.19%	43.21%	4.95%	4.95%	12.69%	12.71%	26.53%	26.51%	3.64%	3.62%	100.00%
	Marketing and PR Expenses	Proportion of aggregate Annual Value (WMA, as at 31/12/2025)	5.10%	5.10%	3.90%	3.90%	43.19%	43.21%	4.95%	4.95%	12.69%	12.71%	26.53%	26.51%	3.64%	3.62%	100.00%
	WMA Chairman's Allowance	Proportion of aggregate Annual Value (WMA, as at 31/12/2025)	5.10%	5.10%	3.90%	3.90%	43.19%	43.21%	4.95%	4.95%	12.69%	12.71%	26.53%	26.51%	3.64%	3.62%	100.00%
	Annual Subscriptions	Proportion of aggregate Annual Value (WMA, as at 31/12/2025)	5.10%	5.10%	3.90%	3.90%	43.19%	43.21%	4.95%	4.95%	12.69%	12.71%	26.53%	26.51%	3.64%	3.62%	100.00%
	Actuary Fees	Proportion of aggregate Annual Value (WMA, as at 31/12/2025)	5.10%	5.10%	3.90%	3.90%	43.19%	43.21%	4.95%	4.95%	12.69%	12.71%	26.53%	26.51%	3.64%	3.62%	100.00%
	Sundry Expenses	Proportion of aggregate Annual Value (WMA, as at 31/12/2025)	5.10%	5.10%	3.90%	3.90%	43.19%	43.21%	4.95%	4.95%	12.69%	12.71%	26.53%	26.51%	3.64%	3.62%	100.00%
	Other Shared Administration																
	Technical Support Costs																
	Shared Technical Support Staff																
	CEO Team																
	Chief Executive	Assessment of Time Spent on each Member Board	16.50%	17.10%	16.50%	17.10%	16.50%	17.10%	16.50%	17.10%	5.00%	2.00%	16.50%	17.10%	12.50%	12.50%	100.00%
	Chief Operating Officer/Deputy Chief Executive	Assessment of Time Spent on each Member Board	30.00%	50.00%	10.00%	10.00%	30.00%	10.00%	10.00%	0.00%	5.00%	0.00%	5.00%	0.00%	10.00%	20.00%	100.00%
	Environment Team																
	Environmental Manager (CL)	Assessment of Time Spent on each Member Board	33.00%	27.50%	8.00%	13.00%	11.00%	16.00%	24.00%	21.50%	5.00%	5.00%	11.00%	6.00%	8.00%	11.00%	100.00%
	Assistant Environmental Officer (DP)	Assessment of Time Spent on each Member Board	33.00%	30.00%	8.00%	13.00%	11.00%	16.00%	24.00%	24.00%	5.00%	0.00%	11.00%	6.00%	8.00%	11.00%	100.00%
	Environmental Officer (CH)	Assessment of Time Spent on each Member Board	33.00%	30.00%	8.00%	13.00%	12.00%	16.00%	24.00%	24.00%	0.00%	0.00%	15.00%	15.00%	8.00%	8.00%	100.00%
	Environmental Officer (EB)	Assessment of Time Spent on each Member Board	33.00%	30.00%	8.00%	13.00%	12.00%	16.00%	24.00%	24.00%	0.00%	0.00%	15.00%	15.00%	8.00%	8.00%	100.00%

From: 01 April 2026
To: 31 March 2027
Administration and Technical Support Services
Financial Year Ending: 31 March 2027

ID	Income and Expenditure	Basis of apportionment	BIDB (%)		ESWMB (%)		KLIDB (%)		NRIDB (%)		PCWLMB (%)		SHIDB (%)		WLYLIDB (%)		TOTAL (%)
			Percentages shown in red were the apportionments for last year, where they have been changed for this year.														
Sustainable Development Team																	
	Head of Catchment Services (CB)	Assessment of Time Spent on each Member Board	10.50%	10.00%	6.50%	6.00%	45.50%	51.00%	6.50%	6.00%	0.00%	23.00%	26.00%	8.00%	1.00%	100.00%	
	Senior Sustainable Development Officer (ER)	Assessment of Time Spent on each Member Board	10.50%	10.00%	6.50%	6.00%	45.50%	51.00%	6.50%	6.00%	0.00%	23.00%	26.00%	8.00%	1.00%	100.00%	
	Senior SDT Officer (Maternity Cover)(ET)	Assessment of Time Spent on each Member Board	10.50%	10.00%	6.50%	6.00%	45.50%	51.00%	6.50%	6.00%	0.00%	23.00%	26.00%	8.00%	1.00%	100.00%	
	Compliance Manager (PN)	Assessment of Time Spent on each Member Board	10.50%	10.00%	6.50%	6.00%	45.50%	51.00%	6.50%	6.00%	0.00%	23.00%	26.00%	8.00%	1.00%	100.00%	
	Assistant Compliance Officer (SKC)	Assessment of Time Spent on each Member Board	10.50%	10.00%	6.50%	6.00%	45.50%	51.00%	6.50%	6.00%	0.00%	23.00%	26.00%	8.00%	1.00%	100.00%	
	Sustainable Development Officer (FC)	Assessment of Time Spent on each Member Board	10.50%	10.00%	6.50%	6.00%	45.50%	51.00%	6.50%	6.00%	0.00%	23.00%	26.00%	8.00%	1.00%	100.00%	
	Sustainable Development Officer (PNA)	Assessment of Time Spent on each Member Board	10.50%	10.00%	6.50%	6.00%	45.50%	51.00%	6.50%	6.00%	0.00%	23.00%	26.00%	8.00%	1.00%	100.00%	
	Sustainable Development Officer (LBS)	Assessment of Time Spent on each Member Board	10.50%	10.00%	6.50%	6.00%	45.50%	51.00%	6.50%	6.00%	0.00%	23.00%	26.00%	8.00%	1.00%	100.00%	
	Sustainable Development Manager (MO)	Assessment of Time Spent on each Member Board	10.50%	10.00%	6.50%	6.00%	45.50%	51.00%	6.50%	6.00%	0.00%	23.00%	26.00%	8.00%	1.00%	100.00%	
	Senior Sustainable Development Officer (RY)	Assessment of Time Spent on each Member Board	10.50%	10.00%	6.50%	6.00%	45.50%	51.00%	6.50%	6.00%	0.00%	23.00%	26.00%	8.00%	1.00%	100.00%	
	Senior Sustainable Development Officer (WC)	Assessment of Time Spent on each Member Board	10.50%	10.00%	6.50%	6.00%	45.50%	51.00%	6.50%	6.00%	0.00%	23.00%	26.00%	8.00%	1.00%	100.00%	
	Assistant Compliance Officer (BSY)	Assessment of Time Spent on each Member Board	10.50%	10.00%	6.50%	6.00%	45.50%	51.00%	6.50%	6.00%	0.00%	23.00%	26.00%	8.00%	1.00%	100.00%	
	National Infrastructure Officer (IS - Sizewell C)	East Suffolk WMB Only (fully funded by Sizewell C)	0.00%		100.00%		0.00%		0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
	Estates Officer (SF)	Assessment of Time Spent on each Member Board	10.50%	10.00%	6.50%	6.00%	45.50%	51.00%	6.50%	6.00%	0.00%	23.00%	26.00%	8.00%	1.00%	100.00%	
Capital Projects Team																	
	Project Delivery Manager (KN)	Assessment of Time Spent on each Member Board	20.00%		20.00%		20.00%		20.00%		0.00%	0.00%		20.00%		100.00%	
	Project Delivery Engineer (TJJ)	Assessment of Time Spent on each Member Board	20.00%		20.00%		20.00%		20.00%		0.00%	0.00%		20.00%		100.00%	
	Project Delivery Engineer (TJ)	Assessment of Time Spent on each Member Board	20.00%		20.00%		20.00%		20.00%		0.00%	0.00%		20.00%		100.00%	
	Project Delivery Engineer (ATH)	Assessment of Time Spent on each Member Board	20.00%		20.00%		20.00%		20.00%		0.00%	0.00%		20.00%		100.00%	
	Project Manager (MN)	Assessment of Time Spent on each Member Board	20.00%		20.00%		20.00%		20.00%		0.00%	0.00%		20.00%		100.00%	
East Anglia Team																	
	Area Manager (WMA Eastern) (TH)	Assessment of Time Spent on each Member Board	50.00%	50.00%	20.00%	10.00%	0.00%	20.00%	20.00%	10.00%	0.00%	0.00%	0.00%	0.00%	10.00%	10.00%	100.00%
	MEICA Manager (RG)	Assessment of Time Spent on each Member Board	75.00%	55.00%	10.00%	12.50%	5.00%	15.00%	0.00%	5.00%	0.00%	0.00%	0.00%	0.00%	10.00%	12.50%	100.00%
	Partnership Project Engineer (PG)	Assessment of Time Spent on each Member Board	50.00%	40.00%	0.00%		0.00%		50.00%	60.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
	Partnership Project Engineer (Suffolk)	Assessment of Time Spent on each Member Board	0.00%		50.00%		0.00%		0.00%		0.00%	0.00%	0.00%	50.00%		100.00%	
	Operations Manager (East Suffolk) (AB)	Assessment of Time Spent on each Member Board	0.00%		100.00%	55.00%	0.00%		0.00%		0.00%	0.00%	0.00%	0.00%	45.00%	100.00%	
	Operations Manager (WLYL IDB)	Assessment of Time Spent on each Member Board	0.00%		0.00%		0.00%		0.00%		0.00%	0.00%	0.00%	100.00%		100.00%	
	Works Supervisor (ES & WLYL)	Assessment of Time Spent on each Member Board	0.00%		50.00%		0.00%		0.00%		0.00%	0.00%	0.00%	50.00%		100.00%	
	Flood Risk Engineer (BR and NR)	Assessment of Time Spent on each Member Board	50.00%		0.00%		0.00%		50.00%		0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
	Flood Risk Engineer (ES & WLYL)	Assessment of Time Spent on each Member Board	0.00%		50.00%		0.00%		0.00%		0.00%	0.00%	0.00%	50.00%		100.00%	
	Flood Risk Engineer (JT)	Assessment of Time Spent on each Member Board	0.00%	35.00%	50.00%	35.00%	0.00%		0.00%		0.00%	0.00%	0.00%	50.00%	30.00%	100.00%	
	Flood Risk Engineer (OP)	Assessment of Time Spent on each Member Board	50.00%	40.00%	0.00%		0.00%		50.00%	60.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
Shared Technical Support Staff																	
South Holland Team																	
	Area Manager (South Holland IDB) (KV)	Assessment of Time Spent on each Member Board	0.00%		0.00%		0.00%		0.00%		0.00%	100.00%		0.00%		100.00%	
	Flood Risk Engineer (South Holland IDB) (DSP)	Assessment of Time Spent on each Member Board	0.00%		0.00%		0.00%		0.00%		0.00%	100.00%		0.00%		100.00%	
Other Technical Support Staff Costs																	
Pevensey & Cuckmere WLMB Team																	
	Area Manager (Pevensey & Cuckmere WLMB) (RK)	Assessment of Time Spent on each Member Board	0.00%		0.00%		0.00%		0.00%		100.00%	0.00%		0.00%		100.00%	
	Flood Risk Officer (Pevensey & Cuckmere WLMB) (GO)	Assessment of Time Spent on each Member Board	0.00%		0.00%		0.00%		0.00%		100.00%	0.00%		0.00%		100.00%	
	Operations Manager (Pevensey & Cuckmere WLMB) (RD)	Assessment of Time Spent on each Member Board	0.00%		0.00%		0.00%		0.00%		100.00%	0.00%		0.00%		100.00%	
Other Technical Support Staff Costs																	

Approved by the Consortium Management Committee on 05 December 2025 and recommended to each of the Member Boards in January/February 2026.
 (As required by clause 4.2 of the Consortium Agreement, dated 29 March 2024).

S JEFFREY
CHIEF FINANCIAL OFFICER/RFO

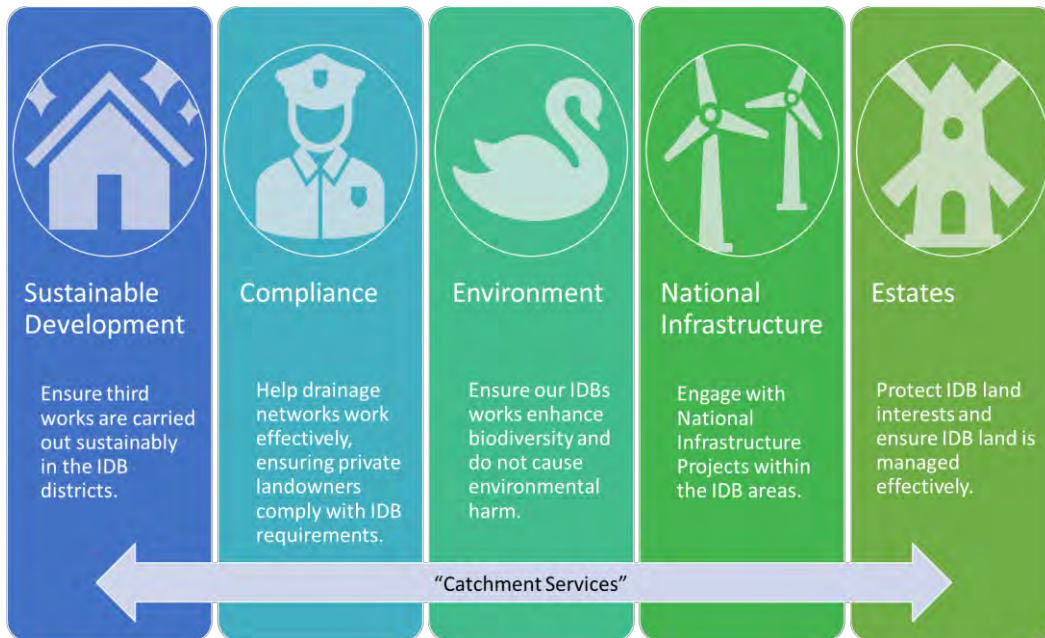
WMA Policy Review Summary – CMC Meeting, 05 December 2025

	Policy	Owner	Comments
1	Supplementary Guidance: Managing Procurement and Conflicts of Interest Policy Click here	FB	5-year review No significant changes
2	WMA Arterial Infrastructure Policy Click here	CL/MP	5-year review <ul style="list-style-type: none"> - Name of the policy has changed from Supplementary Guidance for Adoption and Abandonment of Watercourses to WMA Arterial Infrastructure Policy - Definition of an Arterial Watercourse (AKA Main Drain or Adopted Watercourse) has been included

Catchment Services Report

1. Introduction

In August 2025, Cathryn Brady (previously the WMA's Sustainable Development Manager) was appointed as the WMA's Head of Catchment Services, taking on leadership of the following workstreams across both the WMA Member Boards and any Boards receiving arm's length services from the WMA (including the Bedford Group and the 6 Boards previously administered by the Middle Level Commissioners):



The Workstreams are typically delivered by officers within the WMA Catchment Services Department, or by the Board's Area Manger with support from the officers within the department.

As part of this new role, the Head of Catchment Services has reviewed governance arrangements and two minor changes are proposed to ensure compliant and resilient decision making moving forwards.

2. Planning and Byelaw Strategy

The current Planning and Byelaw Strategy informs all decisions made in relation to applications for Land Drainage Consents, engagement with planning applications (including national infrastructure projects) and how to react to incidents of non-compliance with the Board's regulatory requirements.

Until now, the Planning and Byelaw Strategy has primarily been a public facing document, which would be sent to members of the public to provide the following:

- Guidance on how the Board will engage with planning applications within their Internal Drainage District (“IDD”) or that have the potential to significantly impact their IDD;
- Guidance to organisations and individuals on the Board’s regulatory requirements and processes, including information on the policies against which it will assess and determine applications.

2.1. Planning and Byelaw Strategy – Proposed Change

With the launch of the WMA’s new website in December 2025, the primary audience of the Planning and Byelaw Strategy will no longer be members of the public. Instead, the primary audience will become the Boards who adopt the policy, effectively moving the document ‘behind the scenes’. Although the strategy will remain a publicly available document, the WMA website will disseminate the same information in a user friendly format for most audiences.

Moving forward, the strategy will primarily be a policy document, compiled to confirm how the Board will achieve the following (including specific policy positions where appropriate):

- Process applications for Land Drainage Consent.
- Engage with planning applications and Nationally Significant Infrastructure Projects.
- Investigate and react to non-compliance with the regulatory framework established by the Land Drainage Act 1991 (including Byelaws).
- Engage with enquiries relating to use or disposal of land owned by the Boards.
- Protect and enhance the natural environment and biodiversity (*to follow in the next policy iteration, amalgamating several existing policies*).

No changes are proposed to the policies or approaches outlined within the document, only the style of writing has been amended. To reflect the evolution of the policy it is proposed that the policy is renamed as the ‘Catchment Services Strategy’. A draft for adoption is available here: https://www.wlma.org.uk/uploads/WMA_Catchment_Services_Strategy.pdf

Officer Recommendation: The officer recommendation is that the ‘WMA Catchment Services Strategy’ is adopted by all WMA Member Boards, replacing the current Planning and Byelaw Strategy.

3. Scheme of Delegation

Currently, each Board’s Schedule of Reserved Matters notes that the following types of applications for Land Drainage Consent are “non-delegated” and are therefore reserved for the Board:

- i. All applications for consent that are from applicants or agents related to or associated with a member or employee of the Board.*
- ii. All appeals against a previous determination of an application for consent (the application having first been determined under delegated authority by the WMA Chief Executive’s Management Committee)*
- iii. Applications for consent that are against the Board’s policies as set out in the Planning and Byelaw Strategy*
- iv. Applications to permanently discharge surface water from a new impermeable area greater than 5 hectares.*

- v. *Applications for permanent structures within 7 or 9 metres of an arterial (Board maintained) watercourse as defined by the Board's Byelaws and Planning and Byelaw Strategy.*
- vi. *Applications where the proposed works include the permanent alteration of over 18 metres of arterial (Board maintained) watercourses.*

The Schedule of Reserved Matters also states that all other consent types (delegated consents) are delegated to officers via the Chief Executive's Management Committee. Urgent non-delegated applications are already delegated to a relevant Committee of each Board.

The Terms of Reference for the Chief Executive's Management Committee are available here: https://www.wlma.org.uk/uploads/WMA_Chief_Executives_Management_Committee_TOR.pdf

Notably, the Terms of Reference do not empower the competent team of case officers to make a recommendation directly to the Chief Executive, instead recommendations should be presented to the Chief Executive by the Board's Senior Management Team (now defined as the Chief Financial Officer and Chief Operating Officer) who often have had little or no involvement in an application. The Terms of Reference further restrict the ability to process applications for consent while the Chief Executive is unavailable (including during any period of annual leave or sickness).

Across the WMA, case officers within the Sustainable Development Team processed 534 applications for Land Drainage Consent in 2024.

3.1. Scheme of Delegation - Proposed Change

It is proposed that each Board creates a new committee called the "WMA Chief Executive's Planning Committee". The proposed draft terms of reference for the committee are available here: https://www.wlma.org.uk/uploads/WMA_CEO_Planning_Committee_TOR.pdf

The proposed committee would not replace the existing WMA Chief Executive's Management Committee (which is required for other delegated decisions) but would facilitate streamlined decision making and clearer governance arrangements for the Sustainable Development Team, including when the Chief Executive is unavailable (by allowing the Chief Operating Officer to be a substitute member of the committee).

Officer Recommendation: Officers recommend that the WMA Member Boards approve the following resolutions:

1. To update the Boards Schedule of Reserved Matters as follows (changes in red):

[4.4.] Approval of non-delegated applications for Land Drainage Consent (any prior written consent required as per the Land Drainage Act 1991 including the Board's Byelaws), other than urgent applications. Non-delegated applications for Land Drainage Consent include the following application types:

- i. *All applications for consent that are from applicants or agents related to or associated with a member or employee of the Board.*
- ii. *All appeals against a previous determination of an application for consent (the application having first been determined under delegated authority by the WMA Chief Executive's **Planning Committee**)*

- iii. *Applications for consent that are against the Board's policies as set out in the **Catchment Services Strategy***
- iv. *Applications to permanently discharge surface water from a new impermeable area greater than 5 hectares.*
- v. *Applications for permanent structures within 7 or 9 metres of an arterial (Board maintained) watercourse as defined by the Board's Byelaws and **Catchment Services Strategy**.*
- vi. *Applications where the proposed works include the permanent alteration of over 18 metres of arterial (Board maintained) watercourses.*

2. To create a new committee known as the WMA Chief Executive's Planning Committee and adopt the Terms of Reference for this committee as shown here: https://www.wlma.org.uk/uploads/WMA_CEO_Planning_Committee_TOR.pdf.

3. To add the WMA Chief Executive's Planning Committee to the Board's Scheme of Delegation with the following decision making authority delegated to the Committee by the Board:

- a. The authority to consider and determine applications for Land Drainage Consent (any prior written consent required as per the Land Drainage Act 1991 including the Board's Byelaws), is delegated to the WMA Chief Executive's Planning Committee with the exception of non-delegated applications for Land Drainage Consent. Non-delegated applications for Land Drainage Consent include the following application types:
 - i. *All applications for consent that are from applicants or agents related to or associated with a member or employee of the Board.*
 - ii. *All appeals against a previous determination of an application for consent (the application having first been determined under delegated authority by the WMA Chief Executive's Planning Committee)*
 - iii. *Applications for consent that are against the Board's policies as set out in the **Catchment Services Strategy***
 - iv. *Applications to permanently discharge surface water from a new impermeable area greater than 5 hectares.*
 - v. *Applications for permanent structures within 7 or 9 metres of an arterial (Board maintained) watercourse as defined by the Board's Byelaws and **Catchment Services Strategy**.*
 - vi. *Applications where the proposed works include the permanent alteration of over 18 metres of arterial (Board maintained) watercourses.*
- b. The authority to approve plans of specified work received in accordance with a Development Consent Order is delegated to the Water Management Alliance's Chief Executive's Planning Committee.

4. To amend the Terms of Reference for the Chief Executive's Management Committee to remove footnote 2 on page 3 (referencing the committee having delegated authority to consider and determine applications for Land Drainage Consent).

CATHRYN BRADY
HEAD OF CATCHMENT SERVICES
NOVEMBER 2025



Water Management Alliance

Annual Carbon Report

2024/2025 Financial Year Update

Published: January 2026

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Appendix 1: South Holland IDB – Summary, Results and Data

Appendix 2: King’s Lynn IDB – Summary, Results and Data

Appendix 3: Norfolk Rivers IDB – Summary, Results and Data

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Appendix 5: Waveney, Lower Yare and Lothingland IDB – Summary, Results and Data

Appendix 6: East Suffolk IDB – Summary, Results and Data

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Appendix 8: Weather Maps - 2024/2025

1. INTRODUCTION

This report is an annual update to the Water Management Alliance’s full carbon audit (initially published in February 2023) as it strives to reduce carbon emissions by 50% by 2030. This report now includes emissions data for the 2024/2025 financial year.

The carbon audit will allow the Water Management Alliance to calculate and benchmark its carbon emissions and enable the key sources of emissions to be identified. This report now sits alongside the Water Management Alliance’s Carbon Management Plan which sets out short-, medium- and long-term actions to reduce carbon emissions.

2. PURPOSE

The Water Management Alliance would like to commit to the Government’s ask of small businesses (SMEs) to commit to take climate action in three ways:

- 50% reduction in greenhouse gas emissions before 2030. (Scope 1 and Scope 2)
- Achieve net zero emissions by 2050. (across Scope 1, 2 and 3)
- Disclose progress on a yearly basis.

3. METHODOLOGY

3.1 The GHG Protocol

The GHG Protocol establishes comprehensive global standardised frameworks to account for and report on greenhouse gas emissions. This carbon audit has been produced in line with the principles of the Greenhouse Gas (GHG) Protocol and UK Government Department for Business, Energy and Industrial Strategy (BEIS) GHG reporting guidance.

The GHG emissions have been calculated by multiplying activity data by the relevant emissions factor:

$$\text{Activity data} \times \text{GHG emissions factor} = \text{GHG emissions}$$

GHG emissions are expressed as carbon dioxide equivalents (CO₂e), and include Carbon dioxide (CO₂), Methane (CH₄), Nitrous oxide (N₂O), Sulphur hexafluoride (SF₆), Hydrofluorocarbons (HFCs), Perfluorocarbons (PFCs) and Nitrogen trifluoride (NF₃).

NB: GHG emissions have been calculated and displayed in kgCO₂e, however, for readability, these figures have been converted into tCO₂e throughout the narrative.

3.2 Scope Definitions

The Green House Gas Protocol defines 3 types of emission categories referred to as Scopes. To help demonstrate – Figure 1 shows a Scope infographic. Figure 2 describes each activity the WMA has included within each Scope.

Scope 1 - Direct Emissions from activities under our control. Primarily relating to fossil fuel combustion

Scope 2 - Indirect Emissions from the electricity we purchase and use

Scope 3 - All other indirect emissions from activities, sources that we do not own or control

3.3 Organisational boundary

Calculating Scope 3 emissions can often be difficult given that the data required is mostly held by other organisations in the supply chain. For Scope 3 we have had to be clear which activities we are unable to report on

Included -

- Fuel purchased by WMA for owned plant used for PSCA Work

Excluded -

- Fuel purchased by contractors for their own vehicles and plant when undertaking IDB work.

- Emissions from FCERM Capital projects where we use contractors.

- Employee Commuting

For the excluded items we may look to develop a reporting process that would allow us to report these emissions in future annual audits. We will request contractors for any construction projects to inform us of their emission reporting capabilities and which GHG calculation and reporting standards they operate to.

3.4 Coverage

The Water Management Alliance is an umbrella organisation, offering back-office and technical services to a consortium of seven Internal Drainage Boards (IDBs). Each IDB managed by the WMA is an autonomous local, public body which has statutory duties to the environment as it undertakes its permissive powers.

The IDBs covered by the consortium include South Holland IDB, King's Lynn IDB, Norfolk Rivers IDB, Broads IDB, Waveney, Lower Yare & Lothingland IDB, East Suffolk WMB and Pevensey & Cuckmere WLMB. Data has been collected and summarised for each individual Board and collectively as the WMA.

3.5 Target

The IDBs of the WMA have a carbon net zero target date of 2050.

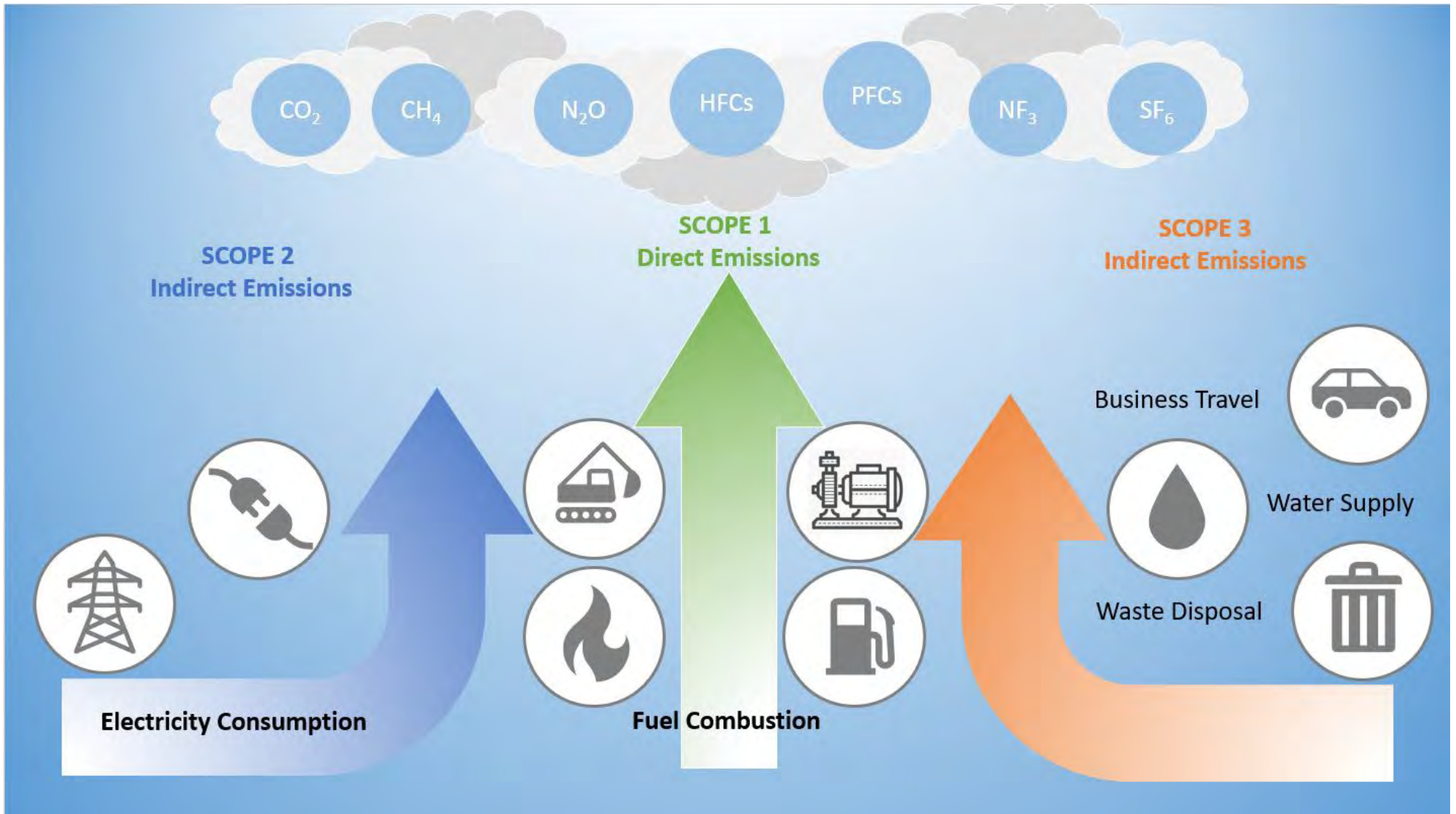


Figure 1: Scope infographic

Activity	Description	Data Source	Unit	
Scope 1 - Direct Emissions – Fuel Consumption				
Fuel in Fleet Vehicles	White Diesel	operational vehicle Fleet & Plant	fuel invoices	Litres
	Petrol			
	Red Diesel			
	Bio Oil			
Offices	Fugitive Emissions	Air con fluoros	EOC Services	Kg
Pumping Station	Red Diesel Generators	Operating Pumping station back-up generators	fuel invoices	Litres
	Unleaded			
Scope 2 - Indirect Emissions – Electricity Consumption				
Electricity Emissions	Offices	Electricity purchased from the national grid to power the WMAs offices and Pumping Stations	utility bills	kWh
	Pumping Station			
Scope 3 - Other Indirect Emissions				
	Electricity Transmission & Distribution Losses	These are indirect emissions from the transmission and distribution of our purchased electricity. It is considered best practise to include these	utility bills	kWh
	Business travel inc Car, rail, and flights	Staff travel - in their own vehicles on business grounds, via train or plane	employee mileage claims / expenses	Miles / km
	Water Supply & Treatment	The supply of water to our buildings and sites. Treatment is the water we return to the system (90% return to sewer rate).	utility bills	m ³
	Waste & Recycling	Weight of Waste and recycling collected from our offices	Veolia Dashboard	Kg

Figure 2: Description of each activity WMA included within each Scope

4. RESULTS

4.1 WMA Summary

The data shows that overall, Carbon Emissions in 2024/25 are 15% lower compared to our baseline year of 2019/20, a reduction of 340.1 tCO₂e. The emissions are 29% lower compared to 2023/24, a reduction of 804.8 tCO₂e.

All Board's emissions have decreased in 2024/25 compared against the previous year of 2023/24 – largely due to the very wet weather endured during the Winter of 2023/24 which increased the year's emissions significantly, followed by the subsequent drier Winter of 2024/25 – as described and evidenced in 4.3 below and Appendix 8. Overall emissions have also decreased when compared to the baseline year, due to the changes implemented by the WMA and member Boards to decrease emissions, also evidenced below.



Scope 1

- Overall Emissions 7% higher (an increase of 65.1 tCO₂e) in 2024/25 than 2023/24, 6% higher (increase of 53.6 tCO₂e) than 2019/20 baseline year.
- This is largely due to the expansion of the business, increased recharge work and the introduction of further fleet vehicles for new field operatives.
- The WMA aims to standardise the data to reflect individual carbon usage that takes the growth of the business into account.

Scope 2

- Overall Emissions 48% lower (a decrease of 802.6 tCO₂e) in 2024/25 than 2023/24, 30% lower (a decrease of 358.5 tCO₂e) than 2019/20 baseline year.
- This is largely due to Pumping Stations not being used as much this year compared to the previous year due to drier weather.

Scope 3

- Overall Emissions 33% lower (a decrease of 67.3 tCO₂e) in 2024/25 than 2023/24, 21% lower (a decrease of 35.1 tCO₂e) than 2019/20 baseline year.

4.2 Quality Control

The Finance team collating the data have applied data checks and consistency in producing data from the system. All outliers have been checked and explanations sought and documented from individual IDBs where large variations have occurred.

4.3 2024/25 Weather

The weather in East Anglia between April 2024 and March 2025 featured a strong contrast, with a wet and unsettled start followed by a drier and sunnier spring in 2025, which ultimately became the UK's warmest and sunniest spring on record. May 2024 was noted for being the warmest on record for the UK (since 1884), though April's wetness led to a cooler than average summer overall.

June by contrast to May, was cooler and drier than average overall, particularly in the first half of the month but a brief warm spell occurred between the 23rd and 26th of the month.

The summer of 2024 was the coolest since 2015 for the UK, with rainfall and sunshine generally around average. East Anglia was marginally sunnier than other regions. September saw mean temperatures in East Anglia around 0.5°C above average. However, the UK overall experienced above-average rainfall, with southern England recording significantly more than average. However, many parts of East Anglia missed much of this rainfall, with South Holland being impacted the most.

The winter of 2024 -25 found that temperatures were generally above the long-term average, though with potential for occasional stormy weather from the Atlantic. March 2025 was a record-breaker for East Anglia, experiencing its sunniest March on record (since 1910) and very dry conditions. It was also much warmer than the long-term average.

4.4 Data

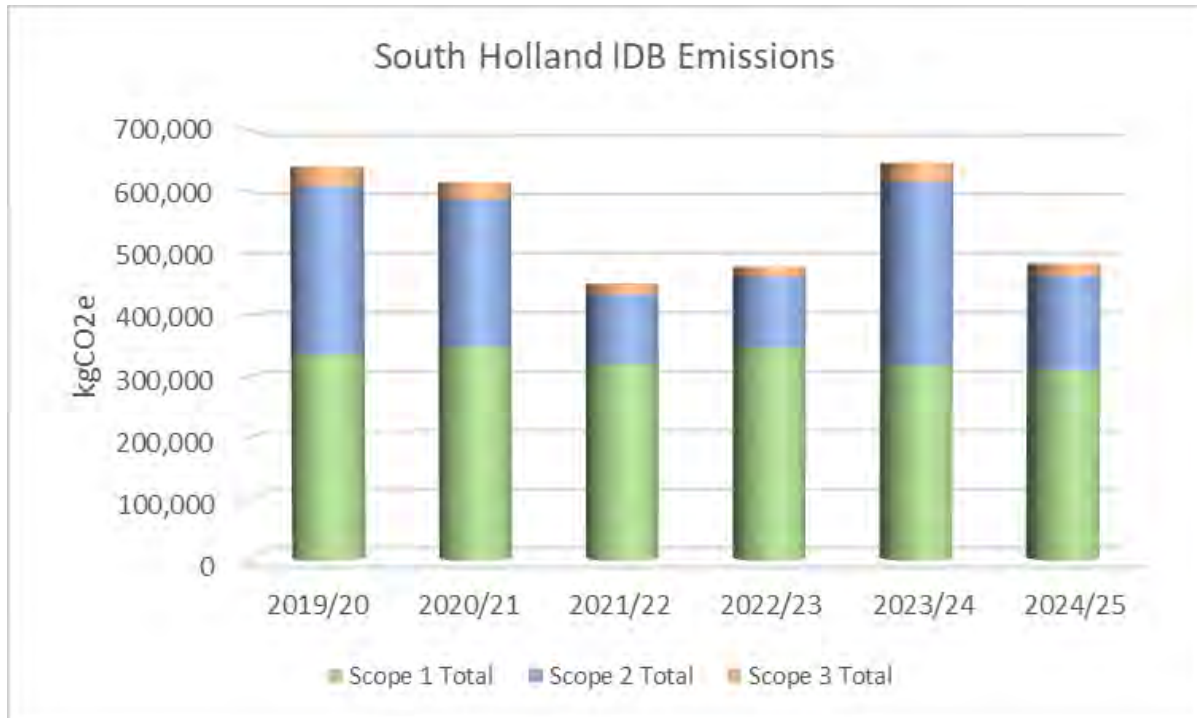
All the Boards are on 'Green Electricity Tariffs' but we have still recorded 100% of the electricity emissions as we currently do not believe the electricity provided from these tariffs is all from renewables. This is currently being investigated by our Utilities Broker and the CFO.

		WMA TOTAL kgCO2e Emissions					
Scope 1 - Direct Emissions		2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Fuel in Fleet Vehicles	White Diesel	151,605.7	150,615.0	150,444.7	149,113.5	150,151.1	164,182.1
	Unleaded	1,614.9	1,454.4	1,464.5	1,121.3	1,769.9	2,371.3
	Red Diesel	730,561.6	885,025.9	744,720.1	741,692.0	759,135.2	769,740.3
	Bio Oil	0.0	0.0	550.0	137.5	0.0	0.0
Small Tools / Others	Gas	16,831.9	19,520.3	18,308.6	2,583.2	0.0	0.0
	Unleaded	211.7	189.1	95.7	253.0	588.8	221.8
	White Diesel	0.0	0.0	0.0	0.0	696.3	99.0
Offices	Red Diesel	0.0	0.0	0.0	0.0	184.9	316.7
	Oil	0.0	0.0	0.0	0.0	0.0	0.0
	Air con flouros	13,303.5	0.0	75,153.1	12,804.9	0.0	76,848.3
Pumping Station	Red Diesel Pump Engines or Generators	46,282.8	120,042.5	617.9	7,231.2	36,236.0	0.0
	Unleaded	11.0	362.3	100.5	83.1	140.3	221.8
Scope 2 - Indirect Emissions							
Electricity Emissions	Offices	23,489.3	17,327.2	19,364.0	21,042.0	14,943.4	20,749.2
	Pumping Station	1,188,238.7	1,251,588.7	920,709.5	735,919.5	1,640,860.2	832,495.2
Scope 3 - Other Indirect Emissions							
Electricity T&D Losses	Electricity T&D Losses	102,712.9	109,192.1	84,251.9	69,245.3	143,343.0	75,413.5
Business Travel	Private Car Business travel	65,653.4	52,275.5	55,324.2	66,162.6	57,326.6	58,032.8
	Rail	120.3	27.8	117.9	91.6	78.6	142.9
	Flying	0.0	0.0	0.0	264.3	0.0	0.0
Water Supply / Treatment	Water Supply	365.9	349.6	58.0	90.0	76.6	68.2
	Water treatment	26.5	30.8	22.2	82.0	50.4	37.6
Waste / recycling	Waste	76.6	76.5	117.3	100.7	260.6	119.7
	Recycling	9.5	9.5	11.6	31.4	25.2	5.3
TOTAL		2,341,116.3	2,608,087.1	2,071,431.8	1,808,049.0	2,805,867.2	2,001,066.0
Scope 1 Total		960,423.1	1,177,209.4	991,455.2	915,019.7	948,902.5	1,014,001.5
Scope 2 Total		1,211,728.0	1,268,915.9	940,073.5	756,961.5	1,655,803.6	853,244.4
Scope 3 Total		168,965.1	161,961.8	139,903.1	136,067.8	201,161.0	133,820.0
% Change from Baseline year 2019/20							-15
% Change from 2023/24							-29

APPENDIX 1: SOUTH HOLLAND IDB

1.1 Summary

The data shows that overall, Carbon Emissions in 2024/25 are 24% lower compared to our baseline year of 2019/20, a decrease of 156.7 tCO₂e. The emissions are 25% lower than 2023/24, a decrease of 163.3 tCO₂e.



1.2 Results

Scope 1

- Overall Emissions 2.3% lower (a reduction of 7.3 tCO₂e) in 2024/25 than 2023/24, 7.5% lower (reduction of 25 tCO₂e) than 2019/20 baseline year.

Scope 2

- Overall Emissions 49% lower (a reduction of 120.8 tCO₂e) in 2024/25 than 2023/24, 44% lower (reduction of 144.6 tCO₂e) than 2019/20 baseline year.

Scope 3

- Overall Emissions 36% lower (reduction of 16.0 tCO₂e) in 2024/25 than 2023/24, 35% lower (reduction of 10.9 tCO₂e) than 2019/20 baseline year.

1.3 Data

		South Holland IDB kgCO2e Emissions					
		2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Scope 1 - Direct Emissions							
Fuel in Fleet Vehicles	White Diesel	37,719.4	35,165.4	28,498.6	39,639.0	34,153.6	24,889.2
	Unleaded	521.3	362.1	390.5	261.4	395.5	269.5
	Red Diesel	293,029.5	308,623.7	291,263.6	293,716.4	283,485.1	276,965.5
	Bio Oil	0.0	0.0	0.0	0.0	0.0	0.0
	Gas	0.0	0.0	0.0	0.0	0.0	0.0
Small Tools / Others	Unleaded						
	White Diesel						
	Red Diesel						
Offices	Oil	0.0	0.0	0.0	0.0	0.0	0.0
	Air con flouros	4,434.5	0.0	0.0	12,804.9	0.0	8,618.6
Pumping Station	Red Diesel Pump Engines or Generators	69.0	3,623.7	617.9	358.8	0.0	0.0
	Unleaded	0.0	0.0	0.0	0.0	0.0	0.0
Scope 2 - Indirect Emissions							
Electricity Emissions	Offices	3,571.7	3,607.1	3,525.3	2,909.3	3,213.1	2,851.0
	Pumping Station	269,673.5	236,270.6	109,585.1	112,449.2	293,814.8	149,573.0
Scope 3 - Other Indirect Emissions							
Electricity T&D Losses	Electricity T&D Losses	23,161.8	20,641.8	10,137.3	10,552.8	25,713.7	13,471.9
Business Travel	Private Car Business travel	7,833.9	6,395.6	5,654.1	4,950.6	5,652.2	6,651.7
	Rail	0.0	0.0	0.0	0.0	0.0	0.0
	Flying	0.0	0.0	0.0	0.0	0.0	0.0
Water Supply / Treatment	Water Supply	72.2	67.8	15.3	16.8	23.5	20.1
	Water treatment	0.0	0.0	0.0	0.0	0.0	0.0
Waste / recycling	Waste	72.6	72.5	106.5	82.6	245.2	114.0
	Recycling	0.0	0.0	0.0	0.0	6.8	0.0
TOTAL		640,159.4	614,830.1	449,794.3	477,741.9	646,703.5	483,424.4
Scope 1 Total		335,773.6	347,774.8	320,770.7	346,780.5	318,034.2	310,742.8
Scope 2 Total		273,245.2	239,877.7	113,110.5	115,358.5	297,027.8	152,424.0
Scope 3 Total		31,140.6	27,177.7	15,913.2	15,602.8	31,641.4	20,257.6
% Change from Baseline year 2019/20							-24
% Change from 2023/24							-25

APPENDIX 2: KINGS LYNN IDB

1.1 Summary

The data shows that overall, Carbon Emissions in 2024/25 are 15% lower compared to our baseline year of 2019/20, a reduction of 125.1 tCO₂e. The emissions are 24% lower compared to 2023/24, a reduction of 215 tCO₂e.



1.2 Results

Scope 1

- Overall Emissions 16% higher (an increase of 53.6 tCO₂e) in 2024/25 than 2023/24, 12% lower (reduction of 54.3 tCO₂e) than 2019/20 baseline year.

Scope 2

- Overall Emissions 52% lower (a reduction of 247.6 tCO₂e) in 2024/25 than 2023/24, 21% lower (a reduction of 59.6 tCO₂e) than 2019/20 baseline year.

Scope 3

- Overall Emissions 26% lower (decrease of 21.1 tCO₂e) in 2024/25 than 2023/24, 15% lower (a decrease of 11.1 tCO₂e) than 2019/20 baseline year.

1.3 Data

		King's Lynn IDB kgCO ₂ e Emissions					
		2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Scope 1 - Direct Emissions							
Fuel in Fleet Vehicles	White Diesel	30,152.8	28,556.1	27,229.1	24,647.1	26,889.0	27,636.2
	Unleaded	479.6	419.4	515.9	374.2	509.5	690.5
	Red Diesel	349,070.8	433,246.9	308,664.7	300,823.4	315,699.8	300,711.7
	Bio Oil	0.0	0.0	0.0	0.0	0.0	0.0
	Gas	16,831.9	19,506.6	18,294.9	2,560.0	0.0	0.0
Small Tools / Others	Unleaded	0.0	0.0	0.0	0.0	0.0	0.0
	White Diesel	0.0	0.0	0.0	0.0	0.0	0.0
	Red Diesel	0.0	0.0	0.0	0.0	0.0	0.0
Offices	Oil	0.0	0.0	0.0	0.0	0.0	0.0
	Air con flouros	8,869.0	0.0	75,153.1	0.0	0.0	68,229.7
Pumping Station	Red Diesel Pump Engines or Generators	46,213.8	111,774.8	0.0	6,872.4	538.2	0.0
	Unleaded	0.0	0.0	0.0	0.0	0.0	0.0
Scope 2 - Indirect Emissions							
Electricity Emissions	Offices	14,919.2	7,810.7	9,938.8	14,191.4	7,992.4	10,098.1
	Pumping Station	272,442.9	301,665.8	244,896.0	171,665.4	467,324.4	217,645.8
Scope 3 - Other Indirect Emissions							
Electricity T&D Losses	Electricity T&D Losses	24,358.4	26,630.9	22,839.0	17,001.8	41,148.2	20,129.0
Business Travel	Private Car Business travel	47,541.2	31,923.8	36,600.8	49,677.0	40,988.2	40,884.5
	Rail	120.3	27.8	117.9	91.6	78.6	142.9
	Flying	0.0	0.0	0.0	264.3	0.0	0.0
Water Supply / Treatment	Water Supply	293.7	281.8	42.7	73.2	53.1	48.2
	Water treatment	26.5	30.8	22.2	82.0	50.4	37.6
Waste / recycling	Waste	4.0	4.0	10.8	18.2	15.5	5.7
	Recycling	9.5	9.5	11.6	31.4	18.4	5.3
TOTAL		811,333.4	961,888.8	744,337.3	588,373.2	901,305.6	686,265.1
Scope 1 Total		451,617.8	593,503.7	429,857.6	335,277.1	343,636.5	397,268.1
Scope 2 Total		287,362.0	309,476.5	254,834.8	185,856.7	475,316.8	227,743.8
Scope 3 Total		72,353.5	58,908.6	59,644.9	67,239.4	82,352.4	61,253.2
% Change from Baseline year 2019/20							-15
% Change from 2023/24							-24

1.4 Solar Panels

Pierpoint House commissioned solar panels in November 2022. During 2024-25, around 70.5% (37.04 MW) of our electricity consumption came directly from solar power. This avoided using 12.8tCO₂e emissions, compared with using electricity directly from the Grid. We have installed 60 kWh batteries to increase our storage and therefore the amount we can consume, before it is fed into the grid.

The solar panels also fed a total of 24.6MW of excess solar electricity into the grid over the year. There is a large demand for electricity during the winter months, particularly around January, which is likely to be a result of the increased heating requirements of the office.

Whilst theoretically Pierpoint House should be entirely self-sufficient in electricity, due to the capacity of the batteries and the British weather, at times the office consumes energy from the grid in greater or lesser quantities. Grid usage is offset during sunnier periods with a greater supply of solar energy being fed back to the grid. The months of April, June, July, August 2024 and March 2025 were the key months for electricity production by the solar panels, as would be expected during the sunnier, warmer months.

1.5 Solar Panel vs. Grid Consumption

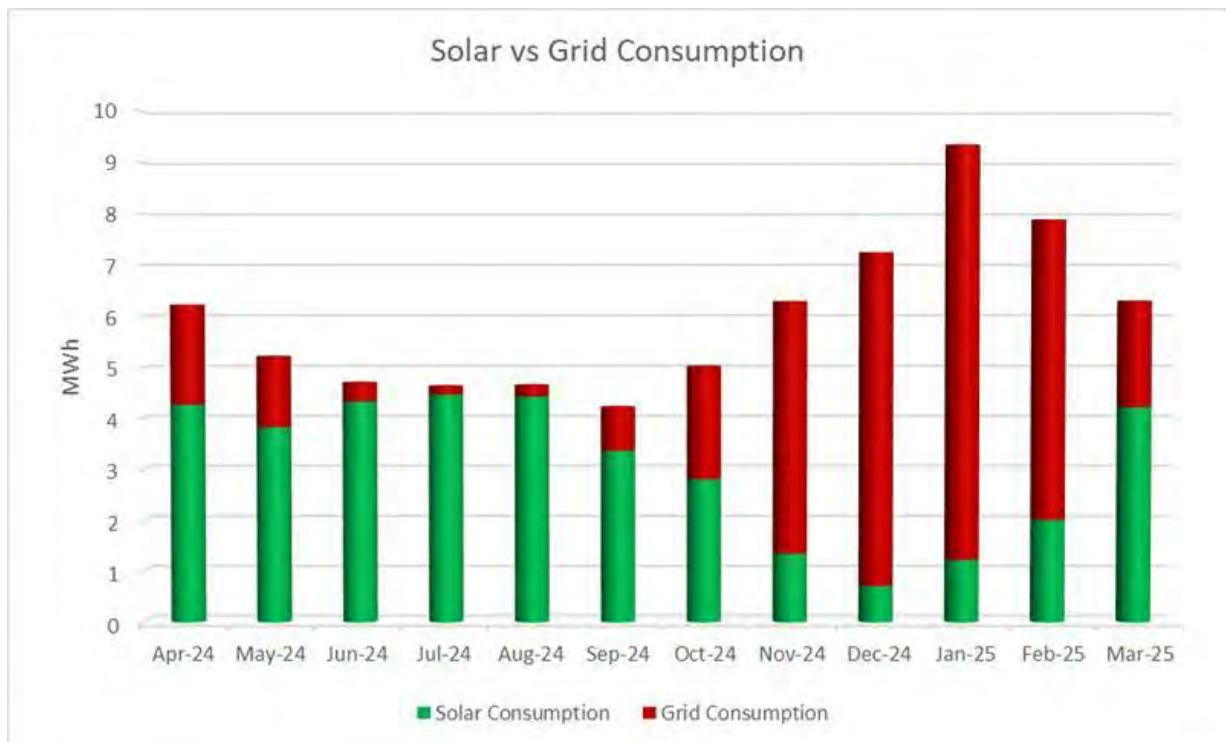


Figure A1: The above graph examines the average monthly electricity consumption of Pierpoint House. A larger proportion of solar electricity is produced in the summer months; however, the Grid is always used throughout the year. Grid energy is consumed more often in the winter months when solar energy production is less readily available.

1.6 Total Solar Electricity Production: Pierpoint House

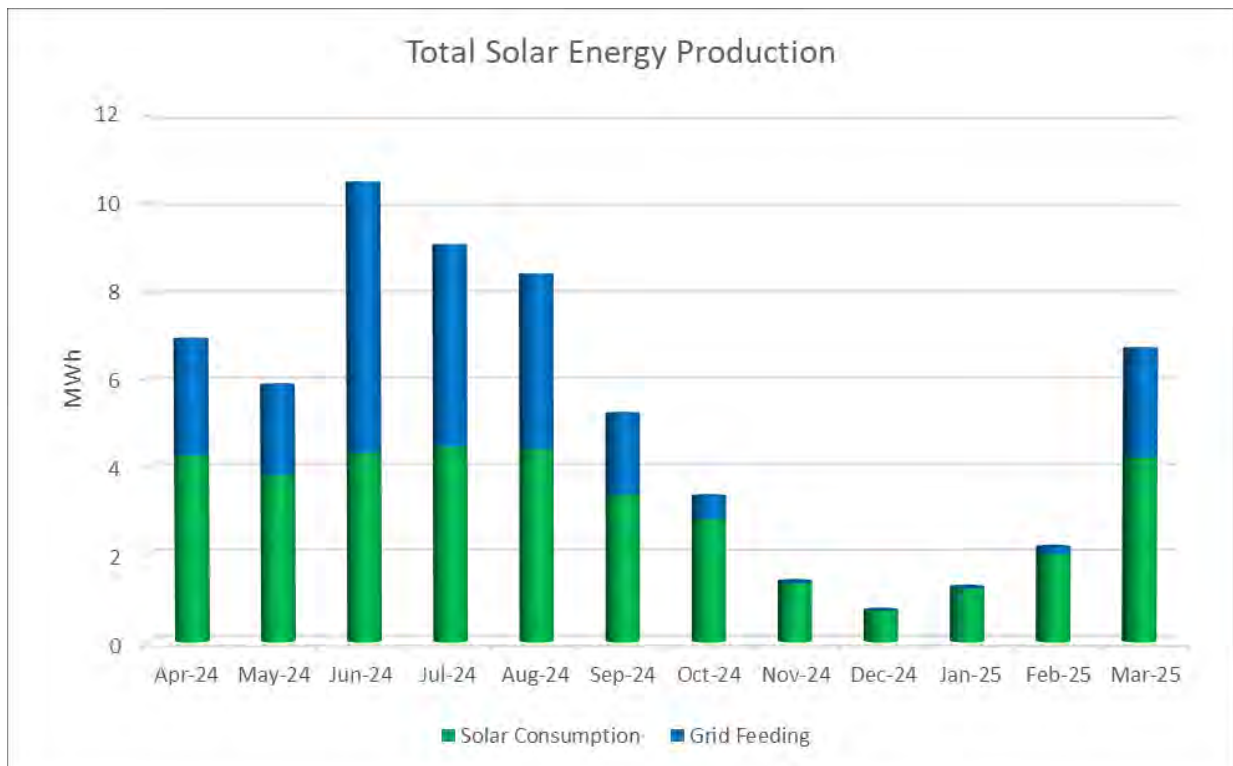
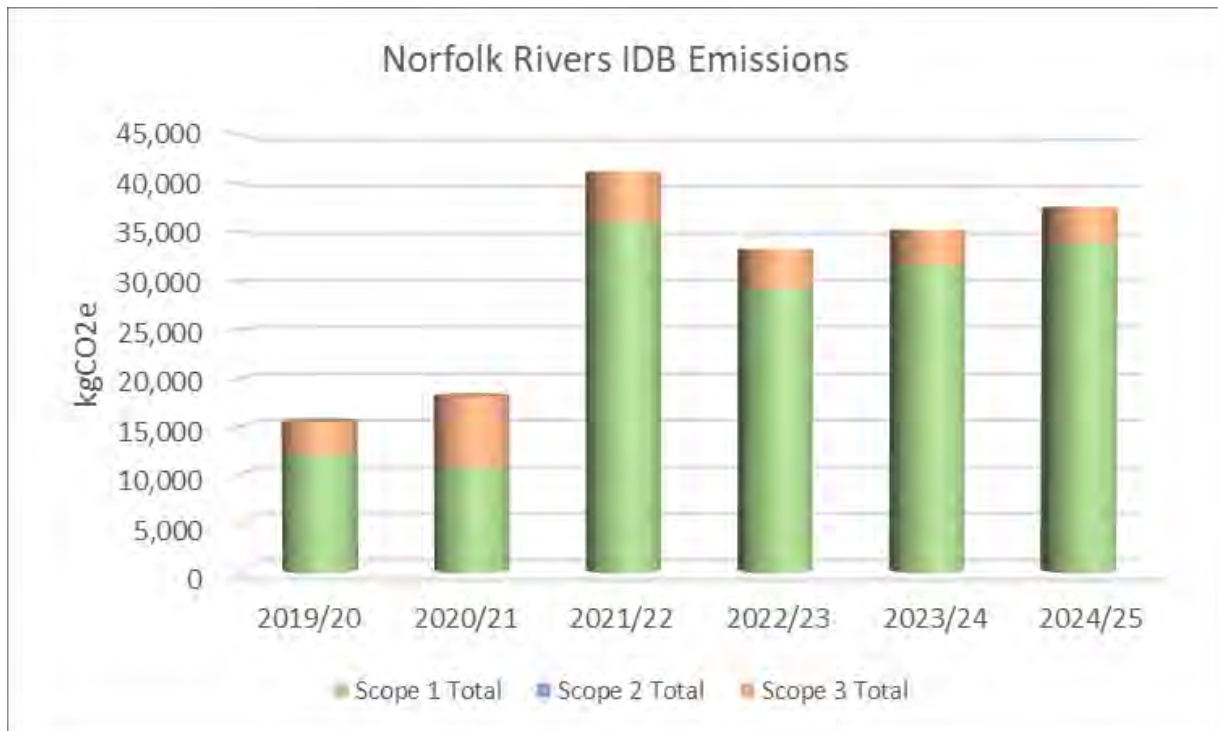


Figure A2: The graph shows the total electricity produced by the solar panels at Pierpoint House. The green bands illustrate the average monthly quantities of solar electricity used by the office. The blue bands indicate the quantity of electricity fed back into the grid.

APPENDIX 3: NORFOLK RIVERS IDB

1.1 Summary

The data shows that overall, Carbon Emissions in 2024/25 are 142% higher compared to our baseline year of 2019/20, an increase of 22.1 tCO₂e. The emissions are 7% higher compared to 2023/24, an increase of 2.4 tCO₂e.



1.2 Results

Scope 1

- Overall Emissions 7% higher (increase 2.2 of tCO₂e) in 2024/25 than 2023/24, 177% higher (increase of 21.6 tCO₂e) than 2019/20 baseline year.
- This is largely due to diesel use in fleet vehicles as the company's workforce expands.

Scope 2

- No Emissions as there are no Pumping Stations or offices

Scope 3

- Overall Emissions 3% higher (increase of 0.1 tCO₂e) in 2024/25 than 2023/24, 13% higher (increase of 0.4 tCO₂e) than 2019/20 baseline year.

1.3 Data

		Norfolk Rivers IDB kgCO ₂ e Emissions					
		2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Scope 1 - Direct Emissions							
Fuel in Fleet Vehicles	White Diesel	0.0	0.0	0.0	0.0	7,914.0	13,567.7
	Unleaded	0.0	0.0	108.8	99.4	0.0	109.5
	Red Diesel	12,194.0	10,959.3	35,273.8	29,068.3	23,633.9	20,150.3
	Bio Oil	0.0	0.0	550.0	0.0	0.0	0.0
	Gas	0.0	0.0	0.0	0.0	0.0	0.0
Small Tools / Others	Unleaded						
	White Diesel						
	Red Diesel						
Offices	Oil	0.0	0.0	0.0	0.0	0.0	0.0
	Air con flouros	0.0	0.0	0.0	0.0	0.0	0.0
Pumping Station	Red Diesel Pump Engines or Generators	0.0	0.0	0.0	0.0	0.0	0.0
	Unleaded	0.0	0.0	0.0	0.0	39.8	
Scope 2 - Indirect Emissions							
Electricity Emissions	Offices	0.0	0.0	0.0	0.0	0.0	0.0
	Pumping Station	0.0	0.0	0.0	0.0	0.0	0.0
Scope 3 - Other Indirect Emissions							
Electricity T&D Losses	Electricity T&D Losses	0.0	0.0	0.0	0.0	0.0	0.0
Business Travel	Private Car Business travel	3,345.4	7,195.3	5,280.1	4,092.9	3,641.3	3,766.9
	Rail	0.0	0.0	0.0	0.0	0.0	0.0
	Flying	0.0	0.0	0.0	0.0	0.0	0.0
Water Supply / Treatment	Water Supply	0.0	0.0	0.0	0.0	0.0	0.0
	Water treatment	0.0	0.0	0.0	0.0	0.0	0.0
Waste / recycling	Waste	0.0	0.0	0.0	0.0	0.0	0.0
	Recycling	0.0	0.0	0.0	0.0	0.0	0.0
TOTAL		15,539.4	18,154.7	41,212.8	33,260.6	35,229.0	37,594.4
Scope 1 Total		12,194.0	10,959.3	35,932.7	29,167.7	31,587.7	33,827.5
Scope 2 Total		0.0	0.0	0.0	0.0	0.0	0.0
Scope 3 Total		3,345.4	7,195.3	5,280.1	4,092.9	3,641.3	3,766.9
% Change from Baseline year 2019/20							142
% Change from 2023/24							7

APPENDIX 4: BROADS IDB

1.1 Summary

The data shows that overall, Carbon Emissions in 2024/25 are 12% higher compared to our baseline year of 2019/20, an increase of 59.7 tCO₂e. The emissions are 30% lower compared to 2023/24, a decrease of 238.1 tCO₂e.



1.2 Results

Scope 1

- Overall Emissions 4% higher (an increase of 9.7 tCO₂e) in 2024/25 than 2023/24, 67% higher (increase of 104.5 tCO₂e) than 2019/20 baseline year.
- Increased white and red diesel use due to rechargeable works for EA and CPE, this is increasing Scope 1 emissions from the baseline year and is likely to continue to do so as workload increases.

Scope 2

- Overall Emissions 46% lower (a decrease of 228.2 tCO₂e) in 2024/25 than 2023/24, 13% lower (decrease of 42 tCO₂e) than 2019/20 baseline year.

Scope 3

- Overall Emissions 39% lower (a decrease of 19.6 tCO₂e) in 2024/25 than 2023/24, 8% lower (decrease of 2.8 tCO₂e) than 2019/20 baseline year.

1.3 Data

		Broads IDB					
		kgCO2e Emissions					
		2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Scope 1 - Direct Emissions							
Fuel in Fleet Vehicles	White Diesel	78,842.3	78,093.9	86,688.6	79,281.6	76,594.4	86,874.9
	Unleaded	110.4	324.2	0.0	0.0	69.0	261.3
	Red Diesel	76,134.9	129,937.4	107,308.4	118,083.8	136,214.3	171,810.8
	Bio Oil	0.0	0.0	0.0	137.5	0.0	0.0
	Gas	0.0	13.7	13.7	12.2	0.0	0.0
Small Tools / Others	Unleaded	211.7	189.1	95.7	253.0	588.8	221.8
	White Diesel	0.0	0.0	0.0	0.0	696.3	99.0
	Red Diesel	0.0	0.0	0.0	0.0	184.9	316.7
Offices	Oil	0.0	0.0	0.0	0.0	0.0	0.0
	Air con flouros	0.0	0.0	0.0	0.0	0.0	0.0
Pumping Station	Red Diesel Pump Engines or Generators	0.0	4,644.1	0.0	0.0	35,697.8	
	Unleaded	11.0	351.4	100.5	83.1	100.5	221.8
Scope 2 - Indirect Emissions							
Electricity Emissions	Offices	4,998.4	5,909.3	5,899.8	3,941.3	3,737.9	7,800.2
	Pumping Station	307,936.8	426,210.1	315,918.2	263,949.0	495,439.7	263,168.0
Scope 3 - Other Indirect Emissions							
Electricity T&D Losses	Electricity T&D Losses	26,526.1	37,184.5	28,842.2	24,506.0	43,213.8	23,949.4
Business Travel	Private Car Business travel	6,932.9	6,760.8	7,789.2	7,442.0	7,044.9	6,729.7
	Rail	0.0	0.0	0.0	0.0	0.0	0.0
	Flying	0.0	0.0	0.0	0.0	0.0	0.0
Water Supply / Treatment	Water Supply	0.0	0.0	0.0	0.0	0.0	0.0
	Water treatment	0.0	0.0	0.0	0.0	0.0	0.0
Waste / recycling	Waste	0.0	0.0	0.0	0.0	0.0	0.0
	Recycling	0.0	0.0	0.0	0.0	0.0	0.0
TOTAL		501,704.6	689,618.6	552,656.2	497,689.5	799,582.5	561,453.8
Scope 1 Total		155,310.4	213,553.8	194,206.9	197,851.2	250,146.1	259,806.5
Scope 2 Total		312,935.2	432,119.5	321,818.0	267,890.3	499,177.7	270,968.2
Scope 3 Total		33,459.1	43,945.3	36,631.4	31,948.1	50,258.7	30,679.1
% Change from Baseline year 2019/20							12
% Change from 2023/24							-30

APPENDIX 5: WAVENEY, LOWER YARE & LOTHINGLAND IDB

1.1 Summary

The data shows that overall, Carbon Emissions in 2024/25 are 48% lower compared to our baseline year of 2019/20, a reduction of 107.3 tCO₂e. The emissions are 49% lower compared to 2023/24, a reduction of 111.8 tCO₂e.



1.2 Results

Scope 1

- This is the third year there have been Scope 1 Emissions. These Emissions are 371% higher (increase of 0.1 tCO₂e) in 2024/25 than 2023/24.
- This reflects the use of petrol used in hand tools. The values are so low, they are not visible on the above graph, however the extreme percentage increase reflects only 71 litres of unleaded petrol in total, equivalent to approximately 0.15tCO₂e.

Scope 2

- Overall Emissions 49% lower (a decrease of 103.2 tCO₂e) in 2024/25 than 2023/24, 48% lower (a decrease of 99.4 tCO₂e) than 2019/20 baseline year.
- Electricity lower in 2024/25 due to drier conditions than that in the previous year and a substantial decrease from the baseline, likely due to more efficient use of Pumping Stations.

Scope 3

- Overall Emissions 48% lower (a decrease of 8.7 tCO₂e) in 2024/25 than 2023/24, 46% lower (a decrease of 8 tCO₂e) than 2019/20 baseline year.

The Scope 3 reduction is base solely on electricity transmission and distribution losses.

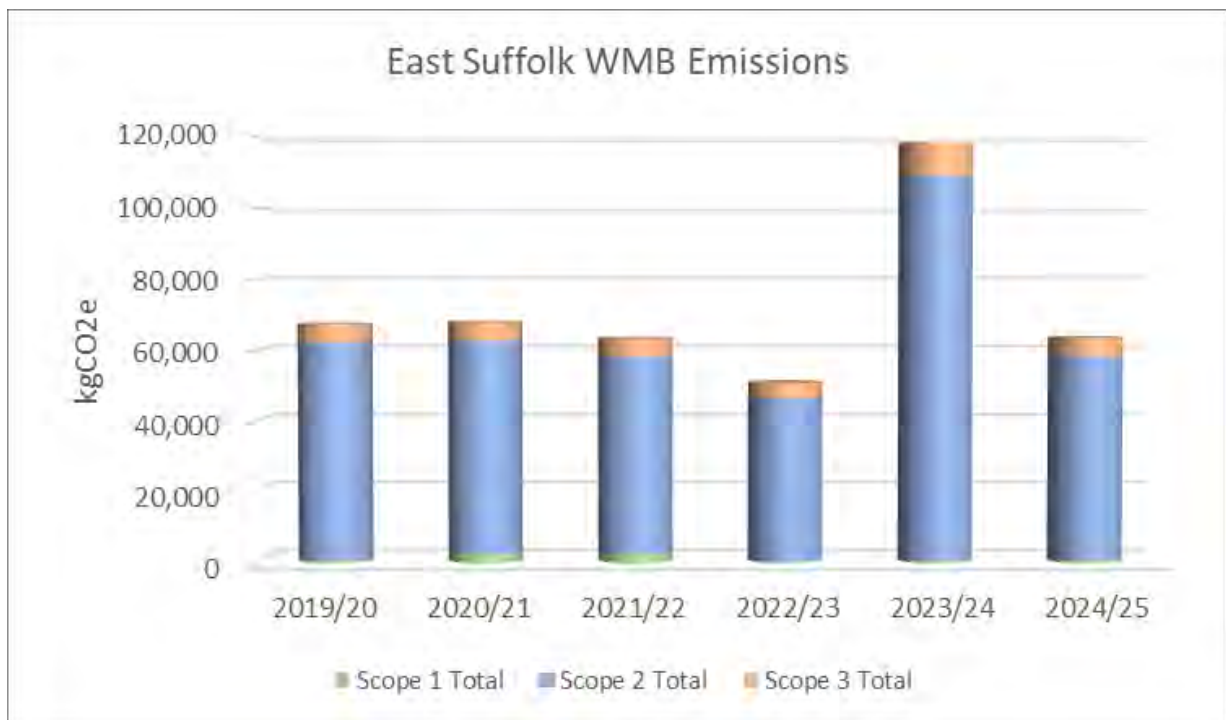
1.3 Data

		Waveney, Lower Yare & Lothingland IDB kgCO ₂ e Emissions					
		2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Scope 1 - Direct Emissions							
Fuel in Fleet Vehicles	White Diesel	0.0	0.0	0.0	187.8	0.0	0.0
	Unleaded	0.0	0.0	0.0	0.0	39.8	187.4
	Red Diesel	0.0	0.0	0.0	0.0	0.0	0.0
	Bio Oil	0.0	0.0	0.0	0.0	0.0	0.0
	Gas	0.0	0.0	0.0	0.0	0.0	0.0
Small Tools / Others	Unleaded						
	White Diesel						
	Red Diesel						
Offices	Oil	0.0	0.0	0.0	0.0	0.0	0.0
	Air con flouros	0.0	0.0	0.0	0.0	0.0	0.0
Pumping Station	Red Diesel Pump Engines or Generators	0.0	0.0	0.0	0.0	0.0	0.0
	Unleaded	0.0	0.0	0.0	0.0	0.0	0.0
Scope 2 - Indirect Emissions							
Electricity Emissions	Offices	0.0	0.0	0.0	0.0	0.0	0.0
	Pumping Station	207,825.7	189,153.8	172,105.6	100,458.0	211,574.3	108,380.1
Scope 3 - Other Indirect Emissions							
Electricity T&D Losses	Electricity T&D Losses	17,616.5	16,277.0	15,424.6	9,189.7	18,316.0	9,579.1
Business Travel	Private Car Business travel	0.0	0.0	0.0	0.0	0.0	0.0
	Rail	0.0	0.0	0.0	0.0	0.0	0.0
	Flying	0.0	0.0	0.0	0.0	0.0	0.0
Water Supply / Treatment	Water Supply	0.0	0.0	0.0	0.0	0.0	0.0
	Water treatment	0.0	0.0	0.0	0.0	0.0	0.0
Waste / recycling	Waste	0.0	0.0	0.0	0.0	0.0	0.0
	Recycling	0.0	0.0	0.0	0.0	0.0	0.0
TOTAL		225,442.1	205,430.8	187,530.2	109,835.5	229,930.1	118,146.6
Scope 1 Total		0.0	0.0	0.0	187.8	39.8	187.4
Scope 2 Total		207,825.7	189,153.8	172,105.6	100,458.0	211,574.3	108,380.1
Scope 3 Total		17,616.5	16,277.0	15,424.6	9,189.7	18,316.0	9,579.1
% Change from Baseline year 2019/20							-48
% Change from 2023/24							-49

APPENDIX 6: EAST SUFFOLK WMB

1.1 Summary

The data shows that overall, Carbon Emissions in 2024/25 are 6% lower compared to our baseline year of 2019/20, a decrease of 3.9 tCO₂e. The emissions are 46% lower compared to 2023/24, a reduction of 54.8 tCO₂e.



1.2 Results

Scope 1

- Overall Emissions 41% higher (an increase of 0.3 tCO₂e) in 2024/25 than 2023/24, 41% higher (an increase of 0.2 tCO₂e) than 2019/20 baseline year.
- The values are so low, it is not visible on the above graph.

Scope 2

- Overall Emissions 47% lower (a decrease of 50.8 tCO₂e) in 2024/25 than 2023/24, 6% lower (a decrease of 4 tCO₂e) than 2019/20 baseline year.

Scope 3

- Overall Emissions 46% lower (a decrease of 4.3 tCO₂e) in 2024/25 than 2023/24, 3% lower (a decrease of 0.1 tCO₂e) than 2019/20 baseline year.

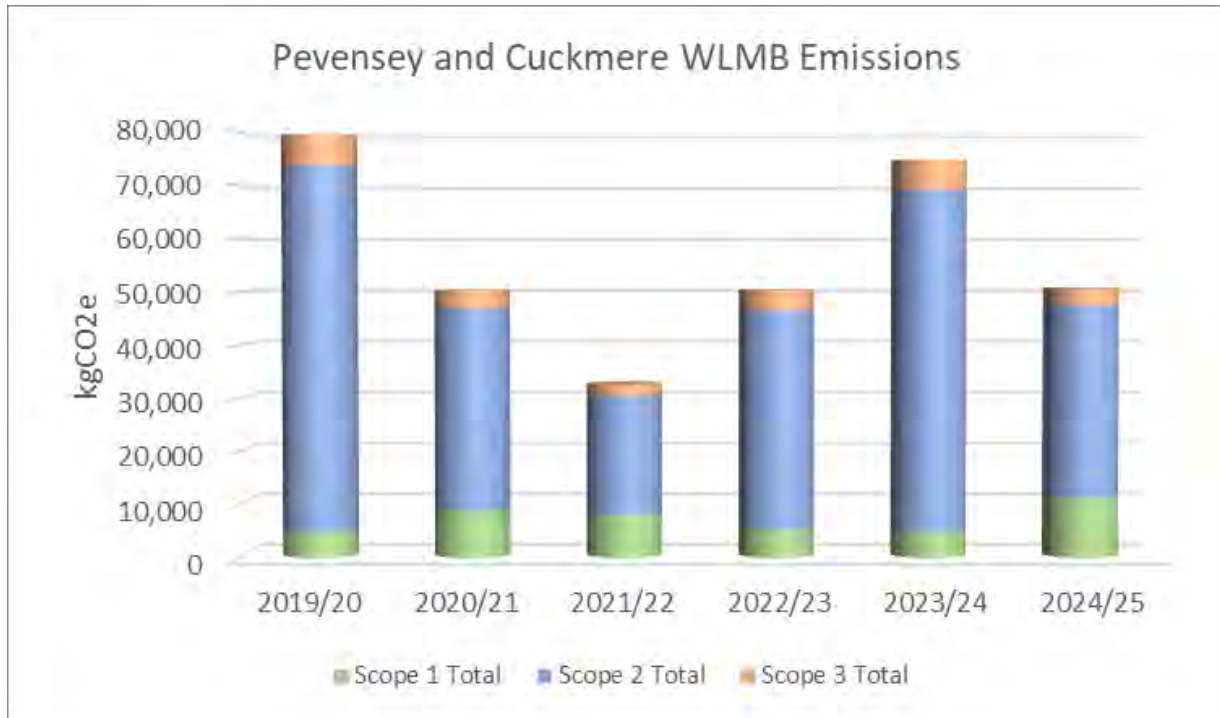
1.3 Data

		East Suffolk WMB kgCO2e Emissions					
		2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Scope 1 - Direct Emissions							
Fuel in Fleet Vehicles	White Diesel	0.0	0.0	0.0	0.0	0.0	0.0
	Unleaded	503.6	270.2	342.9	386.4	507.2	759.8
	Red Diesel	132.4	2,258.6	2,209.6	0.0	102.1	102.0
	Bio Oil	0.0	0.0	0.0	0.0	0.0	0.0
	Gas	0.0	0.0	0.0	11.0	0.0	0.0
Small Tools / Others	Unleaded						
	White Diesel						
	Red Diesel						
Offices	Oil	0.0	0.0	0.0	0.0	0.0	0.0
	Air con flouros	0.0	0.0	0.0	0.0	0.0	0.0
Pumping Station	Red Diesel Pump Engines or Generators	0.0	0.0	0.0	0.0	0.0	0.0
	Unleaded	0.0	10.8	0.0	0.0	0.0	0.0
Scope 2 - Indirect Emissions							
Electricity Emissions	Offices	0.0	0.0	0.0	0.0	0.0	0.0
	Pumping Station	61,511.9	60,152.7	55,745.2	46,128.7	108,323.6	57,517.8
Scope 3 - Other Indirect Emissions							
Electricity T&D Losses	Electricity T&D Losses	5,214.1	5,176.2	4,996.0	4,219.8	9,377.6	5,083.7
Business Travel	Private Car Business travel	0.0	0.0	0.0	0.0	0.0	0.0
	Rail	0.0	0.0	0.0	0.0	0.0	0.0
	Flying	0.0	0.0	0.0	0.0	0.0	0.0
Water Supply / Treatment	Water Supply	0.0	0.0	0.0	0.0	0.0	0.0
	Water treatment	0.0	0.0	0.0	0.0	0.0	0.0
Waste / recycling	Waste	0.0	0.0	0.0	0.0	0.0	0.0
	Recycling	0.0	0.0	0.0	0.0	0.0	0.0
TOTAL		67,362.0	67,868.5	63,293.8	50,745.8	118,310.5	63,463.3
Scope 1 Total		636.0	2,539.6	2,552.5	397.4	609.3	861.8
Scope 2 Total		61,511.9	60,152.7	55,745.2	46,128.7	108,323.6	57,517.8
Scope 3 Total		5,214.1	5,176.2	4,996.0	4,219.8	9,377.6	5,083.7
% Change from Baseline year 2019/20							-6
% Change from 2023/24							-46

APPENDIX 7: PEVENSEY & CUCKMERE WLMB

1.1 Summary

The data shows that overall, Carbon Emissions in 2024/25 are 36% lower compared to our baseline year of 2019/20, a reduction of 28.9 tCO₂e. The emissions are 32% lower compared to 2023/24, a decrease of 24.1 tCO₂e.



1.2 Results

Scope 1

- Overall Emissions 133% higher (an increase of 6.5 tCO₂e) in 2024/25 than 2023/24, 133% higher (an increase of 6.4 tCO₂e) than 2019/20 baseline year.
- Scope 1 emissions have increased over all years due to the fuel required for plant hire usage for works undertaken on the River Cuckmere in 2024.

Scope 2

- Overall Emissions 44% lower (a decrease of 28.2 tCO₂e) in 2024/25 than 2023/24, 47% lower (a reduction of 32.6 tCO₂e) than 2019/20 baseline year.

Scope 3

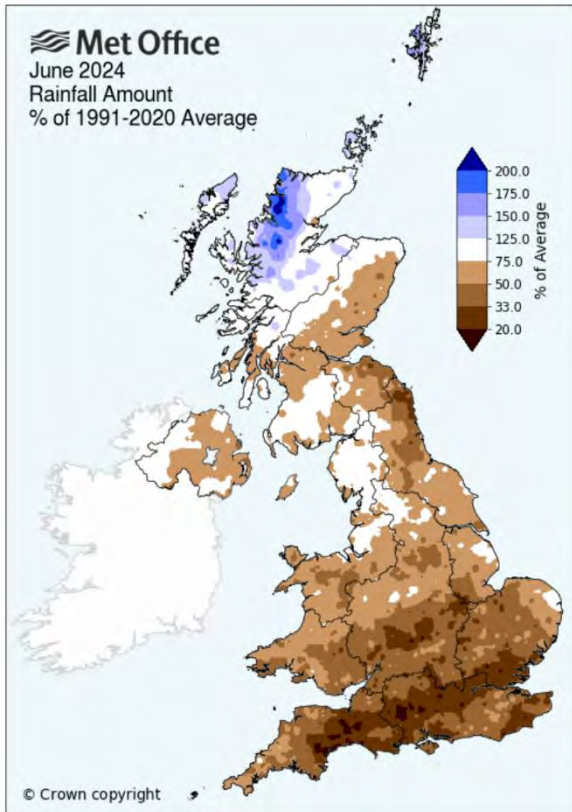
- Overall Emissions 43% lower (a decrease of 2.4 tCO₂e) in 2024/25 than 2023/24, 45% lower (a reduction of 2.6 tCO₂e) than 2019/20 baseline year.

1.3 Data

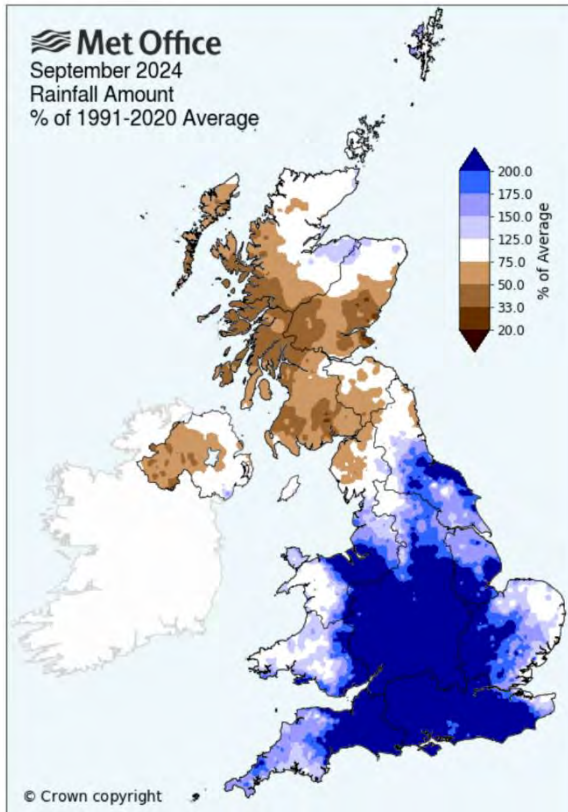
		Pevensey WLMB kgCO ₂ e Emissions					
Scope 1 - Direct Emissions		2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Fuel in Fleet Vehicles	White Diesel	4,891.3	8,799.7	8,028.5	5,358.1	4,600.1	11,214.2
	Unleaded	0.0	78.6	106.4	0.0	248.9	93.3
	Red Diesel	0.0	0.0	0.0	0.0	0.0	0.0
	Bio Oil	0	0.0	0.0	0.0	0.0	0.0
	Gas	0.0	0.0	0.0	0.0	0.0	0.0
Small Tools / Others	Unleaded						
	White Diesel						
	Red Diesel						
Offices	Oil	0.0	0.0	0.0	0.0	0.0	0.0
	Air con flouros	0.0	0.0	0.0	0.0	0.0	0.0
Pumping Station	Red Diesel Pump Engines or Generators	0.0	0.0	0.0	0.0	0.0	0.0
	Unleaded	0.0	0.0	0.0	0.0	0.0	0.0
Scope 2 - Indirect Emissions							
Electricity Emissions	Offices	0.0	0.0	0.0	0.0	0.0	0.0
	Pumping Station	68,848.0	38,135.7	22,459.4	41,269.3	64,383.4	36,210.5
Scope 3 - Other Indirect Emissions							
Electricity T&D Losses	Electricity T&D Losses	5,835.9	3,281.6	2,012.9	3,775.2	5,573.7	3,200.4
Business Travel	Private Car Business travel	0.0	0.0	0.0	0.0	0.0	0.0
	Rail	0.0	0.0	0.0	0.0	0.0	0.0
	Flying	0.0	0.0	0.0	0.0	0.0	0.0
Water Supply / Treatment	Water Supply	0.0	0.0	0.0	0.0	0.0	0.0
	Water treatment	0.0	0.0	0.0	0.0	0.0	0.0
Waste / recycling	Waste	0.0	0.0	0.0	0.0	0.0	0.0
	Recycling	0.0	0.0	0.0	0.0	0.0	0.0
TOTAL		79,575.3	50,295.6	32,607.1	50,402.6	74,806.0	50,718.4
Scope 1 Total		4,891.3	8,878.3	8,134.8	5,358.1	4,849.0	11,307.5
Scope 2 Total		68,848.0	38,135.7	22,459.4	41,269.3	64,383.4	36,210.5
Scope 3 Total		5,835.9	3,281.6	2,012.9	3,775.2	5,573.7	3,200.4
% Change from Baseline year 2019/20							-36
% Change from 2023/24							-32

APPENDIX 8: Maps showing anomalies relative to a 1991-2020 reference period for precipitation (%) The darker shading indicates the greater departure from average. Credit: Met Office, Exeter, UK.

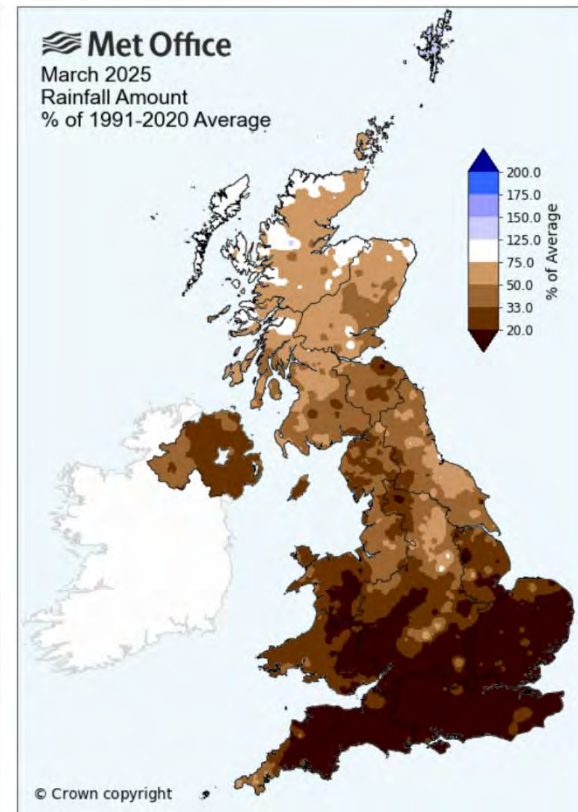
Rainfall 1991 - 2020 anomaly
June 2024



Rainfall 1991 - 2020 anomaly
September 2024



Rainfall 1991 - 2020 anomaly
March 2025



Carbon Management Plan 2024-2025

This document sits alongside the Water Management Alliance’s Carbon Report which sets out the emissions data of greenhouse gases produced by the actions of the WMA to form an annual comparison and identify any reductions or increases in each Boards’ consumption, usage and subsequent emissions.

NB: green = complete, orange = ongoing

Review of Scope 1 (Fuel Plan)- Short Term 2024-2025

<p><i>Update plant replacement policies to ensure all fleet replacements consider zero emission alternatives where possible and practicable</i></p>	<ul style="list-style-type: none"> • At the ADA Demo in 2023, a discussion was had with JCB where the company was asked about successes of low carbon plant. It was considered by officers that there were no real viable inroads to this until at least 2030. • HVO conversion not likely until uncertainty of production processes and increased palm oil derivatives has been resolved. • Boards and operation teams need to be sure of what technology is working successfully and efficiently
<p><i>Write to all subcontractors highlighting that carbon footprint will be a specific element for scoring at next tender period.</i></p>	<ul style="list-style-type: none"> • This is included in the quality element of the Tender. We have a list of local contractors who are close by and will provide a local service, minimising carbon emissions.
<p><i>Prioritise contracts to local businesses where reasonable, to minimise travel carbon emissions</i></p>	<ul style="list-style-type: none"> • As above. Value and quality are both considered important in choosing which businesses to provide a service.
<p><i>Remain fully engaged with the fleet industry regarding the changes in technology for carbon improvements</i></p>	<ul style="list-style-type: none"> • Ongoing as plant and vehicles are replace on a standard cycle. The policy allows for replacement ahead of this if another factor dictated significant benefit of doing so.
<p><i>Update plant replacement policies to ensure all new fleet replacements consider extending replacement cycle to align with the next Euro Engine standard - ensuring we always prioritise the cleanest technology in the replacement decision</i></p>	<ul style="list-style-type: none"> • NRIDB and BIDB currently looking at excavator replacement using UK company ie. JCB as better for breakdowns and servicing, using UK parts and maintenance contracts. • Euro standards for efficient engines are considered. Euro Standard 7 may come into production in November 2026. This will be considered for the plant replacements for 2027-2028.
<p><i>Trial new MEICA camera & telemetry system including remote management, control and automation to reduce vehicle movements</i></p>	<ul style="list-style-type: none"> • MEICA camera and telemetry remote management has been achieved at many sites within the WMA. This was achieved by the attainment of Tranche Funding.

Review of Scope 2 (Electricity) – Short-term

<p><i>We will write and agree renewable energy policies with our respective boards which support the implementation and installation of green energy infrastructure. We will use this policy to justify the capital implementation of green energy infrastructure, as part of our asset replacement programme.</i></p>	<ul style="list-style-type: none"> Solar Panels are installed at Pierpoint House and have recently been deployed at Foxes Lowe Rd depot. Pierpoint consumed 37.04MW from solar panel and this is 70.5% of its energy use. This saved 12.8 tonnes of Greenhouse gas emissions in 2024-2025. Recent SHIDB meeting has asked officers to consider further solar panel arrays at pumping stations. This is currently being investigated by the SHIDB Engineer, and outcomes will be reported to the SHIDB Board and to the WMA for any future considerations, if appropriate.
<p><i>Undertake detailed research on sleeving agreements, such that we can fully utilise these as our assets are replaced and energy policies are implemented.</i></p>	<ul style="list-style-type: none"> This has been investigated and deemed inappropriate for the type and size of IDB assets.
<p><i>Build pumping station replacement business cases around estate decarbonisation, maximising opportunities for newer, more efficient assets and green energy infrastructure.</i></p>	<ul style="list-style-type: none"> We continue to consider opportunities for combining catchments eg. Norton and Raveningham are now a combined asset base. And the designs are all more efficient than existing stations. Project team remain engaged to look for these opportunities.
<p><i>Review all PS run protocols to ensure settings ensure the most energy efficient running periods are being selected</i></p>	<ul style="list-style-type: none"> Completed

Review of Scope 3 (Business Travel/ Waste/Recycling)

<p><i>Support for cycling to work scheme and other low carbon salary sacrifice schemes to be reviewed</i></p>	<ul style="list-style-type: none"> Currently being investigated by Business Support and will be discussed at staff meeting
<p><i>Continue to find facilities to enable all board meetings to become Hybrid</i></p>	<ul style="list-style-type: none"> 6 out of 7 boards have hybrid facilities
<p><i>We will not produce any paper board reports or rate demands unless specifically requested</i></p>	<ul style="list-style-type: none"> Rate demands legally require to be sent out by post. Board reports are not now printed unless specifically asked for by board members. 88.6% of board meetings (Board members and officers) are on electronic reports only. With only 11.4% of packs fully printed as paper copies.

<i>Provide EV charging points at IDB office and depot locations where appropriate</i>	<ul style="list-style-type: none"> • EV charging facilities up and running at Pierpoint House. • Other sites will be looked at over time as more staff acquire electric vehicles.
<i>Develop scope 3 reporting arrangements</i>	<ul style="list-style-type: none"> • Scope 3 reporting arrangements will remain as they are for the duration of the 5-year carbon management plan. This has been considered, as Scope 3 emissions have been calculated in the same way since the baseline was established in 2019/20. Future changes and scrutiny of Scope 3 data will likely require more officer time and importantly will prevent appropriate baseline comparisons to be made with annual results. • A further consideration of scope 3 emissions will be once again post-2030.
<i>We will review flexible work schedules to allow employees to combine business trips or schedule meetings more efficiently, reducing the overall number of trips required</i>	<ul style="list-style-type: none"> • Car sharing happening regularly. • Combined trips to sites happening eg. Board meetings and then site visit. This has also been highlighted at a recent staff meeting.

Review of Carbon Sequestration Offsetting and Biodiversity

<i>Develop our knowledge and understanding of how income can be generated from these initiatives, such that we can either understand how to use our own land or to advise (at a high level) when required.</i>	<ul style="list-style-type: none"> • Arrangements have been made to discuss this topic with the IDB Estates officer to better understand the options available to the Boards for carbon offsetting and biodiversity initiatives.
<i>Full review of all board owned land, to enable the carbon reduction options to be reviewed (tree planting, wetting up, re-wilding, etc)</i> "	<ul style="list-style-type: none"> • We understand where Board owned land is in Broads, King's Lynn and South Holland IDD's. Norfolk Rivers does not own any land, Waveney and East Suffolk have land around pumping stations. Still require other Boards' land ownership information to be able make informed decisions on potential areas for biodiversity enhancement carbon sequestration or offsetting.
<i>Investigate sites and work with partners to identify where the installation of structures to support peatland restoration would be suitable and obtain opportunistic grants to complete this work</i>	<ul style="list-style-type: none"> • Working with Broads Authority on peatland wetting and paludiculture. • Installation of peat cameras on broadland with LAPSIP funding. • Further work to be investigated on future projects.

Review of Capital Projects Short Term 2024-2025

<i>Ensure the designs being completed by our consultants and contractors</i>	<ul style="list-style-type: none"> • As part of the project design being completed, carbon is a major consideration. • Choosing the correct pump, type and size for the catchment conditions reduces operational carbon and electricity usage.
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consider low carbon options as standard	<ul style="list-style-type: none"> • Embodied carbon in the station is minimised through effective and detailed civil engineering design processes. • The option which will be approved will be the best value for money based on Treasury Rules.
Include renewables as part of our OBCs where possible to secure funding	<ul style="list-style-type: none"> • Renewables have been considered and determined to be impractical for the requirements of the stations being built. Grid policy and electrical requirements of the stations do not present balanced business case. Therefore, the purchasing of renewable power is to be our focus post construction.

Meeting Pack Distributed to:

Members:	PAPER COPY PACK REQUESTED	ADA HEALTH, SAFETY AND WELFARE MODULES WATCHED
David Beavan		
Peter Byatt		
Jack Cooke		14/12/2021
Teresa Davis		
Julia Ewart		
James Foskett		17/12/2021
Sir Edward Greenwell		01/12/2021
Nick Hardingham		03/11/2021
Charles Loyd		13/06/2022
Christopher Mann		27/10/2021
Richard Mann		31/01/2022
Jane Marson (Chairman)	YES	03/11/2021
Michael Paul (Vice-Chairman)	YES	29/11/2021
Sarah Plummer		
Philip Smart		
Rosie Smithson		

Officers:

Ali Bloomfield	Operations Manager
Cathryn Brady	Head of Catchment Services
Katie Byrne	Business Support Officer
Phil Camamile	Strategic Advisor to the Chief Executive
Marcus Coleman	Chief Executive
Tom Hunter	Area Manager
Sallyanne Jeffrey	Chief Financial Officer
Caroline Laburn	Environmental Manager
Kari Nash	Project Delivery Manager
Matthew Philpot	Deputy Chief Executive & Chief Operating Officer

East Suffolk WMB
Meeting: 26 January 2026