

A MEETING OF THE BROADS (2006) INTERNAL DRAINAGE BOARD WAS HELD AT HICKLING BARN COMMUNITY CENTRE, TATE LOKE, HICKLING, NORWICH, NORFOLK NR12 0YU ON THURSDAY, 29 JANUARY 2026 AT 10.00 AM.

| Elected Members | Appointed Members |
|------------------------|---------------------------|
| * H Alston | Broadland D C |
| L Baugh | * N Brennan |
| J Blackburn | * S Catchpole |
| * J Burton | J Coplestone |
| * R Buxton | * J Davis |
| * T Cator | * G Nurden |
| J Chapman | North Norfolk DC |
| * S Daniels | K Bayes |
| * I Deane | H Blathwayt |
| * G Gay | A Fitch-Tillett |
| * D Hercock | L Paterson |
| A Higgs | P Porter |
| * G Paice | C Ringer |
| D Roll | A Varley |
| * F Sharman | Vacancy |
| * J Tallwin | Vacancy |
| * L Wilkinson | Great Yarmouth B C |
| S Wright | M Bird |
| Vacancy | G Freeman |
| | * N Galer |
| | T Wainwright |
| | Vacancy |
| | Jointly Appointed |
| | B Lawn |
| | *Present (44%) |

Robin Buxton in the Chair

In attendance:

Phil Camamile (Strategic Advisor), Marcus Coleman (Chief Executive), Olivia Follen (Business Support Manager), Tom Hunter (Area Manager WMA Eastern), Sallyanne Jeffrey (Chief Financial Officer), Caroline Laburn (Environmental Manager), Kari Nash (Project Delivery Manager), Matthew Philpot (Deputy Chief Executive)

Member of the public:
Andrea Kelly Broads Authority

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|-----------------|---|---------------|
| 01/26 | WELCOME AND APOLOGIES FOR ABSENCE | |
| 01/26/01 | The Chairman welcomed everyone to the meeting, in particular Marcus | |

Coleman, who was attending his first meeting as Chief Executive of the Water Management Alliance.

01/26/02 Apologies for absence were received on behalf of Louis Baugh, Harry Blathwayt, Cathryn Brady, James Chapman, Jo Copplestone, Angie Fitch-Tillett, Luke Patterson, Pauline Porter, Derek Roll, Trevor Wainwright and Steven Wright.

02/26 DECLARATION OF INTEREST

02/26/01 The Strategic Advisor to the Chief Executive declared an interest in item 17.4 of the agenda, under Confidential Business. In particular minute 65/25 of the Confidential CMC Minutes from 05 December 2025, regarding the future technical support arrangements of the Board's core billing system. RESOLVED that this be noted.

03/26 MINUTES OF THE LAST BOARD MEETING

03/26/01 The minutes of the last Board meeting held on 13 November 2025 were confirmed as a true record and signed by the Chairman. There were no matters arising.

04/26 HEALTH, SAFETY AND WELFARE PERFORMANCE REPORT

04/26/01 The Health, Safety and Welfare Performance Report, (a copy of which is filed in the Report Book) was considered in detail and approved. There were no matters arising.

05/26 CAPITAL WORKS PROGRAMME OVERVIEW AND PROJECT DEVELOPMENT UPDATE

05/26/01 The Capital Works Programme Overview and Project Development Update, (a copy of which is filed in the Report Book) was considered in detail and approved. There were no matters arising.

06/26 PROJECT DELIVERY REPORT

06/26/01 The Project Delivery Report, (a copy of which is filed in the Report Book) was considered in detail and approved. There were no matters arising.

07/26 OPERATIONS REPORT

07/26/01 The Operations Report (a copy of which is filed in the Report Book), was considered in detail, and approved. Arising therefrom:

07/26/02 Andrea Kelly apprised the Board of a Broads Authority capital funding opportunity known as the Farming & Protected Landscapes Fund which

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| | may be of interest to the Board. The Area Manager would contact Andrea Kelly after the meeting. | |
| 08/26 | ENVIRONMENTAL REPORT | |
| 08/26/01 | The Environmental Report (a copy of which is filed in the Report Book) was considered in detail and approved. There were no matters arising. | |
| 08/26/02 | Simon Daniels declared an interest at this point in the meeting due to his part ownership of a Boat Yard in the Broads and requested that Andrea Kelly encourage the Broads Authority to share information regarding the dangers of tampering with Floating Pennywort. RESOLVED that this be actioned. | AK |
| 09/26 | SUSTAINABLE DEVELOPMENT REPORT | |
| 09/26/01 | The Sustainable Development Report (a copy of which is filed in the Report Book) was considered in detail and approved. There were no matters arising. | |
| 10/26 | SCHEDULE OF PAID ACCOUNTS | |
| 10/26/01 | The Schedule of Paid Accounts for the period 01 October 2025 to 30 November 2025 totalling £2,758,762.93 (a copy of which is filed in the Report Book) was considered in detail and approved for publication on the WMA Group's website. There were no matters arising. | |
| 11/26 | FINANCIAL REPORT | |
| 11/26/01 | The Financial Report for the period 01 April 2025 to 30 November 2025, was considered in detail and approved (a copy of which is filed in the Report Book). There were no matters arising. | |
| 12/26 | CAPITAL AND MAINTENANCE WORKS PROGRAMMES FOR 2026/27 | |
| 12/26/01 | The Capital and Maintenance Works Programmes for 2026/27 (a copy of which is filed in the Report Book) was considered in detail and approved. There were no matters arising. | |
| 13/26 | RATE ESTIMATES FOR 2026/27 | |
| 13/26/01 | The detailed Estimates for 2026/27 were considered in detail and approved (a copy of which is filed in the Report Book). There were no matters arising. | |

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| 13/26/02 | Capital Programme | |
| | The Capital Works Estimate for 2026/27, totalling £21,720,188 was considered in detail and approved. | |
| 13/26/03 | Maintenance Programme | |
| | The Maintenance Works Estimate for 2026/27, totalling £1,267,290 was considered in detail and approved. | |
| 13/26/04 | EA's Precept Charge | |
| | It was agreed and thereby RESOLVED to note the EA's Precept Charge of £197,206 for 2026/27. | |
| 13/26/05 | Consortium Charges | |
| | It was agreed and thereby RESOLVED to approve the Consortium Charge for Technical Support of £552,373 for 2026/27, as recommended by the Consortium Management Committee (CMC). | |
| 13/26/06 | It was agreed and thereby RESOLVED to approve the Consortium Charge for Administrative Support of £218,044 for 2026/27, as recommended by the CMC. | |
| 13/26/07 | Other Expenses | |
| | It was agreed and thereby RESOLVED to approve all Other Expenses for 2026/27, as presented. | |
| 13/26/08 | Income | |
| | It was agreed and thereby RESOLVED to approve all Income of £22,090,158 which together with the Consortium Income of £364,064 reduced the expenditure budget for 2026/27 by 94% and therefore the amount that needed to be funded from drainage rates and special levies. | |
| 14/26 | FINANCIAL YEAR 2026/27 LAY AND SEAL DRAINAGE RATE AND SPECIAL LEVIES | |
| 14/26/01 | It was agreed and thereby RESOLVED to approve the net requirement of £1,519,878 for 2026/27 as presented (a copy of which is filed in the Report Book). Arising therefrom: | |
| 14/26/02 | Annual Values as at 31 December 2025 | |
| | It was agreed and thereby RESOLVED to approve the aggregate annual values as at 31 December 2025 as presented, used for the purposes of raising and apportioning expenses from agricultural drainage rates and special levies for 2026/27 (a copy of which is filed in the Report Book). | |

14/26/03 Drainage Rates and Special Levies for 2026/27

It was agreed and thereby RESOLVED to approve the net rate requirement of £1,519,878 for 2026/27, which equated to an increase in drainage rates and special levies of 7.50% at 41.732p in the pound:

14/26/04 Option 3

Drainage Rate in the Pound: 41.732p

Financed by:

| | |
|--------------------------------|-------------------|
| Agricultural Drainage Rates | £461,128 |
| Broadland District Council | £271,026 |
| Great Yarmouth Borough Council | £306,511 |
| North Norfolk District Council | £477,770 |
| South Norfolk District Council | £4,226 |
| Reserves | <u>-£783</u> |
| | £1,519,878 |

14/26/05 Indicative Five-Year Forecast

The indicative five-year forecast was considered in detail and approved, (a copy of which is filed in the Report Book). There were no matters arising.

14/26/06 Earmarked Balances and Reserves

The adequacy and appropriateness of the Earmarked Balances and Reserves was considered in detail and noted (a copy of which is filed in the Report Book).

15/26 BOARD'S PERFORMANCE FOR 2025/26

15/26/01 The Performance Review of objectives for 2025/26 (a copy of which is filed in the Report Book) was considered in detail and approved. There were no matters arising.

15/26/02 Jan Davis requested that the report should include how each objective linked with the Risk Register. The Chief Operating Officer advised that this information was available and would be shared with Jan outside of the meeting for discussion.

MP**16/26 BOARD'S OBJECTIVES FOR 2026/27**

16/26/01 It was agreed and thereby RESOLVED to approve the following objectives for 2026/27:

- (i) Prove ourselves to be a progressive, environmentally aware and delivery-based IDB, through having a strong identity as a highly competent water management organisation

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| (ii) | Ensure that the Board is seen as an important partner organisation to other Risk Management Authorities. | |
| (iii) | Deliver safe effective, consistent and efficient routine maintenance operations. | |
| (iv) | Have a well-functioning drainage network, with reliable assets that collectively work together to provide effective drainage. | |
| (v) | Operate in a cost-effective way for rate payers, levying justifiable and proportionate drainage rates & consortium charges. | |
| 17/26 | RISK REGISTER | |
| 17/26/01 | Members considered and approved the risk register for those risks with a risk assessment matrix score of ≥ 6 (a copy of which is filed in the Report Book). There were no matters. | |
| 17/26/02 | The Chairman requested that any amendments to the risk register be highlighted on the next report to clearly indicate where a risk had been added or amended. RESOLVED that this be actioned. | MP |
| 18/26 | OFFICIAL COMPLAINTS AND FEEDBACK | |
| 18/26/01 | The Official Complaints and Feedback Report (a copy of which is filed in the Report Book) was considered in detail and approved. There were no matters arising. | |
| 19/26 | CO-OPTION OF MEMBER | |
| 19/26/01 | It was proposed by John Tallowin and unanimously agreed to co-opt Peter Gardiner to fill the casual vacancy in the Happisburgh Electoral Division for the remainder of the current 3-year term. RESOLVED that this be actioned. | OF |
| 20/26 | DATE OF NEXT MEETING | |
| 20/26/01 | The next Board meeting would take place as a face-to-face meeting at Hickling Barn Community Centre on the amended date of Thursday, 04 June 2026 at 10.00 am. | |
| 20/26/02 | <i>Post Meeting Note:</i> <i>It was initially agreed that a site visit would be held at the St Benet's site following the next Board Meeting. However, as the contractor's current programme indicates that the compound and car park are expected to be removed by that time, it was subsequently agreed that the site visit will instead take place at Horsey Pump.</i> | OF/KN |

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| 21/26 | ANY OTHER BUSINESS | |
| 21/26/01 | There were no other items of business to discuss. | |
| 22/26 | OPEN FORUM: TO HEAR FROM ANY MEMBER OF THE PUBLIC, WITH LEAVE OF THE CHAIRMAN | |
| 22/26/01 | Andrea Kelly shared the Broads Authority's learning from the Buttle Marsh Restoration Project with regards to eel EDNA. | |
| 22/26/02 | Andrea Kelly also informed the Board that both the Chief Operating Officer and the Vice Chairman, Louis Baugh, had been involved with the Broads' Authority's podcast "Broadly Speaking". | |
| 23/26 | CONSORTIUM MATTERS | |
| 23/26/01 | Unconfirmed Minutes and Report Extracts | |
| | The unconfirmed minutes and report extracts taken from the last Consortium Management Committee (CMC) meeting held on 05 December 2025 were considered in detail and noted. There were no matters arising. | |
| 23/26/02 | Administration and Technical Support Budgets Projected Out-turns for 2025/26 and the Estimates for 2026/27 | |
| | The Projected Out-turns for 2025/26 and the Estimates for 2026/27, as recommended at the CMC meeting held on 05 December 2025 (a copy of which is filed in the Report Book) were considered in detail and approved. There were no matters arising. | |
| 23/26/03 | WMA Policies for Review | |
| | The updated WMA Supplementary Guidance: Managing Procurement and Conflicts of Interest Policy and WMA Arterial Infrastructure Policy was considered in detail and approved (copies of which is filed in the Report Book). There were no matters arising. | |
| 23/26/04 | Catchment Services Report | |
| | The Catchment Services Report (a copy of which is filed in the Report Book) was considered in detail and approved. Arising therefrom: | |
| 23/26/05 | It was unanimously agreed and thereby RESOLVED to adopt the 'WMA Catchment Services Strategy', replacing the current Planning and Byelaw Strategy. | |
| 23/26/06 | It was unanimously agreed and thereby RESOLVED to update the WMA Member Boards Schedule of Reserved Matters as outlined in the Catchment Services Report. | |
| 23/26/07 | It was unanimously agreed and thereby RESOLVED to create a new committee known as the WMA Chief Executive's Planning Committee and | |

adopt the Terms of Reference as outlined in the Catchment Services Report.

23/26/08 It was unanimously agreed and thereby RESOLVED to add the WMA Chief Executive's Planning Committee to the Board's Scheme of Delegation, with the decision-making authority delegated to the Committee by the Board as set out in the Catchment Services Report.

23/26/09 It was unanimously agreed and thereby RESOLVED to amend the Terms of Reference for the Chief Executive's Management Committee as outlined in the Catchment Services Report.

23/26/10 WMA Annual Carbon Report and Carbon Management Plan

The WMA Groups' Annual Carbon Report for 2024/25 and the Carbon Management Plan (copies of which are filed in the Report Book) were considered in detail and noted. There were no matters arising.

23/26/11 Items for discussion at next CMC meeting

There were no issues raised by members for discussion at the next CMC meeting on 24 April 2026. Should members wish to raise any item for discussion at the next meeting, they should contact any of the Board's representatives: the Chairman (Robin Buxton), the Vice-Chairmen (Louis Baugh and Simon Daniels), or the Chief Executive directly.

24/26 CONFIDENTIAL BUSINESS

24/26/01 It was agreed and thereby RESOLVED to exclude the public from the next part of the meeting due to the confidential nature of the business to be transacted, in accordance with Section 2 of the Public Bodies (Admission to Meetings) Act 1960 and the Board's Standing Orders.

HEALTH, SAFETY AND WELFARE PERFORMANCE REVIEW

For the period October 2025 – Jan 2026

1. LEARNING EVENTS

- 1.1. 8/12/25 Observations regarding cargo Sheet Requirements. Plant reviewed.
- 1.2. 5/01/26 Seatbelt cutter and window smasher: All plant had window smashers, but not all had seatbelt cutters. New ones purchased for installation in all plant. Operatives to be briefed in next depot meeting.

2. ACCIDENTS

2.1. BT cable damage

In December a BT cable was damaged during routine highways grip clearance, being delivered by NRIDB on behalf of NCC. The BT cable and joint box was laid loose in the bottom of the grip above road level. When the operator drew the excavator bucket across the base of the grip the joint box was snagged pulling out one of the cables. BT attended site the same day to repair. The incident was reviewed and the underlying cause was determined as the poor laying of the cable. The cable was known to be present but assumed to be buried and care was taken not to excavate below road level. The cable/joint box was concealed by silt/debris so not identified by the visual check. The Client NCC has been informed of this exposed utility for future reference.



3. TOOLBOX TALKS & TRAINING

Toolbox talks to all staff:

- Winter Safe Start, winter hazards
- Beaver sightings

Training:

- Pump operation training
- Standard Maintenance Operations (SMO)

4. UPDATES TO GENERIC RISK ASSESSMENTS (GRA) & SAFE SYSTEMS OF WORK

4.1. None in this period.

5. HEALTH & SAFETY INSPECTIONS

5.1. Alliance lifting checks – 6 monthly (Martham lifting gear & Waveney pumping stations)

Tom Hunter
AREA MANAGER

BROADS IDB - CAPITAL WORKS PROGRAMME OVERVIEW & PROJECT DEVELOPMENT REPORT FOR THE PERIOD 5 NOVEMBER 2025 TO 19 JANUARY 2026

Actual Spend since 2021

14.7M

2025/26 Forecast

10.7M

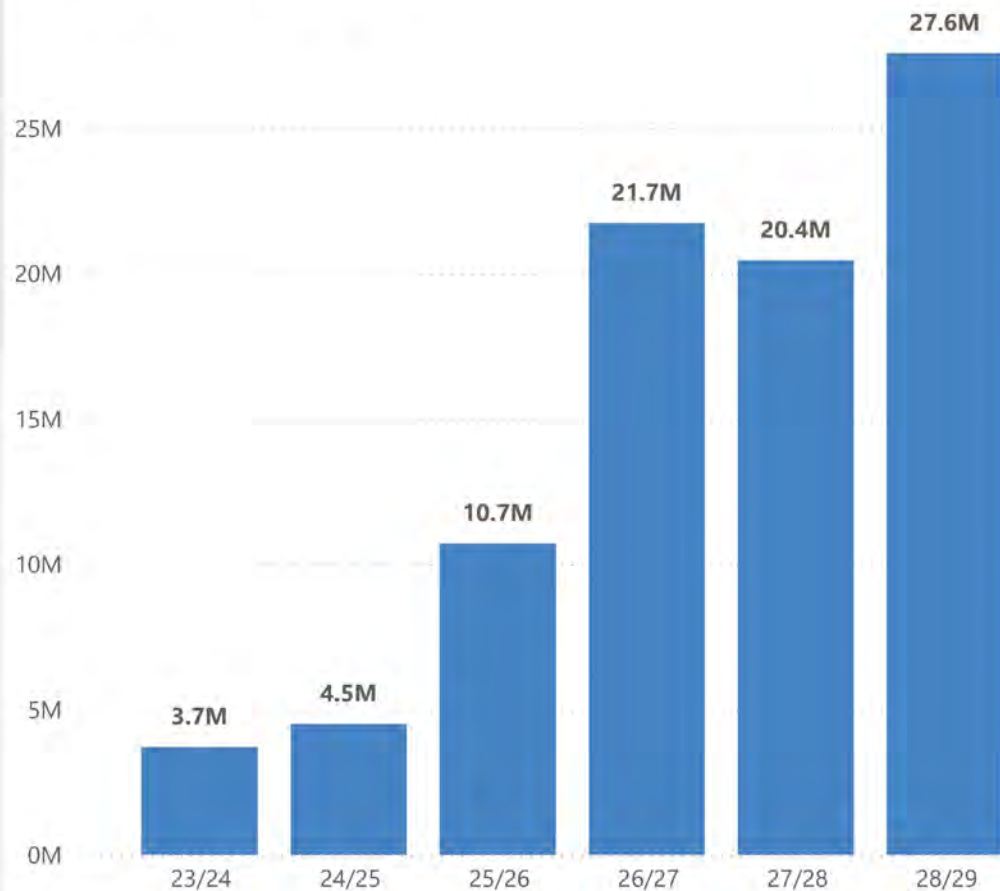
26/27 Forecast

21.7M

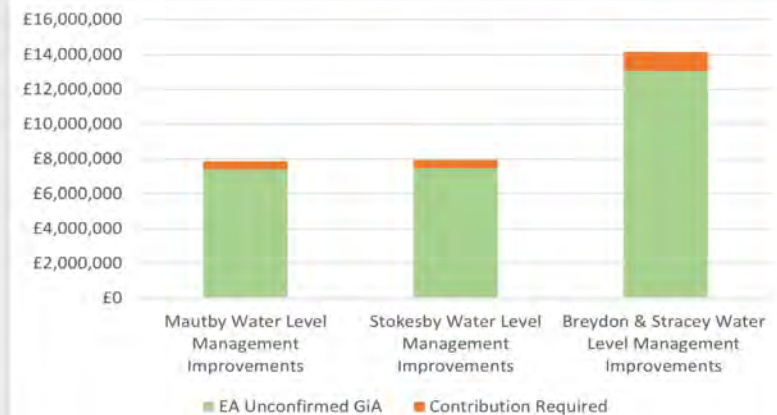
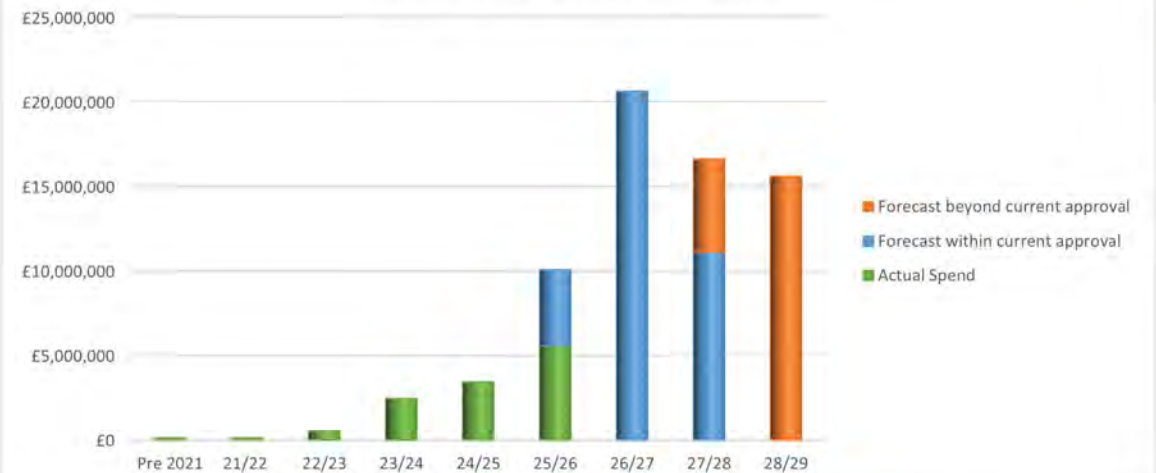
27/28 Forecast

20.4M

Expenditure Profile by Year



Upper Thurne Forecast Expenditure



PROJECT DELIVERY REPORT

For the period 5 November to 19 January 2026

1. UPPER THURNE INTEGRATED DRAINAGE IMPROVEMENTS

St Benets / Horsey

- 1.1 The following works have been completed since the last report –
- St Benets and Horsey - pumping station wet well decking, painted pile caps / copings, handrailing and gate valve access hatches installed.
 - St Benets and Horsey - discharge pipework including breather pipes installed, tested and backfilled.
 - St Benets and Horsey – Motor Control Centre support frame installed to precast base.
 - St Benets and Horsey – Motor Control Centre and control kiosk in manufacture.
 - St Benets - deck mounted weed cleaner system and screen installed.
 - St Benets - outfall structures finalised including decking and riverside fencing installed. Temporary piles removed and outfall channel connected to River Thurne.
 - St Benets - flood bank reinstated.
 - St Benets - installation of draw pits, cable and drainage ducting commenced.
 - Horsey - outfall structures including flap valves, drop board slots and decking installed. Temporary piling removed and permanent steel piling connection to boat dyke piles and timber fendering commenced.
 - Horsey - Completion of existing pumping station intake extension.
- 1.2 Completion of the main civils is programmed for completion Feb / March 2026.
- 1.3 The pumping stations are programmed for commissioning June 2026.
- 1.4 Contract Completion of Package 1 is currently forecast for October 2026. This Completion date includes time risk allowance and terminal float.



Horsey intake



Horsey wet well decking, pump pedestals, pump support slabs and intake fencing



Horsey discharge pipework during installation



Horsey outfall structure prior to temporary pile removal



St Benets aerial photo



St Benets intake



St Benets outfall structures and reinstated flood bank



St Benets deck mounted weed cleaner system, wet well decking and fencing.



St Benets draw pits / cable ducting installation

Upper Thurne Committee

- 1.5 The Upper Thurne Committee have met on the following dates –
- 3rd December 2025
 - 15th January 2026

Package 2 Construction Contract

- 1.6 Following formal requests from bidders a 4 week extension to the tender period was granted. This resulted in a two week extension to the proposed contract starting date. No change to the site access dates and sectional Completion dates have been proposed through the extension.
- 16th February 2026 - closing date for procurement responses
 - 1st April 2026 – anticipated contract award
 - 11th May 2026 – site access dates
- 1.7 Commencing February 2026 the Broads IDB will be undertaking enabling works at Brograve comprising construction of 700m access track, watervole mitigation and culvert construction. Environmental mitigation across all three sites will be undertaken and maintained by the Board until the access date. The Board are proposing to reuse Type 1 stone material from St Benets pumping station compound to construct the new track.
- 1.8 In parallel WMA officers are currently securing licences associated with groundwater investigations that may be required by the incoming Contractor for ground water abstraction / dewatering associated with the main works, subject to the Contractors temporary works design.
- 1.9 The Draft MMO Licence for all remaining sites has now been received. WMA Officers are escalating within the Environment Agency the continued delay in receipt of the Flood Risk Activity Permit for the remaining sites, which was submitted in April 2025.

THOMAS JONES, PROJECT DELIVERY ENGINEER

2. RIVER YARE WATER LEVEL MANAGEMENT IMPROVEMENTS

- 2.1 The Outline Business Case (OBC) for the River Yare Water Level Management Improvements (WLMI) has been completed.
- 2.2 Funding has not been allocated to enable the project to progress to the next stage, detailed design, due to depletion of the Environmental Statutory Allowance (ESA) reported previously. The sites have been prioritised and a pumping station replacement programme developed considering the risk of failure and phases the works over a longer timeframe.
- 2.3 Following the PF consultation that was held in June / July 2025, we have received the summary of the new PF arrangements that will be in place from April 2026. The key statements are that refurbishment projects will be fully funded and replacement projects over £3m will receive 90% Grant-in-Aid funding i.e. a £4m project will require £100k contribution. Following receipt of full guidance we will review and develop a plan of how to progress the pumping stations based on this new guidance. We will present the future programme at the November board meeting.

3. MAUTBY & STOKESBY PUMPING STATION REPLACEMENTS (formerly part of the River Bure Water Level Management Improvements)

- 3.1 The OBC's are due to be completed in January 2026.
- 3.2 The OBC's identify the preferred solution is the replacement of the Stokesby and Mautby pumping stations. The OBC's have been prepared as separate submissions.
- 3.3 As point 2.3 above we need to understand how the new PF guidance may impact how we should submit this OBC. Once we receive all the information we will decide whether it is more preferable to submit the OBC under the new rules or remain on the old rules.

ADAM THURTLÉ, PROJECT DELIVERY ENGINEER

BROADS IDB OPERATIONS REPORT

For the period November 2025 to January 2026

1. MAINTENANCE WORK

1.1. Board machines have carried out maintenance in the following catchments:

| | |
|---------------|-------------------|
| East Ruston | Horsefen (Ludham) |
| Ludham Bridge | St Benets |
| Hickling | Breydon |
| Stubb | Caister Village |
| Upton | |

1.2. Board M&E staff have undertaken the full mechanical servicing of the main pumping infrastructure at the following pumping stations:

| | |
|--------------|----------|
| Ludham N | Ludham S |
| Somerton Aux | Cantley |
| 5 Mile | Breydon |

1.3. Board M&E staff have undertaken other maintenance and repairs of the main pumping infrastructure at the following pumping stations

Chapelfield – Removed bag netting from impeller
Buckenham – Pump removed for repairs, currently running on temporary pump
Ashtree – Flap door repairs carried out by divers

Weedscreen Cleaner Servicing has been carried out at :

| | |
|----------|----------------|
| Breydon | Martham |
| 7 Mile | Doles |
| Stokesby | Dilham |
| Mautby | Potter Heigham |

Tunstall – Service & drive wheel replacement
Brograve – Service & drive motor repair

1.4. New telemetry hardware has been procured for all pumping stations with funding through Tranche 2 of the IDB Fund. The Board M&E team have been managing the specifications and procurement and have now undertaken installation at most of the Broads pumping stations, working alongside the supplier (Lee-Dickens Ltd.). The installation of new telemetry should be complete at all Broads pumping station in February.

1.5. The M&E team has also undertaken pumping station servicing and maintenance across the East Suffolk WMB and Waveney, Lower Yare & Lothingland IDB areas, with time re-charged accordingly to those Boards.

2. RECHARGEABLE WORKS

2.1 The following works have been undertaken by the Broads IDB on behalf of others:

| Job | Work undertaken | Client |
|--|---|-----------|
| Diss cut & clear on EA main river | Clear section of watercourse using Excavator | EA (PSCA) |
| Bungay cut & clear on EA main river | Clear section of watercourse using Excavator & minor tree removal works | EA (PSCA) |
| Homesfield cut & clear on EA main river | Clear section of watercourse using Excavator & minor tree removal works | EA (PSCA) |
| Acle Landspring cut & clear on EA main river | Clear section of watercourse using Excavator | EA (PSCA) |
| Lake Lothing Landspring cut & clear on EA main river | Clear section of watercourse using Excavator | EA (PSCA) |
| Needham Market Tree removal | Removal & disposal of fallen willow tree across EA main river | EA (PSCA) |

The Broads IDB has a good reputation for delivery of work and officers prioritise recharge work to projects within the IDB areas that help deliver water management benefits.

2.2 Officers continue to work closely with the Environment Agency to assist with the planning and delivery of embankment crest maintenance. This includes grass cutting and repairing and topping up crest levels. The grass cutting programme is now well established and will commence again in March. The embankment works programme is set for 2026, most of the work will be on defences on the River Yare focussed around Postwick, Cantley and Reedham. This includes work on the embankment with the BIDB district east of Reedham.

3. MAIN RIVER FLOODING

Overtopping of low main riverbanks occurred once again at Chapelfield near Hunsett Mill. This was due to tidal surges. Fluvial flows in the River Ant have not been consistently high therefore high river levels were relatively short lived and the IDB pump was able to clear the flood water.

4. DRAIN ADOPTIONS / MAP UPDATES

None

6. PLANT REPLACEMENT

6.1 We have placed the order for a new Reform Metrak mower for use on the EA grass cutting works. This is planned for delivery in March 2026 ready to start on the 2026 grass cutting programme.

6.2 The two new JCB excavators for maintenance work are due for delivery in the first week of February and will be mobilised straight to site for immediate use.

PHIL SEMMENCE
OPERATIONS MANAGER
January 2026

TOM HUNTER
AREA MANAGER

ENVIRONMENTAL REPORT

For the period 30 October 2025 to 15 January 2026

1. INFORMATION FOR THE BOARD

1.1. NON-NATIVE INVASIVES

1.1.1 FLOATING PENNYWORT IN THE NORTH WALSHAM AND DILHAM CANAL / RIVER ANT – UPDATE

IDB Environment Officers continue to work closely with the NNNSI, Environment Agency, Broads Authority and Natural England to implement a plan and a solution to eradicating Floating Pennywort in the Broads, Waveney and Norfolk Rivers Internal Drainage Districts. Monthly steering group meetings continue to take place.

A new Nature Recovery Officer post for the Norfolk Non-Native Species Initiative (NNNSI) with the Norfolk County Council, to fulfil the crucial coordination role for Floating Pennywort control and eradication, has been externally advertised. Board members will be appraised of the new appointment and any further actions to eliminate this plant, in due course.

1.2. UPDATE ON WILD RELEASES OF BEAVER

Officers are pleased to report that ahead of a formal Beaver Advisory Group being created (if and when a wild release application is received by Natural England), officers have successfully established regular meetings with Natural England to satisfy the Boards that no wild releases of Beavers will be considered by Natural England without significant consultation with the relevant Internal Drainage Board. Officers will continue to develop this close working relationship to scrutinise any future application to release wild Beavers in or close to a WMA Drainage District. These meetings will also be used to flag or discuss unlicensed escapes or releases.

Thanks to the newly established meetings, officers have been in discussion with Natural England regarding the repatriation of two unlicensed wild beavers; one identified on the River Wensum in Norfolk and one on the Little Ouse River in Suffolk. Natural England have reassured officers that these unlicensed beavers are likely to be escapees from enclosures and are to be repatriated.

Officers have thoroughly researched ecology, impacts and management and licencing of European Beavers and are fully prepared to engage with any future applications (to Natural England) to release Wild Beaver, or with unlicensed escapees or illegal releases. Preparations include full training to operatives and staff on 12th January 2026.

1.3. BIDB STANDARD MAINTENANCE OPERATIONS AUDITS

The Environment Team have undertaken two drain audits during this period within the BIDB catchment, following the completion of maintenance works. This is to ensure that maintenance on the drains is done to the standard set out by the BIDB's Standard Maintenance Operations Document and ensure compliance.

The drains audited were the St Benets Drain (DRN151P0101), and the Caister Drain (DRN032G0502), which were both audited on 09th December 2025. An audit report was completed for these drains, including an overall maintenance score and recommendations, and issued to the BIDB Operations Manager.

2. BIODIVERSITY ACTION PLAN INFORMATION

2.1. WATERLIFE RECOVERY TRUST (WRT) - UPDATE

The aim of the WRT charity is to eradicate mink throughout Great Britain via a partnership approach from many organisations. The WRT today sees partner organisations and volunteers trapping mink and seeing native wildlife rebound from Yorkshire through to Sussex, with more counties to likely sign up. The Environmental Manager continues to sit on this steering group to represent WMA interests.

The latest WRT steering group meeting was held on the 09 January 2026. Edition 12 of the WRT newsletter produced for October 2025 provides some interesting information, updates on the project and its progress and can be found [here](#).

2.2. DISSOLVED OXYGEN (DO) MONITORING

The Environment Team have completed the 2025 Dissolved Oxygen Monitoring surveys around the Broads Pumping Stations. All survey results are reported to the Environment Agency after each survey day as well as any significant DO lows recorded. A Report which shows the survey results and future recommendations has been produced and is available upon request.

2.3. GRASS- WRACK PONDWEED (*POTAMOGETON COMPRESSUS*) –BROADLAND SURVEY

Grass-wrack pondweed (*Potamogeton compressus*) is a threatened aquatic macrophyte species of the pondweed family. It is nationally scarce in Britain and appears to be declining both in Britain and throughout its range. The IDB are one of the last custodians of this plant in the UK and we continue to monitor and ensure maintenance is undertaken sensitively.

A survey of Grass-wrack pondweed within drains on South Walsham and Upton drainage dyke system was undertaken by environment officers in June and August 2025. A Report which shows the survey results and future recommendations has been produced and is available upon request.

The Environment Team undertook a survey on 16th and 17th December to collect and return Turions directly after maintenance works had been done. During the survey, 135 turions were found in the material which were removed during maintenance and were returned to the drain.



Grass-Wrack Pondweed turions returned to the drain.

The Broads IDB BAP includes the action ‘*Work in partnership with landowners to carry out clearance works of the soke dyke and new dyke system, whilst standard maintenance is taking place in the area, to maintain the current habitat*’. During the 2024 and 2025 maintenance operations across the Upton Doles and South Walsham Marshes, an additional weed cut was undertaken on a riparian drain that is situated between, and connects two IDB watercourses. The aim of this operation is to open up the riparian channel by removing the instream vegetation,

enhancing the habitat conditions to encourage the Grass-Wrack Pondweed to establish in this drain. The results of this will be monitored in the 2026 summer survey and future surveys.

2.4. BIDB BIODIVERSITY ACTION PLAN (BAP) – PROGRESS REVIEW 2025-2026

The Biodiversity Action Plan for the BIDB has been subject to an annual review of progress. Various actions have been undertaken during 2025 by the Board, mostly via the day to day running of the Boards Maintenance and Capital Scheme Delivery programmes. Some actions, however, are delivered via other organisations on behalf of the Board, where they receive funding from the Board to facilitate projects. A summary of the progress made thus far in 2025-26 can be found in [Appendix A](#).

3. SCOPING VISITS DURING THE PERIOD:

- No scoping visits undertaken during this period.

4. ASSENTS/LICENCES GRANTED AND/OR APPLIED FOR DURING THE PERIOD:

| Licence / Assent / Habitat Regulations Assessment | Applied | Granted |
|---|------------|---------|
| Catfield Desilt and Flail WFD | 19/11/2025 | n/a |

5. TRAINING ATTENDED DURING THE PERIOD:

| Date Applied | Officer | Training Attended | Brief Description |
|---------------------|----------------|---|--|
| 19/11/25 | DP | CIEEM - Badger Ecology and Surveys training | This training event held at the Whisby Nature Reserve provided a comprehensive introduction to badger ecology and surveys. The training included an overview of badger ecology, relevant legislation, survey planning and techniques, field signs (including sett identification) and writing badger reports. |
| 20/11/25 & 21/11/25 | CH & EB | CIEEM -Tree Identification for Beginners training | This CIEEM course covered the following key areas; recognition and identification of common tree species, ancient woodland indicator plants, and the different habitats in which they grow best. The course also covered the relationships that exist between trees and other organisms, how trees grow and reproduce and epiphytes, mycorrhizal fungi and symbiotic relationships between tree species and their importance for biodiversity. |
| 01/12/25 | CL, EB, DP | ADA Environmental Forum | Meeting with partners of the ADA Environmental Forum to discuss relevant topics of the IDB's. |
| 12/01/25 | CL, EB, CH, DP | IDB Beaver and Floating Pennywort Training | Environmental Officers delivered training regarding Beavers and Floating Pennywort to IDB officers and operations teams. |

6. NON-COMPLIANCE

Nothing to report within this period.

7. COMPLAINTS

Nothing to report within this period.

CAROLINE LABURN
ENVIRONMENTAL MANAGER
JANUARY 2026

SUSTAINABLE DEVELOPMENT REPORT

1. REPORTING PERIOD

This report covers the reporting period 30 October 2025 to 15 January 2026.

2. CONSENT APPLICATIONS

There are currently 6 consent applications being processed. The most common types of consent that the Board receive and determine in its regulatory capacity are set out in the table below.

| <i>Application Type</i> | <i>Number</i> |
|---|---------------|
| Byelaw 3 (B3) – Discharge of Treated Foul Water (TFW): | 0 |
| Byelaw 3 (B3) – Discharge of Surface Water (SW): | 1 |
| Byelaw 4/6 (B4/6) / Section 23 (S23), LDA 1991 – Alteration of watercourse: | 2 |
| Byelaw 10 (B10)– Works within 9 m of a Board’s maintained watercourse: | 3 |
| Total: | 6 |

There are no applications requiring consideration by the Board within this report.

3. CONSENTS DETERMINED

During this reporting period, 3 consents under the Land Drainage Act 1991 and Board's Byelaws have been determined by Officers in accordance with their delegated authority.

| Case. Ref. | Case File Sub-type | Location / Site Name | Description of Application or Proposal | Outcome |
|-------------------|---------------------------|-----------------------------|---|-----------------------|
| 23_24321_C | Section 23, LDA1991 | Buttle Marsh, Ludham | Amended Consent - Broads Peat Discovery Project | Granted 08/12/2025 |
| 25_31793_C | Byelaw 3 Surface Water | Links Avenue, Brundall | Discharge of surface water from an impermeable area of 23,215m ² | Granted 07/11/2025 |
| 25_32301_C | Byelaw 10 | New Road, Great Yarmouth | Gas Pipeline Maintenance Works within 9m of arterial watercourse | Granted 26/11/2025 |

4. PLANNING COMMENTS

Officers have provided comments on 13 applications that are either in or could impact on the Boards Internal Drainage District. 3 of these applications are for major developments, summarised below;

| Planning App. Ref. | Parish | Location / Site Name | Description |
|---------------------------|------------------|-----------------------------|---|
| 2025/3198 | Brundall | Links Avenue | Residential Development (170 Dwellings) |
| 06/25/0411/F | Caister-on-Sea | Caister Bypass | Commercial Development |
| 20212061 | Thorpe St Andrew | Griffin Lane | Residential Development (150 Dwellings) |

5. FEES

There has been 1 development contribution fee invoiced during the reporting period. This fee is detailed below;

| Case ref(s) | Date invoiced | Amount (no VAT) | Date Paid |
|--------------------|----------------------|------------------------|------------------|
| 25_31793_C | 12.11.2025 | £49,215.80 | - |

CATHRYN BRADY
HEAD OF CATCHMENT SERVICES
JANUARY 2026

BROADS (2006) IDB

SCHEDULE OF PAID ACCOUNTS

Payment Date From : 01/09/2025

Payment Date To : 30/11/2025

| <u>Account ID</u> | <u>Name</u> | <u>Details</u> | <u>Amount Paid This Period</u> |
|-------------------|--------------------------------------|-----------------------------------|------------------------------------|
| AC0007 | Ace Fire Limited | New Fire Extinguishers/Services | 1,485.30 |
| AG0001 | Agroco Trailers | Small Tools/Mobile Plant | 45.60 |
| AL0005 | Allstar Business Solutions Limited | Fuel | 15,067.14 |
| AM0001 | AMIS Piling & Dredging | Rechargeable Works | 2,880.00 |
| AN0005 | Anglian Plant Limited | Rechargeable Works | 590.70 |
| AN0120 | The AF Group Limited | Recharge/Capital/Mobile Plant Exp | 28,546.34 |
| BAM001 | BAM Nuttall Limited | Capital Works | 755,359.90 |
| BAM002 | BAM Nuttall Ltd (Upper Thurne | Capital Works | 1,065,320.44 |
| BI0006 | Binder Ltd | Waste management | 136.20 |
| BL0002 | Blakes Self Loading Vehicles Ltd | Rechargeable Works | 354.00 |
| BO0002 | Boss Cabins | Mobile Plant Expenditure | 484.50 |
| BR0006 | British Metal Treatments Ltd | Mobile Plant Expenditure | 276.00 |
| BR0010 | Broadscape East Limited | Rechargeable Works | 10,560.00 |
| BT0001 | BT Payment Services | Telephone/Broadband | 654.98 |
| CH0001 | Chapman Farms Ltd | Maintenance Works | 1,920.01 |
| CI0001 | City Electrical Factors | Maintenance/Mobile/Capital Exp | 2,361.08 |
| CO0001 | Conservation Works Ltd | Maintenance Works | 1,128.00 |
| CR0004 | Creative Covers | Small Tools/Consumables | 840.00 |
| DI0006 | Direct Cleaning Services | Cleaning of Depot | 345.60 |
| DV0001 | DVLA | Vehicle Tax | 1,380.00 |
| DX0001 | DXB Integrate Ltd | Capital Works | 62,326.13 |
| EA0002 | East Suffolk Water Management | Small Tools/Consumables | 230.50 |
| EE0001 | EE | SIMO CCTV Camera's | 1,335.78 |
| EN0501 | Environment Agency | Flood & Coastal Erosion Levy | 95,731.02 |
| EO0550 | E.On UK PLC | Electricity | 1,362.63 |
| EV0001 | Evans Rivers and Coastal Limited | Capital Works | 900.00 |
| FR0002 | Fram Farmers Ltd | Electricity | 54,788.10 |
| GA0001 | Garic Ltd | Rechargeable Works | 4,894.56 |
| GI0001 | Gibb Group Ltd | Capital Works | 91.39 |
| GS0001 | G & S Stores Ltd | Maintenance/Martham Depot | 264.35 |
| GYBC01 | Great Yarmouth Borough Council | Rates | 1,833.00 |
| HA0007 | Hayward United Farmers Ltd | Rechargeable Works | 64.80 |
| HA0009 | Hayley Group Limited | Maintenance Works | 179.78 |
| HU0001 | Hubble & Co Ltd | Capital/Mobile Plant Expenditure | 162.99 |
| HU0002 | Hugh Crane | Martham Depot Repairs | 79.44 |
| HU0850 | D C Hunt Engineers Ltd | Capital/Rechargeable Works | 12,982.74 |
| IN0002 | Independent Lifting Services Limited | Small Tools/Consumables/PPE | 563.26 |
| IN0950 | Inland Revenue | PAYE & NIC | 44,572.62 |
| IT0001 | I Track Direct Limited | Mobile Plant Expenditure | 59.97 |
| JA0002 | Jacobs U.K. Limited | Capital Works | 81,485.19 |
| JD0001 | John Davidson (Pipes) Ltd | Capital/Rechargeable Works | 7,734.56 |
| JE0001 | Stark Building Materials UK Limited | Maintenance Works | 1,235.07 |

BROADS (2006) IDB

SCHEDULE OF PAID ACCOUNTS

Payment Date From : 01/09/2025

Payment Date To : 30/11/2025

| <u>Account ID</u> | <u>Name</u> | <u>Details</u> | <u>Amount Paid This Period</u> |
|-------------------|----------------------------------|-----------------------------------|------------------------------------|
| JKH001 | J.K.H Drainage Units Ltd | Rechargeable Works | 9,449.52 |
| JP0001 | JPS Commercials | Mobile Plant Expenditure | 270.60 |
| KO0001 | Korec | Mobile Plant Expenditure | 1,908.00 |
| LA0002 | Mervyn Lambert Plant Ltd | Rechargeable Works | 276.00 |
| LE0003 | 4 Syte Funding Ltd | Capital Works | 47,902.80 |
| LM0001 | L M Surveys Limited | Capital Works | 690.00 |
| MA0012 | Manutan | Rechargeable/Martham Depot | 862.78 |
| MI0004 | Middleton Aggregates Ltd | Rechargeable Works | 43,424.11 |
| MT0001 | M.T.Plant Services | Mobile Plant Expenditure | 9,406.14 |
| NA0003 | Cary UK Ltd | Windscreen Repair - Excess | 170.97 |
| NE0003 | Newsquest Media Group Limited | Capital Works | 2,436.91 |
| NI1450 | Nicholsons | Capital Works/Tyre Repairs | 1,023.42 |
| NI1451 | J H & P E Nicholson Ltd | Maintenance Works | 1,350.00 |
| NO0009 | Norwich Instrument Services Ltd | Maintenance Works | 252.48 |
| NO0012 | Norfolk Hose Services Ltd | Mobile Plant Expenditure | 568.78 |
| NO1470 | Norfolk Pension Fund | Pension Contributions | 37,788.36 |
| NO1475 | Norfolk Rivers IDB | Recharge/Maintenance/BAP | 1,640.47 |
| NOR001 | Norse Waste Solutions | Refuse Collection | 279.60 |
| PA0005 | Pattisons(Anglia)Ltd | Rechargeable Works | 29,440.80 |
| PL0001 | PLG Country Store Ltd | Capital Works | 414.35 |
| PO0002 | PortalPlanQuest Limited | Capital Works | 1,849.00 |
| PR0003 | R J Pryce & Co Ltd | Small Tools/Capital Works | 449.13 |
| RE0004 | Rexel UK Limited | Maintenance/Recharge/Capital | 5,821.83 |
| RE0005 | Reactec Ltd | PPE-R-Link annual subscription | 1,794.13 |
| RH0001 | Rhino Building & DIY Supplies | Capital Works | 560.69 |
| RO0008 | Road Rail Plant Ltd | Mobile Plant Expenditure | 107.71 |
| RS0002 | RS Components Ltd | Capital/Maintenance Works | 902.39 |
| SA0004 | SAS Agri Ltd | Recharge/Mobile Plant Expenditure | 4,279.80 |
| SE0002 | Darren Self | Small Tools/Consumables | 94.98 |
| SSAF01 | SSAF Window Films Ltd | PPE/Small Tools/Mobile Plant Exp | 219.60 |
| SU0003 | RFD Beaufort Limited | Life Jacket Services | 464.76 |
| SU0005 | Subsea Protection Systems Ltd | Rechargeable Works | 873.60 |
| TH0003 | Robert P. Thain | Recharge/Maintenance Works | 51,232.80 |
| TO0005 | SLM Toyota Lowestoft | Servicing/MOT - Trucks | 2,203.79 |
| TU0002 | C R Turner | Rechargeable/Maintenance Works | 2,208.00 |
| TU0004 | Turner & Townsend | Capital Works | 74,022.88 |
| VE0001 | Veas Consulting Ltd | Capital Works | 1,200.00 |
| VO0001 | Vodafone | Mobile Phones | 1,421.90 |
| WA0001 | Water Management Alliance | Rechargeable/Capital Works | 107,484.11 |
| WA0006 | A P Wakeham Hire Limited | Rechargeable Works | 4,596.00 |
| WA0009 | Waterlife Recovery Trust | BAP Direct Costs | 2,500.00 |
| WI0003 | Witham Oil and Paint (Soham) Ltd | Maintenance/Mobile Plant Exp | 727.01 |

BROADS (2006) IDB

SCHEDULE OF PAID ACCOUNTS

Payment Date From : 01/09/2025

Payment Date To : 30/11/2025

| <u>Account ID</u> | <u>Name</u> | <u>Details</u> | <u>Amount Paid This Period</u> |
|-------------------|----------------------------|--------------------------------|------------------------------------|
| WI0005 | Williams M&E Ltd | Capital Works | 39,485.40 |
| WO0003 | Workwear (East Anglia) Ltd | PPE | 833.66 |
| YA0001 | Yarmouth Rewinds Ltd | Maintenance/Rechargeable Works | 1,260.00 |

Please note that the amounts shown above include Vat **£2,758,762.93**

From: 01 April 2025
To: 30 November 2025

Period To: 8
Year Ended: 31 March 2026

| Notes | Income and Expenditure Account | Y-T-D Budget £ | Y-T-D Actual £ | Y-T-D Variance £ | Annual Budget £ | Projected Out-Turn £ | Projected Variance £ |
|---------------------------------|---|--------------------|-------------------|---------------------|--------------------|-------------------------|-------------------------|
| <u>Income:</u> | | | | | | | |
| | Occupiers Drainage Rates | 428,830 | 428,830 | 0 | 428,830 | 428,830 | 0 |
| 1 | Special Levies issued by the Board | 985,584 | 985,584 | 0 | 985,584 | 985,584 | 0 |
| | Grants Applied | 15,548,893 | 5,646,566 | -9,902,328 | 23,323,340 | 10,273,225 | -13,050,115 |
| | Tranche Funding Grant Applied | 0 | 125,390 | 125,390 | 0 | 416,606 | 416,606 |
| | Rental Income | 333 | 230 | -103 | 5,000 | 5,275 | 275 |
| 2 | Highland Water Contributions | 305,080 | 374,883 | 69,803 | 305,080 | 374,883 | 69,803 |
| 3 | Income from Rechargeable Works | 10,000 | 772,787 | 762,787 | 10,000 | 772,787 | 762,787 |
| | Development Contributions | 0 | 49,216 | 49,216 | 0 | 49,216 | 49,216 |
| | Investment Interest | 12,500 | 208,940 | 196,440 | 18,750 | 367,845 | 349,095 |
| 4 | Other Income | 223,130 | 278,319 | 55,189 | 334,695 | 352,043 | 17,348 |
| | Total Income | £17,514,350 | £8,870,743 | -£8,643,606 | £25,411,279 | £14,026,294 | -£11,384,985 |
| <u>Less Expenditure:</u> | | | | | | | |
| 6 | Capital Works | 15,548,893 | 5,646,566 | 9,902,328 | 23,323,340 | 10,273,225 | 13,050,115 |
| | Tranche Funding Expenditure | 0 | 114,832 | -114,832 | 0 | 416,606 | -416,606 |
| 7 | Environment Agency Precept | 195,253 | 191,462 | 3,791 | 195,253 | 191,462 | 3,791 |
| 8 | Maintenance Works | 831,501 | 827,135 | 4,366 | 1,774,950 | 1,792,017 | -17,067 |
| 9 | Administration Charges | 131,446 | 133,248 | -1,802 | 198,710 | 213,352 | -14,642 |
| 3 | Cost of Rechargeable Works | 0 | 695,585 | -695,585 | 0 | 762,787 | -762,787 |
| 5 | Net Deficit/(Surplus) on Operating Accounts | 0 | -96,848 | 96,848 | 0 | 0 | 0 |
| | Total Expenditure | £16,707,094 | £7,511,980 | £9,195,114 | £25,492,254 | £13,649,449 | £11,842,804 |
| | Profit/(Loss) on disposal of Fixed Assets | 0 | 91,508 | 91,508 | 0 | 91,508 | 91,508 |
| 10 | Net Surplus/(Deficit) | £807,256 | £1,450,272 | £643,015 | -£80,975 | £468,353 | £549,328 |

From: 01 April 2025
 To: 30 November 2025

Period To: 8
 Year Ended: 31 March 2026

| Notes | Balance Sheet as at 30-11-2025 | Opening Balance £ | Movement This Year £ | Closing Balance £ |
|-----------|---------------------------------------|----------------------|-------------------------|----------------------|
| 11 | Fixed Assets: | | | |
| | Land and Buildings | 205,969 | -52,093 | 153,875 |
| | Plant and Equipment | 271,967 | -65,376 | 206,591 |
| | Pumping Stations | 0 | 0 | 0 |
| | Shared Consortium Assets | 0 | 0 | 0 |
| | | 477,936 | -117,469 | 360,466 |
| | Current Assets: | | | |
| 12 | Bank Account | 690,494 | 419,745 | 1,110,239 |
| | Stock | 5,136 | 76 | 5,212 |
| 13 | Trade Debtors | 256,435 | -39,169 | 217,266 |
| 19 | Grant Due | 0 | 0 | 0 |
| 14 | Work in Progress | 45,135 | 164,099 | 209,234 |
| 15 | Term Deposits | 7,600,000 | 2,650,000 | 10,250,000 |
| 16,17 | Drainage Rates and Special Levies Due | -875 | 356 | -519 |
| 18 | Prepayments | 0 | 0 | 0 |
| | Prepayments to WMA | -27,465 | 73,668 | 46,203 |
| | Accrued Interest | 0 | 0 | 0 |
| | VAT Due | 301,098 | -169,229 | 131,868 |
| | | 8,869,958 | 3,099,546 | 11,969,504 |
| | Less Current Liabilities: | | | |
| | Trade Creditors | 631,788 | -532,754 | 99,034 |
| | Accruals | 418,967 | -181,951 | 237,016 |
| | Payroll Controls | 0 | 0 | 0 |
| | Debtors paid in advance | 7,167 | -3,685 | 3,482 |
| 20 | Loans due in less than one year | 0 | 0 | 0 |
| | | 1,057,922 | -718,391 | 339,532 |
| | Net Current Assets | 7,812,036 | 3,817,937 | 11,629,972 |
| | Less Long Term Liabilities: | | | |
| 28 | Net Pension Liability/(Asset) | -831,000 | -26,000 | -857,000 |
| 20 | Loans due in more than one year | 0 | 0 | 0 |
| | | -831,000 | -26,000 | -857,000 |
| | Net Assets | £9,120,971 | £3,726,467 | £12,847,438 |
| 21 | Reserves: | | | |
| | Earmarked | | | |
| 19. | Grants Reserve | 6,296,062 | 2,353,434 | 8,649,496 |
| | Grant Funding Reserve | 90,679 | -61,050 | 29,629 |
| 22 | General Reserve | 1,071,845 | 1,450,272 | 2,522,116 |
| 23 | Development Reserve | 99,074 | 0 | 99,074 |
| | Plant Reserve | 305,827 | 0 | 305,827 |
| | Capital Works Interest Reserve | 306,696 | 0 | 306,696 |
| 24 | Capital Works Reserve | 77,600 | 0 | 77,600 |
| | | 8,247,782 | 3,742,656 | 11,990,439 |
| | Non-Distributable | | | |
| 25 | Revaluation Reserve | 42,189 | -42,189 | 0 |
| 26 | Pension Reserve | 831,000 | 26,000 | 857,000 |
| | | 873,189 | -16,189 | 857,000 |
| | Total Reserves | £9,120,971 | £3,726,467 | £12,847,438 |

S JEFFREY BSc (Hons) FCCA CPFA
 CHIEF FINANCIAL OFFICER

From: 01 April 2025
To: 30 November 2025

Period To: 8
Year Ended: 31 March 2026

Note Notes to the Accounts

1 Special Levies collected from constituent Billing Authorities were as follows:

| | <u>Y-T-D Budget</u> | <u>Y-T-D Actual</u> |
|--------------------------------|---------------------|---------------------|
| Broadland District Council | 252,114 | 252,114 |
| Great Yarmouth Borough Council | 285,123 | 285,123 |
| North Norfolk District Council | 444,416 | 444,416 |
| South Norfolk District Council | 3,931 | 3,931 |
| | 985,584 | 985,584 |

2 The Highland Water Claim for 2025/26 has been submitted to the Environment Agency (EA) in September 2025 and has been paid in full.

3 These are rechargeable works completed for other Risk Management Authorities and landowners.

4 Other Income for this year is made up as follows:

| | <u>Y-T-D Budget</u> | <u>Y-T-D Actual</u> |
|-----------------------------|---------------------|---------------------|
| 4803 Shared Income from WMA | 253,274 | 277,419 |
| 4800 Sundry Income | 183 | 675 |
| 4802 Summons Costs | 0 | 225 |
| | 253,458 | 278,319 |

5 The Net Operating Deficit/(Surplus) for this year to date is made up as follows:

| | <u>Y-T-D Budget</u> | <u>Y-T-D Actual</u> |
|---------------------------------|---------------------|---------------------|
| Labour Operations Account | 0 | -33,698 |
| Mobile Plant Operations Account | 0 | -63,149 |
| | 0 | -96,848 |

Detailed operating surpluses/(deficits) for the Labour Operations Account and each item of Mobile Plant are shown in the Labour and Plant Operations Reports, which can be made available to members on request.

6 The gross cost and net cost of each capital scheme is detailed on the schedule of capital works and approved by the Board annually, which is managed by the Project Delivery Manager and can be made available to Members on request.

7 The EA Precept due for 2025/26 is payable to the EA on 31 May and the other half is payable to them on 30 November.

8 The detailed maintenance operations in each sub catchment is approved by the Board annually and shown on the schedule of maintenance works, as managed by the Operations Manager, which can be made available to Members on request. Expenditure is analysed as follows:

| | <u>Y-T-D Budget</u> | <u>Y-T-D</u> |
|-------------------------------------|---------------------|----------------|
| Labour Charges | 220,783 | 211,756 |
| Pump Attendance | 1,125 | 1,125 |
| Plant Charges | 89,505 | 97,509 |
| Insurance | 42,246 | 43,279 |
| Out-sourced repairs and maintenance | 25,513 | 25,009 |
| Materials | 12,700 | 12,919 |
| Plant Hire | 0 | 0 |
| Electricity | 75,455 | 73,996 |
| Telemetry | 3,454 | 3,696 |
| Professional Fees | 0 | 0 |
| Depreciation | 0 | 0 |
| Direct Works | 470,782 | 469,289 |
| 5400 Technical Support Staff Costs | 316,926 | 318,354 |
| 5450 Other Technical Support Costs | 36,681 | 33,485 |
| 5500 Biodiversity Action Plan Costs | 7,111 | 6,007 |
| 5600 Development Expenditure | 0 | 0 |
| Maintenance Works | 831,501 | 827,135 |

From: 01 April 2025
To: 30 November 2025

Period To: 8
Year Ended: 31 March 2026

Note Notes to the Accounts

9(i) Administration charges largely reflect the Board's share of consortium expenditure (excluding the technical support costs, which are included in the maintenance works expenditure). Shared expenditure is monitored by the Consortium Management Committee and the Board every three months:

| | <u>Y-T-D Budget</u> | <u>Y-T-D Actual</u> |
|--|---------------------|---------------------|
| 6000 Administration Staff Costs | 88,635 | 90,430 |
| 6001 Other Administration Costs | 37,395 | 37,766 |
| 6200 Drainage Rates AV Increases/(Decreases) | 0 | 4.94 |
| 6100 Kettlewell House Depreciation | 500 | 343 |
| 6300 Sundry Debtors Written Off | 0 | 0 |
| 6400 Sundry Expenses | 1,167 | 1,069 |
| 6500 Settlement Discount | 3,750 | 3,635 |
| | 131,446 | 133,248 |

9(ii). **Consortium Charges**

Expenses

| | <u>Y-T-D Budget</u> | <u>Y-T-D Actual</u> |
|--------------------------------------|---------------------|---------------------|
| Technical Support Staff (note 8) | 316,926 | 318,354 |
| Other Technical Support (note 8) | 36,681 | 33,485 |
| Administration Staff Costs (note 9i) | 88,635 | 90,430 |
| Other Administration Costs (Note 9i) | 37,395 | 37,766 |

Shared Income from the WMA (note 4) -253,274 -277,419

Net Consortium Charge

226,363 202,616

10 At the time of preparing the Estimates, the Board planned to finance the estimated net deficit this year as follows:

| | <u>Budget</u> |
|---------------------|-----------------------|
| Development Reserve | 0 |
| Plant Reserve | 0 |
| General Reserve | -80,975 |
| | <u>-80,975</u> |

11 The movement in Fixed Assets is detailed in the Fixed Assets Register for 2025/26, which can be made available to members on request. Summarised movements are as follows:

| | Land and Buildings | Plant and Equipment | Pumping Stations | Total |
|--|-------------------------------|--------------------------------|-----------------------------|------------------|
| Cost | | | | |
| Opening Balance as at 1-4-2025 | 422,699 | 1,071,506 | 412,722 | 1,906,927 |
| (+) Additions | 0 | 32,913 | 0 | 32,913 |
| (-) Disposals | -51,450 | -20,095 | 0 | -71,545 |
| Closing Balance as at 30-11-2025 | 371,249 | 1,084,323 | 412,722 | 1,868,295 |
| Depreciation | | | | |
| Opening Balance as at 1-4-2025 | 216,731 | 799,539 | 412,722 | 1,428,991 |
| (+) Depreciation Charge for year | 18,479 | 98,289 | 0 | 116,768 |
| (-) Accumulated depreciation written out on disposal | -17,836 | -20,095 | 0 | -37,931 |
| Closing Balance as at 30-11-2025 | 217,374 | 877,733 | 412,722 | 1,507,829 |
| Net Book Value as at 31-3-2025 | 205,969 | 271,967 | 0 | 477,936 |
| Net Book Value as at 30-11-2025 | 153,875 | 206,591 | 0 | 360,466 |

From: 01 April 2025
To: 30 November 2025

Period To: 8
Year Ended: 31 March 2026

Note Notes to the Accounts

12 The Bank Account balance will be kept to a minimum following the decision to invest additional working balances on the short term money market. The Bank Account is reconciled as follows:

| | <u>2024/25</u> | <u>2025/26</u> |
|--|----------------|------------------|
| Opening Balance as at 1-4-2025 b/fwd | 684,177 | 690,494 |
| (+) Receipts | 15,379,531 | 24,711,507 |
| (-) Payments | -15,373,213 | -24,291,762 |
| (=) Closing Balance as at 30-11-2025 c/fwd | <u>690,494</u> | <u>1,110,239</u> |
| | | |
| Balance on Statement as at 30-11-2025 | 690,494 | 1,110,239 |
| Less: Unpresented Payments | 0 | -53 |
| Add: Unpresented Receipts | 0 | 53 |
| Closing Balance as at 30-11-2025 c/fwd | <u>690,494</u> | <u>1,110,239</u> |

13 Aged Debtor profile is currently as follows:

| Debt period | Amount | Number of Debtors |
|----------------------------|----------------|----------------------------|
| <=30 days | 217,266 | 9 |
| >30 days and <=60 days | 0 | 0 |
| >60 days and <=90 days | 0 | 0 |
| >90 days | 0 | 0 |
| Total Trade Debtors | <u>217,266</u> | <u>9</u> |
| | | |
| >90 days | Amount | Inv.Date Originator |
| | <u>0</u> | |

14 Work In Progress (WIP) is currently made up of the following jobs:.

| | Estimated Completion | Originator |
|--|-----------------------------|--|
| Fram Farmers | 2,736 | 31/12/2025 Finance |
| RBR006 - Broads Authority | 188 | 31/12/2025 Operations Manager (PS) |
| RBR008 - Broads Authority - Buttle Marsh Structure | 11,262 | 31/12/2025 Operations Manager (PS) |
| REA023 - Environment Agency - Grass Cutting | 155,358 | 31/12/2025 Operations Manager (PS) |
| REA028 - Environment Agency - Diss Weed Clearance | 21,888 | 31/12/2025 Operations Manager (PS) |
| RWH002 - Whitlingham Country Park | 16,324 | 31/12/2025 Partnership Projects Engineer |
| RT4001 - T4 Intelligent Infrastructure | 1,288 | 31/12/2025 Operations Manager (PS) |
| RM&E001 - MEICA Engineers | 191 | 31/12/2025 MEICA Manager (RG) |
| | <u>209,234</u> | |

From: 01 April 2025
To: 30 November 2025

Period To: 8
Year Ended: 31 March 2026

Note Notes to the Accounts

15 Term Deposits are currently as follows:

| Financial Institution | Capital | Investment Date | Maturity Date | Interest Rate |
|------------------------------------|-------------------|-----------------|---------------|---------------|
| Progressive Building Society | 500,000 | 28/08/2025 | 18/12/2025 | 4.00% |
| Saffron Building Society | 500,000 | 18/06/2025 | 18/12/2025 | 4.15% |
| Nottingham Building Society | 650,000 | 28/11/2025 | 05/01/2026 | 3.85% |
| Cambridge Building Society | 500,000 | 13/10/2025 | 14/01/2026 | 4.00% |
| Furness Building Society | 500,000 | 13/10/2025 | 14/01/2026 | 4.00% |
| Melton Mowbray Building Society | 250,000 | 31/10/2025 | 14/01/2026 | 3.95% |
| Vernon Building Society | 750,000 | 31/10/2025 | 14/01/2026 | 3.80% |
| National Counties Building Society | 250,000 | 13/10/2025 | 14/01/2026 | 3.93% |
| West Bromwich Building Society | 250,000 | 13/10/2025 | 14/01/2026 | 3.91% |
| West Bromwich Building Society | 750,000 | 31/10/2025 | 14/01/2026 | 3.89% |
| Furness Building Society | 500,000 | 30/10/2025 | 29/01/2026 | 4.00% |
| Progressive Building Society | 500,000 | 30/10/2025 | 29/01/2026 | 4.00% |
| National Counties Building Society | 500,000 | 30/10/2025 | 29/01/2026 | 3.90% |
| Newbury Building Society | 500,000 | 06/11/2025 | 29/01/2026 | 3.90% |
| Cambridge Building Society | 500,000 | 12/11/2025 | 12/02/2026 | 3.95% |
| Melton Mowbray Building Society | 500,000 | 12/11/2025 | 12/02/2026 | 3.95% |
| National Counties Building Society | 250,000 | 12/11/2025 | 12/02/2026 | 3.93% |
| Melton Mowbray Building Society | 250,000 | 27/11/2025 | 26/02/2026 | 3.90% |
| Nottingham Building Society | 350,000 | 27/11/2025 | 26/02/2026 | 3.85% |
| Newcastle Building Society | 1,000,000 | 27/11/2025 | 31/03/2026 | 4.00% |
| Saffron Building Society | 500,000 | 19/11/2025 | 14/05/2026 | 3.90% |
| | 10,250,000 | | | |

16 Special Levies are due to be paid by Constituent Councils in two halves on 1 May and 1 November every year.

17 Drainage Rates are paid by occupiers of agricultural land and/or buildings. There are currently 10 Ratepayers that have not paid their drainage rates for 2025/26, as compared to 18 Ratepayers this time last year. Summarised transactions for Drainage Rates and Special Levies during the year are as follows:

| | 2024/25 | 2025/26 |
|-------------------------------|-------------|-------------|
| Arrears b/fwd | 640 | -875 |
| Drainage Ratepayers | 389,984 | 428,827 |
| Special Levies for the year | 896,394 | 985,600 |
| Payments Received | -1,285,831 | -1,412,153 |
| Annual Value Decrease | -2,912 | -15,049 |
| Annual Value Increase | 888 | 14,816 |
| New Assessments | 2,024 | 233 |
| Irrecoverables and write offs | -268 | -93 |
| Summons Collection Costs | 75 | 300 |
| Settlement Discount | -3,619 | -3,635 |
| Returned Amount | 1,691 | 78 |
| Paid Refund | 68 | 1,431 |
| Sundry adjustments | -8 | 0 |
| Arrears c/fwd | -875 | -519 |

18 These have been no prepayments.

From: 01 April 2025
To: 30 November 2025

Period To: 8
Year Ended: 31 March 2026

Note Notes to the Accounts

19 **Grants Reserve**

Grants Unapplied are those grants that we have received in advance of doing work on the following schemes:

| | <u>2024/25</u> | <u>2025/26</u> |
|---|------------------|------------------|
| SCH02: Hickling Broad - Stubb Road (100%) | 77 | 77 |
| SCH05: Calthorpe Broad (100%) | 403 | 403 |
| SCH06: Stubb Mill Pump Replacement (45%) | 4,185 | 4,185 |
| SCH07: Potter Heigham Automatic Weedscreen | 4,632 | 4,632 |
| SCH08: St Benet's Pumping Station | 14,230 | 14,230 |
| SCH09: River Yare Pumping Station Improvement | 2,477 | 2,477 |
| SCH10: Halvergate Marshes WLMA (100%) | 5,806 | 5,806 |
| SCH12: Muckfleet Survey & Options Appraisal | 409 | 409 |
| SCH13: Five Mile Pump Replacement (45%) | 787 | 787 |
| SCH14: Hermitage Pump/Structure Replacement (45%) | 800 | 800 |
| SCH15: Thurne Pumping Station (45%) | 394 | 394 |
| SCH19: Damgate Marshes (100%) | 69 | 69 |
| SCH23: Shallam Dyke | 2,721 | 2,721 |
| SCH27: Ludham Bridge | 2,350 | 2,350 |
| SCH32: Eastfield Pumping Station Auto Weedscreen | 2,066 | 2,066 |
| SCH33: Tonnage Bridge Pumping Station Auto Weedscreen | 0 | 0 |
| SCH45: Hickling (100%) | 26,505 | 26,505 |
| SCH50: Parrots Feather: Norfolk County Council (100%) | 2,448 | 2,448 |
| SCH57: South Walsham GWP (100%) | 40 | 40 |
| SCH60: Tunstall Pumping Station Emergency Works (45%) | 2,684 | 2,684 |
| SCH65: Halvergate Phase 2 Delivery | 0 | 0 |
| SCH67: Horsey Boat Dyke Culvert Works FCERM7 Study | 9,564 | 9,564 |
| SCH69: Stokesby PS Bypass FCERM7 Study | 11,686 | 11,686 |
| SCH70: Tunstall PS Bypass FCERM7 Study | 28,194 | 28,194 |
| SCH71: Broads Culvert Surveys | 18,055 | 18,055 |
| SCH73: Muckfleet Bank Improvements | 127,731 | 127,731 |
| SCH74: Martham Boat Dyke Culvert Study | 30,229 | 30,229 |
| SCH77: River Yare Water Level Management Improvements | 101,589 | 54,841 |
| SCH78: River Restoration Officer | 1,172 | 1,172 |
| SCH79: River Bure FCERM7 Study | 378,536 | 356,061 |
| SCH80: Upper Thurne Integrated Improvement Works | 5,515,822 | 7,938,878 |
| SCH81: LAPSIP Broadland Peatcams | 399 | 0 |
| | 6,296,062 | 8,649,496 |

Capital Grant Due:

| | |
|---------------------------------------|-------------------------|
| | £ |
| Grant Reserve as at 1-4-2025 b/fwd | 6,296,062 |
| Add Grants Received | 8,000,000 |
| Less Grant Applied | -5,646,566 |
| Grant Reserve as at 30-11-2025 | <u>8,649,496</u> |

20 There are currently no outstanding Public Works Loans.

From: 01 April 2025
To: 30 November 2025

Period To: 8
Year Ended: 31 March 2026

Note Notes to the Accounts

21 The Reserves are managed in accordance with the Capital Financing and Reserves Policy, as approved by the Board on 01 November 2022. This policy is available for viewing on the Board's website.

22 Movements on the General Reserve are made up as follows:

| | <u>2024/25</u> | <u>2025/26</u> |
|---|------------------|------------------|
| Opening Balance, as at 1-4-2025 b/fwd | 325,072 | 1,071,845 |
| Net Surplus/(Deficit) for the year | 957,556 | 1,450,272 |
| Net transfer (to)/from Development Reserve | -6,151 | 0 |
| Net transfer (to)/from Capital Works Interest Reserve | -204,633 | 0 |
| Net transfer (to)/from Capital Works Reserve | 0 | 0 |
| Revaluation Reserve adjustment | 0 | 0 |
| Closing Balance, as at 30-11-2025 c/fwd | <u>1,071,845</u> | <u>2,522,116</u> |

23 The purpose of the Development Reserve is to reduce the impact on drainage rates from development that takes place in the area. The Board charges developers a standard rate per impermeable hectare for agricultural land which is developed and becomes a hard standing area, such as housing, roadways etc. The money is credited to this Reserve (earmarked to the sub catchment) and then used to reduce the gross cost of capital work needed to cater for the additional flows arising from such development. The income for this Reserve therefore comes exclusively from developers and is used to help fund improvement works that are necessary because of development. The Development Reserve is currently made up as follows:

| | <u>2024/25</u> | <u>Tfr from</u> | <u>Tfr to</u> | <u>2025/26</u> |
|---|----------------|-----------------|---------------|----------------|
| | | Gen. Reserve | Gen. Reserve | |
| Muckfleet and South Flegg (Former Sub District) | 75,736 | 0 | 0 | 75,736 |
| Potter Heigham | 340 | 0 | 0 | 340 |
| Tunstall | 2,778 | 0 | 0 | 2,778 |
| Middle Bure (Former Sub District) | 4,458 | 0 | 0 | 4,458 |
| Chapelfield | 427 | 0 | 0 | 427 |
| Ashtree | 12,474 | 0 | 0 | 12,474 |
| Caister Village | 2,861 | 0 | 0 | 2,861 |
| | <u>99,074</u> | <u>0</u> | <u>0</u> | <u>99,074</u> |

24 The Capital Works Reserve largely represents the committed cost of capital schemes that the Board has approved where suppliers have not actually invoiced for work, either due to slippage in the programme or other issues with the contract. The advantage to the Board of committing scheme costs at the time contracts are awarded is that grant aid can be claimed in advance of incurring the expenditure, and, the year end balance of the General Reserve does not fluctuate significantly. The Capital Works Reserve is currently made up as follows:

| | <u>2024/25</u> | <u>Tfr from</u> | <u>Tfr to</u> | <u>2025/26</u> |
|--|----------------|-----------------|---------------|----------------|
| | | Gen. Reserve | Gen. Reserve | |
| SCH27: Ludham Bridge Pumping Station Refurbishment | 5,100 | 0.00 | 0 | 5,100 |
| SCH60: Tunstall Pump Replacement (Emergency Works) | 6,000 | 0.00 | 0 | 6,000 |
| SCH32: Eastfield Weedscreen | 6,500 | 0.00 | 0 | 6,500 |
| Pumping Station Works | 30,000 | 0.00 | 0 | 30,000 |
| Stokesby Main Drain Reprofiling | 20,000 | 0.00 | 0 | 20,000 |
| Wayford Mill Drain Bund | 6,000 | 0.00 | 0 | 6,000 |
| Ludham Bridge Boatyard - Making good old Pumping Station | 4,000 | 0.00 | 0 | 4,000 |
| | <u>77,600</u> | <u>0.00</u> | <u>0</u> | <u>77,600</u> |

Movements on the Revaluation Reserve are made up as follows:

| | <u>2025/26</u> |
|--|----------------|
| 25 Opening Balance, as at 1-4-2025 b/fwd | 42,189 |
| Less: | |
| Sale of Kettlewell House | -42,189 |
| Closing Balance, as at 30-11-2025 c/fwd | <u>0</u> |

From: 01 April 2025
To: 30 November 2025

Period To: 8
Year Ended: 31 March 2026

Note **Notes to the Accounts**

- 26(i) The Board provides its employees with access to the Local Government Pension Scheme but does not need to Account for this as a defined benefit pension scheme to comply with the limited assurance audit regime. However the Board has chosen to do so because it does have a pension liability/(asset), which has been calculated by the LGPS Fund Actuary as at 31 March 2025.
- 26(ii) The Board is a member of the Water Management Alliance Consortium and as such also has a proportion of the pension liability for the shared staff that are employed by King's Lynn IDB, t/a the Water Management Alliance. The Fund Actuary for Norfolk County Council has prepared a separate Report for the Water Management Alliance, which identifies a notional net pension asset of £2,821,000 as at 31 March 2025 that is shared by all 7 Member Boards. The Board's share of this pension asset is set out every year in the WMAs Basis of Apportionment, which was approved by the Board on 30 January 2025.

Related Party Disclosures

- 27 The Board is a full member of Anglia Farmers Ltd, an agricultural purchasing cooperative. Several members of the Board are also shareholders of this organisation. The Board made payments of £64,795.74 to this company during the reporting period.
- (i) The following Board members have performed pump attendant and maintenance duties at the Board's pumping stations during the year, for which they have received an allowance. Mr Wharton received £0.00 (net) and Mr Wright received £0.00 from the Board for pump attendant duties.
- (ii) All elected members of the Board pay drainage rates either as individuals, Partners in Partnerships, or as Directors of limited companies; the exact nature of which can be found in the Rate Book as at 1 April 2025.
- (iii) The Board is a member of the Water Management Alliance Consortium, who provide administrative and technical support services to the Board. The Board has 3 representatives who serve on the Consortium Management Committee, that include the Chairman and the 2 Vice Chairmen of the Board. The Chairman received £3,500.00 Chairman's Allowance for the period of 01 November 2024 to 31 October 2025.
- (iv) The Board has paid £1,408.25 (net) to Chapman Farms Ltd during the reporting period for renting space to house telemetry equipment at Thunderhill and for renting the land to house Somerton Auxilliary Pumping Station Kiosk for the period of August 2024 to July 2025. The Board member Mr J Chapman is a Director in this company.
- (vi) The Board has paid £346.00 for renting land at Horsey Pumping Station for the 2 year period 01.04.23-31.03.25. The Board member, Mr Buxton of Horsey Estates, owns this land.

Recommended Actions:

1. To approve the Financial Report for the period ending 30-11-2025.

S JEFFREY BSc (Hons) FCCA CPFA
CHIEF FINANCIAL OFFICER

**BROADS (2006) IDB
RATE ESTIMATES FOR 2026-27
EXECUTIVE SUMMARY**

1. Members are asked to approve an increase of 7.50% in drainage rates and special levies for 2026-27, as shown in Option 3 below, which is 2.45% less than the 9.95% planned increase agreed by the Board last year. This increase of 7.50% will continue to minimise flood risk in the district from failure of the Board's infrastructure and deliver a balanced budget as per the Board's objective.
2. Over the last 17 years, the Board has been financing a significant and increasing proportion of its day to-day operating expenditure from reserves, which is not sustainable. Therefore, in order to place the Board's finances on a more sustainable footing, we need to increase drainage rates and special levies at the same time as being cost effective, so that we can deliver a balanced budget as requested by the Board. This view has been echoed by the Board's Internal Auditor, and we have delivered a balanced budget for 2026/27, although costs and activities will need to continue to be carefully managed.
3. In addition to proposing a more realistic increase in drainage rates and special levies, we plan to evaluate and make efficiencies (where possible) within current processes, but still carry out the full maintenance programme on the high, medium and lower priority channels to minimise flood risk in the area, as shown in the preceding Works Programme. This is reflected in Option 3 below.
4. We also plan to continue to invest and deliver an ambitious Capital Programme, which is currently 100% financed by grant-in-aid and should reduce maintenance costs in the future. The process of qualifying for grant aid has recently been changed by the Environment Agency, which is likely to mean that the Board is going to have to start contributing towards the cost of delivering large capital projects in future. Officers are currently working through this information and will deliver a report to the Board on the potential impact in due course.
5. The Environment Agency (EA) have also given us an early warning that there may be a shortfall in future payments for the Highland Water Contribution, for which the Board submit a claim annually. The Board has no statutory right to receive this payment. Any shortfall in funding would present financial implications, with a requirement to increase Agricultural Drainage Rates and Special Levies, in order to present a balanced budget.

**S JEFFREY
CHIEF FINANCIAL OFFICER/RFO**

BROADS INTERNAL DRAINAGE BOARD
ROLLING 5-YEAR INDICATIVE CAPITAL PROGRAMME

| SCH NO | PROJECT TITLE | PROBABLE | ESTIMATE | ESTIMATE | ESTIMATE | ESTIMATE | ESTIMATE | ESTIMATE |
|---|---|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|------------------|
| | | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 |
| | | £ | £ | £ | £ | £ | £ | £ |
| 80 | Upper Thurne Integrated Drainage Improvements (*Note 1) | 10,055,352 | 23,236,737 | 20,610,151 | 16,606,741 | 15,593,866 | 1,798,900 | 0 |
| 77 | River Yare Water Level Management Improvements Phase 1 | 95,519 | 86,603 | 0 | 0 | 0 | 0 | 0 |
| 79 | River Bure Water Level Management Improvements Phase 1 | 122,355 | 0 | 200,000 | 0 | 0 | 0 | 0 |
| tbc | Mautby Water Level Management Improvements (*Note 2) | 0 | 0 | 455,019 | 1,876,313 | 5,514,642 | 9,129 | 0 |
| tbc | Stokesby Water Level Management Improvements (*Note 3) | 0 | 0 | 455,019 | 1,961,433 | 5,514,642 | 9,129 | 0 |
| tbc | Breydon & Stracey Water Level Management Improvements (*Note 4) | 0 | 0 | 0 | 0 | 948,535 | 951,250 | 4,535,126 |
| 85 | Pump Storage Building Installation | 62,750 | 0 | 0 | 0 | 0 | 0 | 0 |
| 86 | WMA Wide Installation Costs of Telemetry upgrades | 313,856 | 0 | 0 | 0 | 0 | 0 | 0 |
| 87 | Sutton Scheme | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| GROSS COST OF CAPITAL PROGRAMME | | 10,689,831 | 23,323,340 | 21,720,188 | 20,444,486 | 27,571,686 | 2,768,408 | 4,535,126 |
| (-) CAPITAL FINANCING (Flood Defence Grant in Aid) | | | | | | | | |
| 80 | Upper Thurne Integrated Drainage Improvements | 10,055,352 | 23,236,737 | 20,610,151 | 16,606,741 | 15,593,866 | 1,798,900 | 0 |
| 77 | River Yare Water Level Management Improvements Phase 1 | 95,519 | 86,603 | 0 | 0 | 0 | 0 | 0 |
| 79 | River Bure Water Level Management Improvements Phase 1 | 122,355 | 0 | 200,000 | 0 | 0 | 0 | 0 |
| tbc | Mautby Water Level Management Improvements | 0 | 0 | 455,019 | 1,753,058 | 5,152,386 | 9,129 | 0 |
| tbc | Stokesby Water Level Management Improvements | 0 | 0 | 455,019 | 1,831,821 | 5,150,232 | 9,129 | 0 |
| tbc | Breydon & Stracey Water Level Management Improvements | 0 | 0 | 0 | 0 | 897,903 | 900,473 | 4,293,044 |
| (-) CAPITAL FINANCING (Tranche 2b) (*Note 5) | | | | | | | | |
| 85 | Pump Storage Building Installation | 62,750 | 0 | 0 | 0 | 0 | 0 | 0 |
| 86 | Installation Costs of Telemetry upgrades | 313,856 | 0 | 0 | 0 | 0 | 0 | 0 |
| 87 | Sutton Scheme | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| (-) UNSECURED FINANCING (*Notes 2, 3 + 4) | | | | | | | | |
| tbc | Mautby Water Level Management Improvements | 0 | 0 | 0 | 123,255 | 362,256 | 0 | 0 |
| tbc | Stokesby Water Level Management Improvements | 0 | 0 | 0 | 129,612 | 364,410 | 0 | 0 |
| tbc | Breydon & Stracey Water Level Management Improvements | 0 | 0 | 0 | 0 | 50,632 | 50,777 | 242,082 |
| (-) CAPITAL FINANCING | | 10,689,831 | 23,323,340 | 21,720,188 | 20,444,486 | 27,571,686 | 2,768,408 | 4,535,126 |
| (=) NET REVENUE CONTRIBUTION TO CAPITAL OUTLAY | | £0 | £0 | £0 | £0 | £0 | £0 | £0 |

(*) Notes:

- SCH80 is the fully approved project code for Upper Thurne, assessing 13 pumping station replacements & refurbishments and 2 Culvert Replacements. The scheme is 100% funded by the Environment Agency. We are in construction with BAM Nuttall to construct the first package of pumping stations during 2025/26 (Horsey & St Benets) and are Tendering the second package of pumping station for construction in 2026/27 (Martham, Potter Heigham and Brograve).
- Mautby Water Level Management Improvements - We are producing an OBC for the single station at Mautby which we hope will be approved before April as it is fully GiA funded under the current PF rules due to the number of properties it protects. This drops out of previous work conducted on the River Bure WLMI project. If it is unable to be approved before April 2026 the new rules will apply; - Projects will be fully grant funded for the first £3m and then 90% grant funded above £3m. The contribution from the board shown above reflects this 10% contribution required, if we are unable to secure approval before the changes. The project will not progress without an approved OBC and possibly a 10% contribution.
- Stokesby Water Level Management Improvements - We are producing an OBC for the single station at Stokeby. This drops out of previous work conducted on the River Bure WLMI project. Under the new PF rules coming into force from April 2026, projects will be fully grant funded for the first £3m and then 90% grant funded above £3m. The contribution required from the board reflects this 10% contribution required, but we will seek other contributions. The project will not progress without an approved OBC and 10% contributions secured.
- Breydon & Stracey Inlet Water Level Management Improvements - We will produce an OBC for the single station at Breydon and Stracey Inlet. Under the new PF rules coming into force from April 2026, projects will be fully grant funded for the first £3m and then 90% grant funded above £3m. The contribution required from the board reflects this 10% contribution required, but we will seek other contributions. The project will not progress without an approved OBC and 10% contributions secured.
- We secured £416,606 of funding from Tranche 2b, which must be spent by 31 March 2026. This is across 3 projects; Pump Storage Building Installation at Martham Depot to store the temporary Pumps purchased using Tranche 2 funding; Installation Costs of Telemetry upgrades for the Telemetry hardware purchased using Tranche 2 funding; Sutton Scheme preventing tidal backflows to the catchment.

K NASH
PROJECT DELIVERY MANAGER

**BROADS INTERNAL DRAINAGE BOARD
MAINTENANCE WORKS PROGRAMME FOR 2026/27**

| DRAIN ID | DRAINS MAINTENANCE | FLOOD RISK LEVEL | FREQUENCY | TOTAL LENGTH OF DRAIN | MACHINE OR HAND WORK | BUDGET (ALLOCATION) |
|-------------------------------------|-------------------------------|------------------|-------------|-----------------------|----------------------|---------------------|
| | | | | | | 2026/27 |
| Smallburgh | | | | | | |
| CMT001P | Hickling Catchment | High | Annual | 19,906 | Machine | £18,845 |
| CMT150P | Stubb Mill Catchment | Medium | Annual | 2,597 | Machine | £1,425 |
| CMT002P | Heigham Holmes Catchment | Low | 1 in 3 year | 7,861 | Machine | £3,170 |
| CMT003P | Potter Heigham Catchment | High | Annual | 8,676 | Machine | £9,785 |
| CMT004P | Horsefen Ludham Catchment | Medium | Annual | 4,784 | Machine | £5,148 |
| CMT005P | Horning Catchment | Med | Annual | 7,199 | Machine | £6,020 |
| CMT149P | Irstead Catchment | Medium | 1 in 3 year | 1,515 | Machine | £1,425 |
| CMT006P | Ludham Bridge Catchment | Medium | 1 in 2 year | 13,383 | Machine | £6,733 |
| CMT008P | Catfield Catchment | Low | 1 in 3 year | 1,617 | Machine | £0 |
| CMT009P | Sutton Catchment | High | 1 in 2 year | 1,847 | Machine | £7,133 |
| CMT010P | Chapelfield Catchment | Med | Annual | 4,684 | Machine | £5,308 |
| CMT011P | East Ruston Catchment | Medium | Annual | 5,639 | Machine | £8,870 |
| CMT012P | Wayford Bridge Catchment | High | 1 in 3 year | 1,391 | Machine | £0 |
| CMT151P | St Benets Catchment | Low | Annual | 2,614 | Machine | £3,010 |
| CMT046G | Gravitational | High | Annual | 329 | Machine | £2,000 |
| CMT051G | Barton Turf | High | Annual | 1810 | Machine | £0 |
| | | | | | | £78,870 |
| Middle Bure | | | | | | |
| CMT024P | Hermitage Catchment | Medium | Annual | 6,270 | Machine | £8,710 |
| CMT025P | Upton Dole Catchment | High | Annual | 13,433 | Machine | £18,485 |
| | | | | | | £27,195 |
| Repps | | | | | | |
| CMT020P | Thurne Cachment | Low | 1 in 3 | 3,176 | Machine | £3,820 |
| CMT021P | Repps Catchment | High | 1 in 2 year | 4,283 | Machine | £9,733 |
| CMT022P | Martham Catchment | High | Annual | 5,798 | Machine | £10,658 |
| | | | | | | £24,210 |
| Happisburgh | | | | | | |
| CMT027P | Brograve Catchment | High | Annual | 25,389 | Machine | £39,435 |
| CMT028P | Horsey Catchment | Med | Annual | 7,922 | Machine | £10,295 |
| CMT147P | Somerton North Catchment | Med | Annual | 4,599 | Machine | £5,148 |
| CMT029P | Somerton South Catchment | Low | Annual | 10,396 | Machine | £10,673 |
| | | | | | | £65,550 |
| Lower Bure | | | | | | |
| CMT121P | Tunstall Catchment | Low | Annual | 20,064 | Machine | £19,398 |
| CMT122P | Five Mile Catchment | Low | Annual | 6,554 | Machine | £7,445 |
| CMT123P | Ashtree Catchment | Med | Annual | 5,440 | Machine | £4,595 |
| CMT124P | Breydon Catchment | Medium | Annual | 47,464 | Machine | £58,570 |
| CMT125P | Sevenmile Catchment | Low | Annual | 15,187 | Machine | £11,560 |
| CMT148P | Berney Catchment | Low | Annual | 3,487 | Machine | £2,138 |
| ESA | Halvergate ESA/WM | Medium | Annual | 5,000 | Machine | £8,550 |
| | | | | | | £112,255 |
| Muckfleet | | | | | | |
| CMT031P | Mautby Catchment | High | Annual | 19,285 | Machine | £14,395 |
| CMT032P | Caister Village (new 2020/21) | High | Annual | 1,000 | Machine | £3,170 |
| CMT034P | Stokesby Catchment | Medium | Annual | 13,911 | Machine | £20,095 |
| DRN035 | Hemesby and Ormesby Catchment | High | 1 in 2 year | 6,096 | Machine | £9,263 |
| | | | | | | £46,923 |
| Lower Yare First - Buckenham | | | | | | |
| CMT153P | Buckenham Catchment | Low | 1 in 5 | 1,268 | Machine | £0 |
| | | | | | | £0 |
| Lower Yare First - Postwick | | | | | | |
| CMT152P | Postwick Catchment | Medium | 1 in 3 | 2,486 | Machine | £3,563 |
| TOTAL | | | | | | £3,563 |
| Lower Yare Fourth | | | | | | |
| CMT154P | Cantley Catchment | Low | 1 in 5 | 4,211 | Machine | £0 |
| | | | | | | £0 |
| Drain Maintenance TOTAL | | | | | | £358,565 |

**BROADS INTERNAL DRAINAGE BOARD
MAINTENANCE WORKS PROGRAMME FOR 2026/27**

| DRAIN ID | DRAINS MAINTENANCE | FLOOD RISK LEVEL | FREQUENCY | TOTAL LENGTH OF DRAIN | MACHINE OR HAND WORK | BUDGET (ALLOCATION) |
|-------------------------------------|-------------------------------------|------------------|-----------|-----------------------|----------------------|---------------------|
| | | | | | | 2026/27 |
| PUMPING STATION MAINTENANCE | | | | | | |
| Smallburgh | | | | | | |
| P001 | Hickling Eastfield Pumping Station | N/A | N/A | N/A | N/A | £23,136 |
| P150 | Hickling Stubb Pumping Station | N/A | N/A | N/A | N/A | £16,318 |
| P002 | Heigham Holmes Pumping Station | N/A | N/A | N/A | N/A | £24,055 |
| P003 | Potter Heigham Pumping Station | N/A | N/A | N/A | N/A | £37,070 |
| P004 | Horsefen Pumping Station | N/A | N/A | N/A | N/A | £19,272 |
| P005 | Horning Pumping Station | N/A | N/A | N/A | N/A | £20,566 |
| P149 | Irstead Pumping Station | N/A | N/A | N/A | N/A | £10,691 |
| P035 | Ludham Bridge North Pumping Station | N/A | N/A | N/A | N/A | £18,105 |
| P036 | Ludham Bridge South Pumping Station | N/A | N/A | N/A | N/A | £15,391 |
| P008 | Catfield Pumping Station | N/A | N/A | N/A | N/A | £11,289 |
| P009 | Sutton Pumping Station | N/A | N/A | N/A | N/A | £18,126 |
| P010 | Chapelfield Pumping Station | N/A | N/A | N/A | N/A | £28,250 |
| P011 | Tonnage Bridge Pumping Station | N/A | N/A | N/A | N/A | £18,534 |
| P012 | Wayford Bridge Pumping Station | N/A | N/A | N/A | N/A | £11,916 |
| CMT051G | Sutton Scheme | N/A | N/A | N/A | N/A | £5,214 |
| P151 | St Benets Pumping Station | N/A | N/A | N/A | N/A | £16,795 |
| | | | | | | £294,729 |
| Middle Bure | | | | | | |
| P024 | Hermitage Pumping Station | N/A | N/A | N/A | N/A | £13,895 |
| P025 | Upton Dole Pumping Station | N/A | N/A | N/A | N/A | £31,525 |
| | | | | | | £45,420 |
| Repps | | | | | | |
| P020 | Thurne Pumping Station | N/A | N/A | N/A | N/A | £16,731 |
| P021 | Repps Pumping Station | N/A | N/A | N/A | N/A | £22,230 |
| P022 | Martham Pumping Station | N/A | N/A | N/A | N/A | £32,306 |
| | | | | | | £71,267 |
| Happisburgh | | | | | | |
| P027 | Brograve Pumping Station | N/A | N/A | N/A | N/A | £91,295 |
| P028 | Horsey Pumping Station | N/A | N/A | N/A | N/A | £26,259 |
| P030 | Somerton Auxilary | N/A | N/A | N/A | N/A | £9,785 |
| P147 | Somerton North Pumping Station | N/A | N/A | N/A | N/A | £27,603 |
| P029 | Somerton South Pumping Station | N/A | N/A | N/A | N/A | £16,821 |
| | | | | | | £171,763 |
| Lower Bure | | | | | | |
| P121 | Tunstall Pumping Station | N/A | N/A | N/A | N/A | £46,363 |
| P122 | Five Mile Pumping Station | N/A | N/A | N/A | N/A | £17,370 |
| P123 | Ashtree Pumping Station | N/A | N/A | N/A | N/A | £11,458 |
| P124 | Breydon Pumping Station | N/A | N/A | N/A | N/A | £44,943 |
| P125 | Seven Mile Pumping Station | N/A | N/A | N/A | N/A | £24,369 |
| P148 | Berney Pumping Station | N/A | N/A | N/A | N/A | £8,560 |
| P126 | Stracey Arms Intake | N/A | N/A | N/A | N/A | £8,821 |
| | | | | | | £161,883 |
| Muckfleet | | | | | | |
| P031 | Mautby Pumping Station | N/A | N/A | N/A | N/A | £40,465 |
| P034 | Stokesby Pumping Station | N/A | N/A | N/A | N/A | £57,142 |
| | | | | | | £97,607 |
| Lower Yare First - Buckenham | | | | | | |
| P153 | Buckenham Pumping Station | N/A | N/A | N/A | N/A | £20,643 |
| | | | | | | £20,643 |
| Lower Yare First - Postwick | | | | | | |
| P152 | Postwick Pumping Station | N/A | N/A | N/A | N/A | £26,713 |
| | | | | | | £26,713 |
| Lower Yare Fourth | | | | | | |
| P154 | Cantley Pumping Station | N/A | N/A | N/A | N/A | £18,701 |
| | | | | | | £18,701 |
| Pumping Stations TOTAL | | | | | | £908,725 |
| MAINTENANCE TOTAL | | | | | | £1,267,290 |

**BROADS (2006) INTERNAL DRAINAGE BOARD
MAINTENANCE WORKS PROGRAMME FOR 2026/27**

| ID | DRAINS MAINTENANCE | Actual 2024/25 | Estimate 2025/26 | Probable 2025/26 | Estimate 2026/27 |
|-------------------------------------|-------------------------------|---------------------------|-----------------------------|-----------------------------|-----------------------------|
| Smallburgh | | | | | |
| CMT001P | Hickling Catchment | 20,662 | 20,663 | 20,663 | 18,845 |
| CMT150P | Stubb Mill Catchment | 1,240 | 1,373 | 1,373 | 1,425 |
| CMT002P | Heigham Holmes Catchment | 1,376 | 3,751 | 2,376 | 3,170 |
| CMT003P | Potter Heigham Catchment | 21,230 | 7,023 | 9,094 | 9,785 |
| CMT004P | Horsefen Ludham Catchment | 2,848 | 4,964 | 4,964 | 5,148 |
| CMT005P | Horning Catchment | 15,609 | 5,810 | 5,810 | 6,020 |
| CMT149P | Irstead Catchment | 2,576 | 1,373 | 1,373 | 1,425 |
| CMT006P | Ludham Bridge Catchment | 4,168 | 6,496 | 6,496 | 6,733 |
| CMT008P | Catfield Catchment | 0 | 0 | 2,376 | 0 |
| CMT009P | Sutton Catchment | 2,653 | 7,001 | 2,415 | 7,133 |
| CMT010P | Chapelfield Catchment | 4,471 | 5,124 | 8,570 | 5,308 |
| CMT011P | East Ruston Catchment | 8,035 | 8,555 | 8,555 | 8,870 |
| CMT012P | Wayford Bridge Catchment | 3,572 | 0 | 33 | 0 |
| CMT151P | St Benets Catchment | 2,477 | 2,905 | 2,905 | 3,010 |
| CMT046G | Gravitational | 0 | 2,000 | 2,000 | 2,000 |
| | | £90,915 | £77,036 | £79,003 | £78,870 |
| Middle Bure | | | | | |
| CMT024P | Hermitage Catchment | 3,773 | 8,395 | 8,395 | 8,710 |
| CMT025P | Upton Dole Catchment | 11,959 | 18,013 | 18,013 | 18,485 |
| | | £15,732 | £26,408 | £26,408 | £27,195 |
| Repps | | | | | |
| CMT020P | Thurne Catchment | 4,402 | 2,820 | 0 | 3,820 |
| CMT021P | Repps Catchment | 4,884 | 14,496 | 13,599 | 9,733 |
| CMT022P | Martham Catchment | 10,925 | 5,124 | 9,470 | 10,658 |
| | | £20,210 | £22,440 | £23,069 | £24,210 |
| Happisburgh | | | | | |
| CMT027P | Brograve Catchment | 29,897 | 53,801 | 35,801 | 39,435 |
| CMT028P | Horsey Catchment | 10,851 | 9,928 | 9,928 | 10,295 |
| CMT147P | Somerton North Catchment | 3,011 | 12,513 | 3,041 | 5,148 |
| CMT029P | Somerton South Catchment | 10,818 | 6,091 | 6,806 | 10,673 |
| | | £54,576 | £82,333 | £55,575 | £65,550 |
| Lower Bure | | | | | |
| CMT121P | Tunstall Catchment | 27,223 | 18,689 | 20,973 | 19,398 |
| CMT122P | Five Mile Catchment | 5,001 | 7,183 | 7,183 | 7,445 |
| CMT123P | Ashtree Catchment | 5,063 | 4,438 | 4,376 | 4,595 |
| CMT124P | Breydon Catchment | 59,471 | 34,754 | 59,786 | 58,570 |
| CMT125P | Sevenmile Catchment | 7,704 | 18,003 | 10,003 | 11,560 |
| CMT148P | Berney Catchment | 0 | 2,059 | 2,059 | 2,138 |
| ESA | Halvergate ESA/WM | 2,392 | 8,235 | 2,392 | 8,550 |
| | | £106,853 | £93,359 | £106,772 | £112,255 |
| Muckfleet | | | | | |
| CMT031P | Mautby Catchment | 28,567 | 13,923 | 15,710 | 14,395 |
| CMT032P | Caister Village (new 2020/21) | 0 | 3,065 | 3,065 | 3,170 |
| CMT034P | Stokesby Catchment | 14,233 | 19,413 | 20,795 | 20,095 |
| DRN035 | Hemesby and Ormesby Catchment | 0 | 0 | 5,000 | 9,263 |
| | | £42,800 | £36,400 | £44,570 | £46,923 |
| Lower Yare First - Buckenham | | | | | |
| CMT153P | Buckenham Catchment | 0 | £0 | £0 | 0 |
| Lower Yare First - Postwick | | | | | |
| CMT152P | Postwick Catchment | 3,927 | 4,118 | 3,429 | 3,563 |
| Lower Yare Fourth | | | | | |
| CMT154P | Cantley Catchment | 0 | 0 | 0 | 0 |
| DRAINS MAINTENANCE ESTIMATE | | £335,013 | £342,093 | £338,826 | £358,565 |

**BROADS (2006) INTERNAL DRAINAGE BOARD
MAINTENANCE WORKS PROGRAMME FOR 2026/27**

| PUMPING STATION MAINTENANCE | | Actual 2024/25 | Estimate 2025/26 | Probable 2025/26 | Estimate 2026/27 |
|-------------------------------------|-------------------------------------|---------------------------|-----------------------------|-----------------------------|-----------------------------|
| Smallburgh | | | | | |
| P001 | Hickling Eastfield Pumping Station | 11,180 | 22,777 | 22,991 | 23,136 |
| P150 | Hickling Stubb Pumping Station | -5,097 | 11,959 | 12,173 | 16,318 |
| P002 | Heigham Holmes Pumping Station | 8,887 | 23,697 | 23,910 | 24,055 |
| P003 | Potter Heigham Pumping Station | 23,102 | 36,712 | 36,925 | 37,070 |
| P004 | Horsefen Pumping Station | 5,176 | 18,914 | 19,127 | 19,272 |
| P005 | Horning Pumping Station | 30,141 | 20,207 | 20,421 | 20,566 |
| P149 | Irstead Pumping Station | 2,846 | 10,333 | 10,546 | 10,691 |
| P035 | Ludham Bridge North Pumping Station | -1,399 | 16,997 | 17,210 | 18,105 |
| P036 | Ludham Bridge South Pumping Station | 14,395 | 15,033 | 15,247 | 15,391 |
| P008 | Catfield Pumping Station | 4,610 | 10,930 | 11,144 | 11,289 |
| P009 | Sutton Pumping Station | 8,215 | 17,768 | 17,981 | 18,126 |
| P010 | Chapelfield Pumping Station | 22,960 | 25,192 | 25,405 | 28,250 |
| P011 | Tonnage Bridge Pumping Station | 21,965 | 18,176 | 18,390 | 18,534 |
| P012 | Wayford Bridge Pumping Station | 7,640 | 11,557 | 11,771 | 11,916 |
| CMT051G | Sutton Scheme | 5,071 | 5,000 | 5,214 | 5,214 |
| P151 | St Benets Pumping Station | 6,578 | 16,437 | 16,650 | 16,795 |
| | | £166,269 | £281,687 | £285,105 | £294,729 |
| Middle Bure | | | | | |
| P024 | Hermitage Pumping Station | 8,591 | 13,536 | 13,750 | 13,895 |
| P025 | Upton Dole Pumping Station | 24,260 | 30,166 | 30,380 | 31,525 |
| | | £32,851 | £43,703 | £44,130 | £45,420 |
| Repps | | | | | |
| P020 | Thurne Pumping Station | 6,706 | 15,872 | 16,086 | 16,731 |
| P021 | Repps Pumping Station | 20,824 | 21,872 | 22,085 | 22,230 |
| P022 | Martham Pumping Station | 20,973 | 31,447 | 31,661 | 32,306 |
| | | £48,502 | £69,191 | £69,832 | £71,267 |
| Happisburgh | | | | | |
| P027 | Brograve Pumping Station | 62,515 | 90,936 | 91,150 | 91,295 |
| P028 | Horsey Pumping Station | 8,007 | 25,900 | 26,114 | 26,259 |
| P030 | Somerton Auxiliary | 3,218 | 9,402 | 9,616 | 9,785 |
| P147 | Somerton North Pumping Station | 15,702 | 27,244 | 27,458 | 27,603 |
| P029 | Somerton South Pumping Station | 9,402 | 16,463 | 16,676 | 16,821 |
| | | £98,844 | £169,945 | £171,014 | £171,763 |
| Lower Bure | | | | | |
| P121 | Tunstall Pumping Station | 28,515 | 39,204 | 46,218 | 46,363 |
| P122 | Five Mile Pumping Station | -12,800 | 17,011 | 17,225 | 17,370 |
| P123 | Ashtree Pumping Station | 3,439 | 11,099 | 11,313 | 11,458 |
| P124 | Breydon Pumping Station | 91,659 | 51,384 | 44,798 | 44,943 |
| P125 | Seven Mile Pumping Station | 22,396 | 24,010 | 24,224 | 24,369 |
| P148 | Berney Pumping Station | -272 | 8,202 | 8,415 | 8,560 |
| P126 | Stracey Arms Intake | 3,199 | 8,463 | 8,676 | 8,821 |
| | | £136,135 | £159,374 | £160,869 | £161,883 |
| Muckfleet | | | | | |
| P031 | Mautby Pumping Station | 29,792 | 40,107 | 40,320 | 40,465 |
| P034 | Stokesby Pumping Station | 42,369 | 56,783 | 56,997 | 57,142 |
| | | £72,161 | £96,890 | £97,317 | £97,607 |
| Lower Yare First - Buckenham | | | | | |
| P153 | Buckenham Pumping Station | 11,727 | 20,284 | 20,498 | 20,643 |
| Lower Yare First - Postwick | | | | | |
| P152 | Postwick Pumping Station | 18,730 | 26,354 | 26,568 | 26,713 |
| Lower Yare Fourth | | | | | |
| P154 | Cantley Pumping Station | 8,912 | 18,342 | 18,556 | 18,701 |
| PUMPING STATIONS ESTIMATE | | £594,130 | £885,770 | £893,889 | £908,725 |
| DIRECT WORKS ESTIMATE | | £929,144 | £1,227,863 | £1,232,715 | £1,267,290 |

P SEMMENCE
OPERATIONS MANAGER

**BROADS (2006) INTERNAL DRAINAGE BOARD
ESTIMATES FOR THE FINANCIAL YEAR 2026/27**

31 December 2025

1. RATE REQUIREMENT

| | ACTUAL 2024/25 | ESTIMATE 2025/26 | PROBABLE 2025/26 | ESTIMATE 2026/27 | PROPORTION 2026/27 |
|--|---------------------------|-----------------------------|-----------------------------|-----------------------------|-------------------------------|
| | £ | £ | £ | £ | % |
| NEW WORKS AND IMPROVEMENT WORKS | | | | | |
| Environmental Improvement Schemes | 0 | 0 | 0 | 0 | 0% |
| Drainage and Flood Risk Management | 4,348,012 | 23,323,340 | 10,273,225 | 21,720,188 | 91% |
| | 4,348,012 | 23,323,340 | 10,273,225 | 21,720,188 | 91% |
| TRANCHE 1, 2 & 2b WORKS | | | | | |
| Tranche 2 + 2b | 970,339 | 0 | 416,606 | 0 | 0% |
| | 970,339 | 0 | 416,606 | 0 | 0% |
| CONTRIBUTIONS PAYABLE TO THE ENVIRONMENT AGENCY | | | | | |
| | 189,566 | 195,253 | 191,462 | 197,206 | 1% |
| MAINTENANCE WORKS | | | | | |
| Drain Maintenance | 335,013 | 342,093 | 338,826 | 358,565 | 2% |
| Pumping Stations | 594,130 | 885,770 | 893,889 | 908,725 | 4% |
| Biodiversity Actions/BAP (external costs) | 12,500 | 10,667 | 10,667 | 11,000 | 0% |
| Net (Surplus)/Deficit on Absorption Accounts | -70,201 | 0 | 0 | 0 | 0% |
| Consortium Charges - Technical Support Costs | 504,612 | 536,420 | 548,636 | 552,373 | 2% |
| Development Expenditure | 0 | 0 | 0 | 0 | 0% |
| | 1,376,055 | 1,774,950 | 1,792,017 | 1,830,662 | 8% |
| ADMINISTRATION AND OTHER EXPENSES | | | | | |
| Consortium Charges - Administration Costs | 187,466 | 192,460 | 206,202 | 218,044 | 1% |
| Provision for Assessable Value Decreases and Bad Debts | 3,203 | 3,250 | 4,150 | 5,000 | 0% |
| Other Expenses | 2,796 | 3,000 | 3,000 | 3,000 | 0% |
| | 193,466 | 198,710 | 213,352 | 226,044 | 1% |
| TOTAL EXPENDITURE | £7,077,438 | £25,492,254 | £12,886,662 | £23,974,100 | 100% |
| Less: | | | | | |
| GOVERNMENT GRANTS | | | | | |
| Environmental Improvement Schemes | 0 | 0 | 0 | 0 | 0% |
| Drainage and Flood Risk Management | 4,348,012 | 23,323,340 | 10,273,225 | 21,720,188 | 91% |
| | 4,348,012 | 23,323,340 | 10,273,225 | 21,720,188 | 91% |
| TRANCHE 1, 2 & 2b WORKS | | | | | |
| Tranche 1 | 537,874 | 0 | 0 | 0 | 0% |
| Tranche 2 + 2b | 959,781 | 0 | 416,606 | 0 | 0% |
| | 1,497,655 | 0 | 416,606 | 0 | 0% |
| CONTRIBUTIONS FROM THE ENVIRONMENT AGENCY | | | | | |
| | 304,916 | 305,080 | 374,883 | 309,445 | 1% |
| OTHER INCOME | | | | | |
| Profit/(Loss) on Rechargeable Works | 4,612 | 10,000 | 10,000 | 10,000 | 0% |
| Profit/(Loss) on Disposal of Plant & Equipment | 0 | 0 | 91,508 | 0 | 0% |
| Development Contributions | 6,151 | 0 | 49,216 | 0 | 0% |
| Consortium Income | 356,683 | 334,420 | 352,043 | 364,064 | 2% |
| Investment Interest | 225,557 | 18,750 | 367,845 | 45,250 | 0% |
| Other Income | 5,648 | 5,275 | 5,275 | 5,275 | 0% |
| | 598,651 | 368,445 | 875,887 | 424,589 | 2% |
| TOTAL INCOME | £6,749,235 | £23,996,864 | £11,940,601 | £22,454,222 | 94% |
| NET REQUIREMENT | £328,204 | £1,495,389 | £946,061 | £1,519,878 | 6% |
| FINANCED BY:- | | | | | |
| RATE INCOME LEVIED BY THE BOARD: | | | | | |
| Occupiers Drainage Rates | 389,366 | 428,830 | 428,830 | | |
| Broadland District Council | 229,299 | 252,114 | 252,114 | | |
| Great Yarmouth Borough Council | 259,321 | 285,123 | 285,123 | | |
| North Norfolk District Council | 404,199 | 444,416 | 444,416 | | |
| South Norfolk District Council | 3,575 | 3,931 | 3,931 | | |
| | £1,285,760 | £1,414,414 | £1,414,414 | | |
| NET SURPLUS/(DEFICIT) FOR THE YEAR | 957,556 | (80,975) | 468,353 | | |
| NET REQUIREMENT | £328,204 | £1,495,389 | £946,061 | | |
| GENERAL RESERVE | | | | | |
| Balance brought forward at 1 April | 325,072 | 1,071,845 | 1,071,845 | | |
| ADD: Net Surplus/(Deficit) for the year | 957,556 | (80,975) | 468,353 | | |
| Movement on Reserves: | | | | | |
| Transfer from/(to) Development Reserve | (6,151) | 0 | (49,216) | | |
| Transfer from/(to) Plant Reserve | 0 | 0 | 0 | | |
| Transfer from/(to) Capital Works Interest Reserve | (204,633) | 0 | (315,720) | | |
| Transfer from/(to) Capital Works Reserve | 0 | 0 | (81,500) | | |
| Balance carried forward at 31 March | £1,071,845 | £990,870 | £1,093,762 | | |

On preparing the expenditure budget for the financial year 2025/26 it was estimated that the General Reserve would amount to £783,417 as at 31 March 2025. The actual Reserve as at 31 March 2025 was £1,071,845 and it is estimated that the General Reserve will be in the region of £1,093,762 as at 31 March 2026.

**BROADS (2006) INTERNAL DRAINAGE BOARD
SECTION 37, LAND DRAINAGE ACT 1991**

2. DETERMINATION OF ANNUAL VALUES AS AT 31 DECEMBER 2025

The values at 31 December 2025 used for determining the proportion of expenses to be raised from drainage rates and special levies are as follows:-

| PROPERTIES | RATED AREA | VALUES | PROPORTION | VALUE PER |
|------------------------------------|-------------------|-------------------|----------------|-----------|
| | HA | £ | % | HECTARE |
| | | | | £ |
| Agricultural Land and/or Buildings | 16,217.710 | 1,104,974 | 30.324 | 68.134 |
| Other Land:- | | | | |
| Broadland District Council | 833.404 | 649,444 | 17.823 | 779.267 |
| Great Yarmouth Borough Council | 789.202 | 734,474 | 20.156 | 930.654 |
| North Norfolk District Council | 1,200.692 | 1,144,853 | 31.419 | 953.494 |
| South Norfolk District Council | 89.804 | 10,126 | 0.278 | 112.757 |
| Totals | 19,130.812 | £3,643,871 | 100.000 | |
| Agricultural Land and/or Buildings | 16,217.710 | 1,104,974 | 30.324 | 68.134 |
| District Councils | 2,913.102 | 2,538,897 | 69.676 | 871.544 |
| Totals | 19,130.812 | £3,643,871 | 100.000 | |

SECTION 40, LAND DRAINAGE ACT 1991

3. DRAINAGE RATES/SPECIAL LEVIES FOR 2026/2027

The following table shows the rate/levies for last year and 3 rate/levy options for this year based on estimated net expenditure. Option 1 shows the actual rate/levies requirement of 7.45%. Option 2 shows the planned rate increase of 9.95% as per last years Indicative Forecast. Option 3 shows an increase of 7.50%. Option 3 is recommended to include the full Maintenance Programme as presented, and members attention is drawn to the 5 year Indicative forecast shown overleaf.

| FINANCED BY:- | REQUIREMENT | | | |
|---|------------------------|-----------------------|-----------------------|-----------------------|
| | 2025-2026 ESTIMATED | 2026-2027 OPTION 1 | 2026-2027 OPTION 2 | 2026-2027 OPTION 3 |
| | £ | £ | £ | £ |
| Development Reserve | 0 | 0 | 0 | 0 |
| Plant Reserve | 0 | 0 | 0 | 0 |
| Capital Works Reserve | 0 | 0 | 0 | 0 |
| General Reserve | 80,975 | 0 | (35,436) | (783) |
| Balances Reduction/(Increase) | 80,975 | 0 | (35,436) | (783) |
| RATES/LEVIES: | | | | |
| Occupiers Drainage Rates | 428,830 | 460,890 | 471,636 | 461,128 |
| Broadland District Council | 252,114 | 270,887 | 277,202 | 271,026 |
| Great Yarmouth Borough Council | 285,123 | 306,353 | 313,496 | 306,511 |
| North Norfolk District Council | 444,416 | 477,524 | 488,658 | 477,770 |
| South Norfolk District Council | 3,931 | 4,224 | 4,322 | 4,226 |
| NET REQUIREMENT | £1,495,389 | £1,519,878 | £1,519,878 | £1,519,878 |
| Penny Rate in the Pound | 38.820p | 41.711p | 42.683p | 41.732p |
| INCREASES/(DECREASES): | | | | |
| Drainage Rate Increase/(Decrease) | 9.95% | 7.45% | 9.95% | 7.50% |
| Special Levy for District Councils' Increase/(Decrease) | 9.95% | 7.45% | 9.95% | 7.50% |
| GENERAL RESERVE: | | | | |
| Probable Reserve at 31 March | £702,442 | £1,093,762 | £1,129,198 | £1,094,545 |
| Reserve expressed as a percentage of Net Requirement | 46.97% | 71.96% | 74.30% | 72.02% |
| RATE PER ACRE: | | | | |
| Agricultural Land and/or Buildings | £10.70 | £11.50 | £11.77 | £11.51 |
| District Councils | £136.92 | £147.11 | £150.54 | £147.19 |

The current headline rate of inflation (RPI) as indicated by the National Statistics Office in October 2025 is 4.3%.

BROADS (2006) INTERNAL DRAINAGE BOARD

4. INDICATIVE FORECAST FOR FIVE YEARS, USING TODAY'S ANNUAL VALUES (ALLOWING FOR INFLATION AT 4.3%)

| RATE REQUIREMENT | OPTION 3 REQUIREMENT... | | | | |
|---|--------------------------------|-------------------|-------------------|-------------------|-------------------|
| | 2026/2027 | 2027/2028 | 2028/2029 | 2029/2030 | 2030/2031 |
| | £ | £ | £ | £ | £ |
| New Works and Improvement Works | 21,720,188 | 21,323,599 | 29,993,831 | 3,141,110 | 5,366,938 |
| Contributions Payable to the Environment Agency | 197,206 | 203,122 | 209,216 | 215,492 | 221,957 |
| Maintenance Works | 1,830,662 | 1,909,381 | 1,991,484 | 2,077,118 | 2,166,434 |
| Administration and Other Expenses | 226,044 | 235,764 | 245,902 | 256,476 | 267,504 |
| Government Grants | -21,720,188 | -21,323,599 | -29,993,831 | -3,141,110 | -5,366,938 |
| Contributions from the Environment Agency | -309,445 | -293,973 | -279,274 | -265,310 | -265,310 |
| Other Income | -424,589 | -442,847 | -461,889 | -481,750 | -502,465 |
| NET REQUIREMENT | £1,519,878 | £1,611,447 | £1,705,439 | £1,802,026 | £1,888,120 |

FINANCED BY:-

| | | | | | |
|-------------------------------|-------|-------|---------|-------|---------|
| Development Reserve | 0 | 0 | 0 | 0 | 0 |
| Plant Reserve | 0 | 0 | 0 | 0 | 0 |
| Capital Works Reserve | 0 | 0 | 0 | 0 | 0 |
| General Reserve | (783) | (455) | (3,172) | (560) | (4,580) |
| Balances Reduction/(Increase) | (783) | (455) | (3,172) | (560) | (4,580) |

RATES/LEVIES:

| | | | | | |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Occupiers Drainage Rates | 461,128 | 488,796 | 518,122 | 546,620 | 573,946 |
| Broadland District Council | 271,026 | 287,288 | 304,524 | 321,273 | 337,334 |
| Great Yarmouth Borough Council | 306,511 | 324,902 | 344,395 | 363,337 | 381,500 |
| North Norfolk District Council | 477,770 | 506,437 | 536,822 | 566,347 | 594,660 |
| South Norfolk District Council | 4,226 | 4,479 | 4,748 | 5,009 | 5,260 |
| | £1,519,878 | £1,611,447 | £1,705,439 | £1,802,026 | £1,888,120 |

| | | | | | |
|--------------------------|---------|---------|---------|---------|---------|
| Penny Rate in the Pound | 41.732p | 44.236p | 46.890p | 49.469p | 51.942p |
| Rate Increase/(Decrease) | 7.50% | 6.00% | 6.00% | 5.50% | 5.00% |

GENERAL RESERVE:

| | | | | | |
|--|------------|------------|------------|------------|------------|
| Probable Reserve at 31 March | £1,094,545 | £1,095,000 | £1,098,172 | £1,098,732 | £1,103,312 |
| Reserve expressed as a percentage of Net Requirement | 72.02% | 67.95% | 64.39% | 60.97% | 58.43% |

RATE PER ACRE:

| | | | | | |
|------------------------------------|---------|---------|---------|---------|---------|
| Agricultural Land and/or Buildings | £11.51 | £12.20 | £12.93 | £13.64 | £14.32 |
| District Councils | £147.19 | £156.02 | £165.38 | £174.48 | £183.20 |

5. EARMARKED BALANCES AND RESERVES

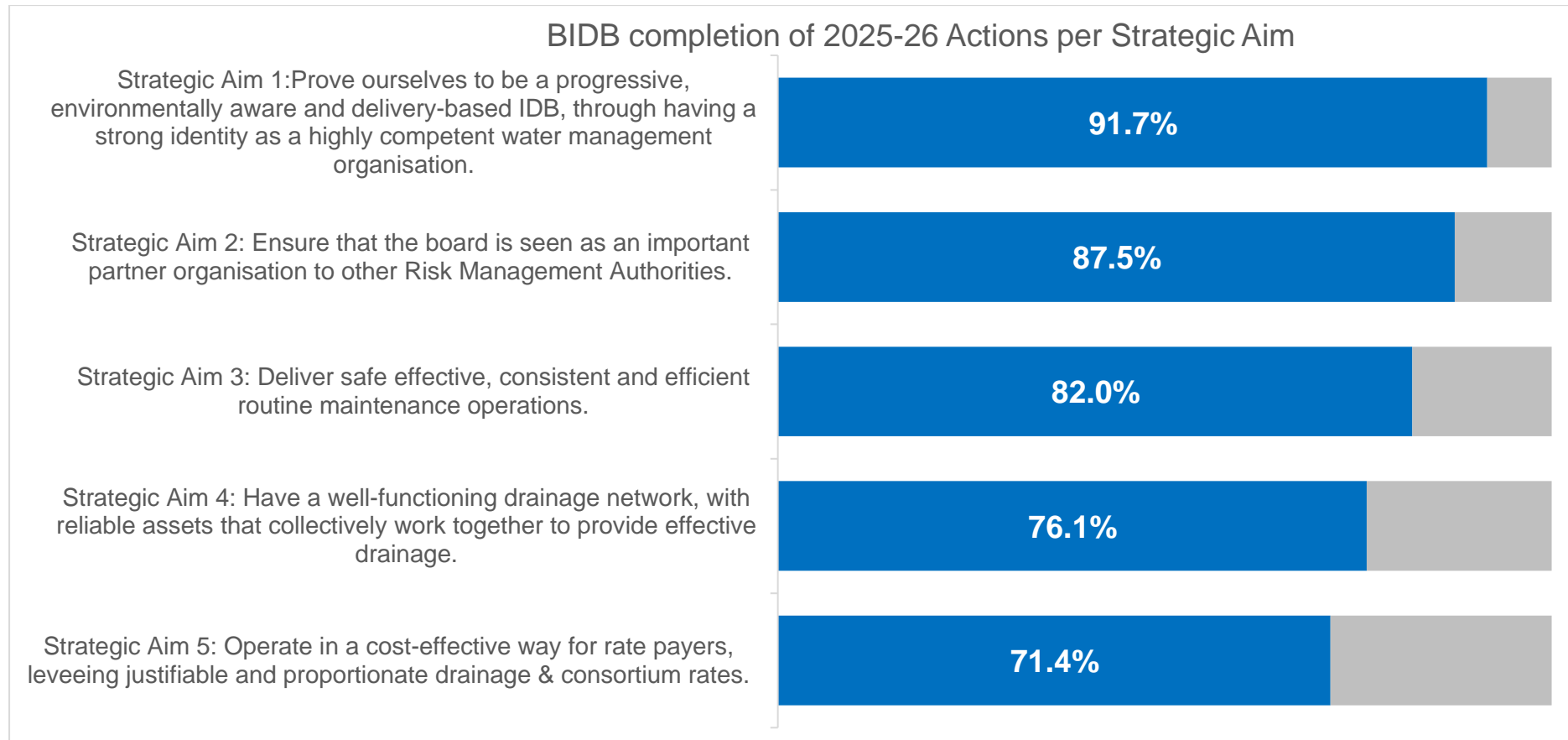
| | ACTUAL | ADEQUACY | PROJECTED | ESTIMATED | TREND |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| | 31/03/2025 | 31/03/2026 | 31/03/2026 | 31/03/2027 | 24/25-26/27 |
| | £ | ✓ x | £ | £ | Inc/Dec |
| Earmarked Reserves | | | | | |
| Capital Works Reserve | 77,600 | N/A | 159,100 | 159,100 | Increasing |
| Capital Works Interest Reserve | 306,696 | N/A | 622,416 | 752,416 | Increasing |
| Development Reserve | 99,074 | N/A | 148,290 | 148,290 | Increasing |
| Grants Reserve | 6,296,062 | x | 4,000,000 | 1,000,000 | Decreasing |
| Grant Tranche Reserve | 90,679 | x | 0 | 0 | Decreasing |
| Plant Reserve | 305,827 | x | 305,827 | 305,827 | Stable |
| General Reserve | 1,071,845 | ✓ | 1,093,762 | 1,094,545 | Stable |
| | £8,247,782 | ADEQUATE | £6,329,395 | £3,460,178 | |
| Other Reserves | | | | | |
| Revaluation Reserve | 42,189 | N/A | 0 | 0 | Decreasing |
| Pensions Reserve | 831,000 | ✓ | 857,000 | 857,000 | Increasing |
| | £873,189 | ADEQUATE | £857,000 | £857,000 | |
| Total Reserves | £9,120,971 | ADEQUATE | £7,186,395 | £4,317,178 | |

The adequacy of the Reserves in total have been determined in accordance with the Board's Capital Financing and Reserves Policy, which is published on the Group's website: as a minimum the Board's Reserves should equal at least one year's net expenditure and as a maximum they should not exceed one year's net expenditure plus the value of the pensions reserve deficit unless future spending plans dictate.

S JEFFREY
CHIEF FINANCIAL OFFICER
31 DECEMBER 2025

Board Performance for 2025/26 and Objectives for 2026/27

Summary



Detail

For 2025-2026 the boards strategic objectives aligned with those of the WMA and were as follows;

1. Prove ourselves to be a progressive, environmentally aware and delivery-based IDB, through having a strong identity as a highly competent water management organisation

This was supplemented by 9 actions around the objective *Promote the Boards activities, engaging with partners and working with the other boards of the WMA to implement best practice.*

To date we have achieved 91.7% of the actions, which have included;

- Numerous communications items have been completed through the year for the Board's work, including 38 social media posts, focusing on stories about Board projects, environment and operations. Our social media reach continues to grow, with the largest follower increases (50%) seen on LinkedIn and we have seen positive feedback from partners on the visibility of the board and its work.
- In 2025, the Board's work has featured in the media, including 4 articles in the ADA Gazette, an article in the Eastern Daily Press and a piece on the ITV Eastern News about the Upper Thurne Project.
- We have increased work across partners and the scale and value of the work for our main client the Environment Agency, which directly benefits the boards area.
- We have built good relationships with the local planning authorities and key staff and have detailed records of frequent involvement in ensuring positive planning engagement around water management issues. In some cases we have also assisted in solving water management issues for the Floods and Water Team at NCC.
- The boards Strategic Maintenance Operations (SMO) guide has been updated and was a key document used for the development of the NCC/NSFA maintenance guides, proving our value within the group. The SMO has been briefed out to all operational staff and we have had no environmental incidents this year.

- A spreadsheet showing electricity use, unit costs and standing charges, per pumping station is complete and has been used to contribute to the boards carbon plan.

2. Ensure that the board is seen as an important partner organisation to other Risk Management Authorities.

This was supplemented by 8 actions around the objective *Work with RMAs in and around our districts to solve local water management issues. This will include design and/or delivery of solutions, proactively finding solutions to problems in the district and prioritising work amongst RMAs.*

To date we have achieved 87.5% of the actions, which have included;

- The board have engaged with all section 19 reports relevant to its district and operations
- Numerous training of the WMA team has been undertaken across many topics including powers, permitted development rights.
- Lists of future projects and opportunities have been developed
- PSCAs are in place with the EA securing our work for them.
- We have seen a 56% increase in work value under PSCA, achieving our 10% target

3. Deliver safe effective, consistent and efficient routine maintenance operations.

This was supplemented by 10 actions around the objective *Deliver routine maintenance operations on time and to budget, in line with the programme of works. Ensure the boards bylaws are upheld and utilise data systems to drive efficiencies in our maintenance operations, always ensuring works are undertaken in accordance with environmental standards.*

To date we have achieved 82% of the actions, which have included;

- The board have all maintenance programmes in place and published and have delivered to budget in 2025 – particularly in the controllable areas.
- Safe Systems of work are in place and have been reviewed in year with a number of changes being made and shared across the group.
- Training to ops staff has been completed on the SMO, water vole, and other species. SMO audits have all taken place with no major faults found.

- A good relationship with the catchment services team has led to all infringements of the bylaws being investigated, no major issues outstanding.

We still need to undertake a full review of board plant utilisation to check for efficiencies, but we hope this will happen in the next quarter.

4. Have a well-functioning drainage network, with reliable assets that collectively work together to provide effective drainage.

This was supplemented by 9 actions around the objective *Regularly inspect the boards assets to inform and update capital and revenue replacement and repair programmes and monitor and react to all development that could compromise our boards area*

To date we have achieved 76% of the actions, which have included;

- Robust 6-year capital programme in place
- Annual service plans in place for all assets
- Redundancy plans under development and the purchase and training of a mobile pump under the Tranche funding will assist with this.
- We have built our relationship with the EA and their IDB rep, to report any issues with their assets we feel threaten our district.
- We have developed a mapping layer of all board owned land and have an inspection programme in development.

5. Operate in a cost-effective way for rate payers, leveeing justifiable and proportionate drainage & consortium rates.

This was supplemented by 7 actions around the objective *Continue to work towards a balanced budget by the end of 27-28, through implementing a sustainably affordable business model.*

To date we have achieved 71.4% of the actions, which have included;

- We have utilised rechargeable, FDGiA and 3rd party funding for as much work as possible, to minimise rates, consortium charges and the use of board reserves. This year alone we have received £62k (£774 over the last 2 years) which otherwise would have come from reserves.
- We have developed and had agreed the new charging policy for additional water
- All recharge work has been completed on budget

Objectives for 2026/27

It is proposed that the same objectives are set for 2026-2027 and that aims and actions are reviewed and updated with the new CEO and where necessary expanded on to align with any changes or improvements proposed, further to his review of the existing strategy document.

Objectives Proposed;

1. Prove ourselves to be a progressive, environmentally aware and delivery-based IDB, through having a strong identity as a highly competent water management organisation
2. Ensure that the board is seen as an important partner organisation to other Risk Management Authorities.
3. Deliver safe effective, consistent and efficient routine maintenance operations.
4. Have a well-functioning drainage network, with reliable assets that collectively work together to provide effective drainage.
5. Operate in a cost-effective way for rate payers, levelling justifiable and proportionate drainage & consortium rates.

Broads Internal Drainage Board Risk Register

As a Risk Management Authority the Broads Internal Drainage Board are required to have a risk register in order to systematically identify, assess and manage any potential risks to our business. It will also be used to ensure accountability, compliance with regulations, and the effective use of resources to safeguard public interests. The risk Register is a live document and should be reviewed regularly.

With regard to the Risk Register below;

- A Consequence of 3 relates to repercussions which would have a serious effect on the operation/service delivery, which may result in major financial loss (over £100,000) and/or major service disruption (+5 days) or impact on the public. Death of an individual or several people. Complete failure of project or extreme delay (over 2 months). Many individual personal details compromised/revealed. Adverse publicity in national press.
- A Consequence of 2 relates to repercussions which would have a noticeable effect on the operation/service delivery. May result in significant financial loss (over £25,000). Would cause a degree of disruption (2 – 5 days) or impact on the public. Severe injury to an individual or several people. Adverse effect on project/significant slippage. Some individual personal details compromised/revealed. Adverse publicity in local press.
- A Consequence of 1 relates to repercussions which would not be severe and any associated losses and or financial implications will be low (up to £10,000). Negligible effect on service delivery (1 day). Minor injury or discomfort to an individual or several people. Isolated individual personal detail compromised/revealed. NB A number of low incidents may have a significant cumulative effect and require attention.
- A Likelihood of 1 relates to an unlikely, outside risk of occurrence.
- A likelihood of 2 relates to this being a foreseeably realistic risk, which could happen infrequently.
- A likelihood of 3 relates to this being a high likelihood of occurrence.

Using the risk matrix shown below a risk rating score is determined, which enables risks to be prioritised using one or more of the “four T’s”

- **Tolerate - score 1-2 - Accept the risk**
- **Treat - score 3–4 - Take cost effective in-house actions to reduce the risk**
- **Transfer – score 6 - Dedicate major resources to managing the risk. If possible transfer the risk to someone else (e.g: by insurance or passing responsibility for the risk to another)**
- **Terminate – score 9 - Agree that the risk is too high and do not proceed with the project or activity**

| Likelihood (1 – 3) | Consequence (1-3) | | |
|--------------------|-------------------|---|---|
| | 1 | 2 | 3 |
| 1 | 1 | 2 | 3 |
| 2 | 2 | 4 | 6 |
| 3 | 3 | 6 | 9 |

Officers Responsible for actions:

MC - Marcus Coleman, Chief Executive: MP – Chief Operating Officer & Deputy CEO: SJ - Sallyanne Jeffrey, Chief Financial Officer,
KN - Kari Nash, Project Delivery Manager: TH - Tom Hunter, Area Manager: PS - Phil Semmence, Operations Manager:
CL - Caroline Laburn, Environmental Manager: CB - Cathryn Brady, Head of Catchment Services

Material Changes to the Risk Register

May 2025

(1s) *Beavers could escape from enclosures or be released legally and build dams within the IDB district affecting drainage. Wording changed to include for legal release. Details of how risk will be managed comments updated. Likelihood raised from 1 to 2 and Risk Level therefore raised to 6 due to the current situation of non-clear management and decision making by Natural England.*

| Objective | Risk Identified | Impact | Likelihood of risk identified occurring | Consequence of risk identified occurring | Risk Level | Action | Details of how risk will be managed | Review Date | Officer responsible |
|--|---|---|---|--|------------|----------|---|-------------|---------------------|
| (1) To reduce the flood risk to people, property, public infrastructure and the natural environment by providing and maintaining technically, environmentally and economically sustainable flood defences within the Internal Drainage District (IDD). | (1a) Reduction in, or insufficient finance, grant and income. | Erosion of Board's capital and general reserves. Unable to replace assets as scheduled in the Board's asset plan and EA MTP. | 2 | 3 | 6 | Transfer | Use knowledge and skills of the projects team to fully utilize all funding streams available to projects, thus transferring the risk across a more diverse funding landscape. Undertake recharge works to build board reserves. Continue to lobby Defra to update the Land Drainage Act 1991 to refer to current rating lists used by billing authorities for levying agricultural drainage rates and special levies, as this would support the extension of the Board's area to its watershed catchment. This would provide additional rates to the Board from | 31.03.2025 | MP |

| Objective | Risk Identified | Impact | Likelihood of risk identified occurring | Consequence of risk identified occurring | Risk Level | Action | Details of how risk will be managed | Review Date | Officer responsible |
|-----------|--|--|---|--|------------|----------|--|-------------|---------------------|
| | | | | | | | the upland area (and negate the need for HWCs). The Environment Act 2021 has been enacted, and the Statutory Instrument to update rating calculations has also been consulted on. We now wait for the relevant procedure to be followed for the law to be updated, after which further processes can commence. | | |
| | (1b) EA may cease to pay highland water contribution to IDBs | Reduction in FCREM service the Board is able to provide. | 2 | 3 | 6 | Transfer | <p>Ensure highland water claims are clear, transparent, discussed with the EA in good time and submitted on time.</p> <p>Ensure the importance of the HWC is recognized and supported by the EA, RFCC and constituent councils.</p> <p>Continue with the district expansion plans such that HWC would no longer be needed.</p> | 31.03.2025 | SJ/MP |
| | (1p) The increasing number of water management initiatives being developed and promoted across the region could lead to a duplication of effort and emerging strategies which have conflicting objectives that | Increase pressure on management time as the Board attempts to keep a handle on the growing number of plans and initiatives in the catchment. | 2 | 3 | 6 | Transfer | <p>IDB consenting team to receive training on the possible impacts of water level management schemes.</p> <p>Management to carefully assess whether or not to directly engage with each water management initiative being developed by other RMAs in the catchment, could adversely impact on the Board's operations and/or increase flood risk.</p> | 31.03.2025 | CB |

| Objective | Risk Identified | Impact | Likelihood of risk identified occurring | Consequence of risk identified occurring | Risk Level | Action | Details of how risk will be managed | Review Date | Officer responsible |
|-----------|--|---|---|--|------------|----------|--|-------------|---------------------|
| | could adversely impact on the Board's operations and/or increase flood risk. | | | | | | | | |
| | (1q) HMRC have confirmed via Excise Notice 75, that as of 1 April 2022, IDBs can continue to use red diesel for works benefitting agriculture. It is highly likely that this is a temporary decision and that at some point in the future, the use of rebated fuel will not be possible for IDB works. | An annual fuel increase in cost of approximately £30,000, meaning an increase of 3% in drainage rates and special levies. | 2 | 3 | 6 | Transfer | Continue to support lobbying through ADA for the law not to be widened out to IDBs. | 31.03.2025 | TH/MP |
| | (1r) Significant increases in wages, fuel and energy costs and difficulty of passing on the associated increases to drainage ratepayers and councils. | Cuts to service delivery would have to be made which could significantly increase flood risk. | 2 | 3 | 6 | Transfer | <p>Additional costs passed on in rates and special levies with effect from 1 April 2022.</p> <p>Assess where cuts could be made without increasing flood risk to an unacceptable level.</p> <p>Support the Council and ADA in actively lobbying Central Government for funding support due to concerns of rising special levies.</p> | 31.03.2025 | SJ/TH |

| Objective | Risk Identified | Impact | Likelihood of risk identified occurring | Consequence of risk identified occurring | Risk Level | Action | Details of how risk will be managed | Review Date | Officer responsible |
|-----------|---|---|---|--|------------|----------|--|-------------|---------------------|
| | (1s) Beavers could escape from enclosures or be released both legally and illegally and build dams within the IDB district or undermine the structural integrity of the banks, thereby increasing the risk of flooding in the district. | Increased flooding, increased cost, difficulty maintaining water levels in designated areas, inability to undertake statutory function, damage to flood banks and watercourse infrastructure. | 2 | 3 | 6 | Transfer | <p>Environmental staff have undertaken the necessary training and developed the required procedures to be able to manage or remove any beavers/beaver dams from our drains, as required, under license (CL51).</p> <p>Operational staff have been briefed to remain vigilant and report suspected beaver activity to Operations Managers, especially around areas where they are being introduced.</p> <p>WMA continue to push to be on the Eastern Beaver Management Group which will decide on any legal releases, moving forward.</p> | 31.03.2025 | CL/TH |
| | (1v) Potential liability for certain bridges and culverts in the district. | If the Board is found to have some operational responsibility, this could have a significant financial impact as well as associated health and safety/ public liability concerns. | 2 | 3 | 6 | Transfer | <p>The Board's position is that all bridges and culverts carrying public highways are the responsibility of the relevant Highway Authority. All bridges and culverts that carry unadopted highways/private access routes are the responsibility of the riparian landowner.</p> <p>WMA staff to undertake a task & Finish activity search of archives to understand situations where the IDB may have explicitly taken responsibility for certain culverts/bridges in the district.</p> | 31.03.2025 | CB |

| Objective | Risk Identified | Impact | Likelihood of risk identified occurring | Consequence of risk identified occurring | Risk Level | Action | Details of how risk will be managed | Review Date | Officer responsible |
|--|--|--|---|--|------------|----------|--|-------------|---------------------|
| | | | | | | | This can then be used to ring fence funds for managing these assets as required. | | |
| (3) To enable and facilitate land use for residential, commercial, recreational, and environmental purposes by guiding and regulating activities, which have the potential to increase flood risk. | (3a) Planning Authorities ignore advice provided by Board, which leads to increased flood risk. | Increased flood risk. Potential for lost income for SWDCs and commuted sums. | 2 | 3 | 6 | Transfer | <p>Planning/Enforcement to build close relationships with local planning officers, such that our role, input and comments are considered and valued.</p> <p>Officers' comments on planning applications are available on Local Authority website.</p> <p>The Board adopted the variable SWDC rate and banding arising from the 2018 review undertaken by the WMA. New rates and banding introduced 1 October 2018.</p> | 31.03.2025 | CB |
| | (3b) SUDs managed by private management companies who allow them to fall into disrepair through lack of long-term maintenance. | Inadequate or lack of maintenance of SUDs could have an adverse impact on the IDB infrastructure & subsequently increase the risk of flooding. | 2 | 3 | 6 | Transfer | <p>A SUDs adoption and charging policy has been approved by the Board.</p> <p>Updated Planning and Byelaw Strategy Document approved by the WMA on 7 December 2018 and by the Board in May 2019.</p> | 31.03.2025 | CB |

FEEDBACK & COMPLAINTS REVIEW

For the period 31st October 2025 – 15th January 2026

1. INTRODUCTION

To meet the strategic aims, the vision, mission and values of the board, it is important to monitor feedback from the public, organisations and other relevant stakeholders. Whether it is positive or negative, all feedback can be used to improve our performance and services.

2. HOW WE COLLATE FEEDBACK

We collate feedback through our website, emails and telephone calls. Links to Feedback and Customer Complaint forms are in all email footers.

3. OFFICIAL COMPLAINTS

| Date of complaint | Location | Nature of complaint | Allocated to | Status | Action taken |
|--------------------------|-----------------|----------------------------|---------------------|---------------|---------------------|
| | | | | | |

No official complaints have been received or dealt with during the reporting period and there are no outstanding complaints to resolve brought forward from previous reporting periods.

The same reporting period last year contained one complaint.

4. OTHER FEEDBACK

| Date of feedback | Location | Nature of Feedback | Allocated to | Status | Action taken |
|-------------------------|-----------------|---------------------------|---------------------|---------------|---------------------|
| | | | | | |

No feedback communications have been received or dealt with during the reporting period and there are no outstanding feedback communications to monitor, brought forward from previous reporting periods.

In the same reporting period last year, no feedback was recorded.

FRANCES BLIGH
ICT MANAGER
16th January 2026

Consortium Reports:

To receive the unconfirmed minutes and report extracts from the last Consortium Management Committee (CMC) meeting held on 05 December 2025, to view [Click Here](#):

- Unconfirmed minutes of the meeting
- WMA Schedule of Paid Accounts for the period 01 September 2025 to 31 October 2025
- WMA Group's Portfolio of Capital Work as at 21 November 2025
- WMA Group's Communications Report for the period 01 September 2025 to 31 October 2025

From: 01 April 2026
To: 31 March 2027

Administration and Technical Support Services
Financial Year Ending: 31 March 2027

| NOTES | WMA GROUP INCOME AND EXPENDITURE ACCOUNT | ACTUAL 2024/25 | ESTIMATE 2025/26 | PROBABLE 2025/26 | ESTIMATE 2026/27 |
|-------------------------------|--|-------------------|---------------------|---------------------|---------------------|
| Income | | | | | |
| Net Consortium Charges | | | | | |
| | Broads IDB | 335,395 | 394,461 | 402,794 | 406,352 |
| | East Suffolk WMB | 216,411 | 232,415 | 238,398 | 251,959 |
| | King's Lynn IDB | 440,323 | 471,938 | 481,790 | 490,596 |
| | Norfolk Rivers IDB | 239,610 | 259,067 | 268,316 | 273,585 |
| | Pevensey and Cuckmere WLMB | 0 | 331,201 | 334,084 | 350,471 |
| | South Holland IDB | 416,377 | 446,716 | 455,637 | 466,825 |
| | Waveney Lower Yare and Lothingland IDB | 142,884 | 156,344 | 162,526 | 174,674 |
| 1 | Net Consortium Charges | 1,791,002 | 2,292,142 | 2,343,545 | 2,414,463 |
| (+) Other Income | | | | | |
| | Services provided to third parties | 1,663,307 | 1,491,325 | 1,570,010 | 1,949,867 |
| | Surface Water Development Contributions | 914,099 | 355,000 | 788,142 | 505,000 |
| | Sales of Rating Software Licences | 0 | 90,000 | 126,000 | 0 |
| | Rating Software Support | 19,800 | 45,000 | 62,900 | 64,516 |
| | Rental/Sundry Income from Offices | 35,004 | 18,000 | 20,967 | 20,575 |
| | Sundry Income | 51,210 | 29,000 | 24,977 | 27,500 |
| | (+) Other Income | 2,683,420 | 2,028,325 | 2,592,996 | 2,567,458 |
| (=) Total Income | | 4,474,422 | 4,320,467 | 4,936,541 | 4,981,921 |
| (-) Expenditure | | | | | |
| Administration Costs | | | | | |
| 2 | Shared Administration Staff | 704,015 | 791,661 | 853,888 | 915,543 |
| Establishment | | | | | |
| | Kettlewell House (BR/KL/NR; 10/80/10) | 33,779 | 0 | 24,104 | 0 |
| | Marsh Reeves (South Holland IDB) | 25,313 | 28,018 | 28,689 | 28,191 |
| | Martham Office (Broads IDB and Norfolk Rivers IDB) | 1,244 | 372 | 745 | 906 |
| | Norwich Office (BR, ES, NR, WLYL) | 6,000 | 6,000 | 6,000 | 6,000 |
| | East Sussex County Council Office (PCWLMB) | 0 | 5,500 | 5,000 | 5,000 |
| | Pierpoint House (Shared) | 124,481 | 125,354 | 124,586 | 130,026 |
| | Establishment | 190,816 | 165,244 | 189,124 | 170,123 |
| Shared ICT | | | | | |
| | Hardware Support and Maintenance | 35,333 | 39,059 | 39,456 | 43,127 |
| | Software Support and Maintenance | 69,132 | 92,459 | 97,644 | 120,679 |
| | Website Maintenance and Development | 3,143 | 23,240 | 23,000 | 6,240 |
| | Software and Upgrades | 32,430 | 10,000 | 10,000 | 10,000 |
| | ICT Infrastructure | 30,458 | 31,429 | 34,970 | 33,528 |
| | Shared ICT | 170,496 | 196,187 | 205,070 | 213,574 |

From: 01 April 2026
To: 31 March 2027

Administration and Technical Support Services
Financial Year Ending: 31 March 2027

| WMA GROUP | ACTUAL | ESTIMATE | PROBABLE | ESTIMATE |
|--|-------------------|-------------------|-------------------|-------------------|
| NOTES INCOME AND EXPENDITURE ACCOUNT | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| Other Shared Administration | | | | |
| Legal and Professional Charges | 9,363 | 8,775 | 8,569 | 8,775 |
| Insurances | 168,924 | 186,210 | 183,217 | 189,194 |
| Marketing and PR Expenses | 1,529 | 1,520 | 2,047 | 1,520 |
| WMA Chairman's Allowance | 1,500 | 1,500 | 1,500 | 1,500 |
| Annual Subscriptions | 1,936 | 2,339 | 2,192 | 2,315 |
| Actuary Fees | 495 | 520 | 520 | 550 |
| Sundry Expenses | 15,266 | 13,735 | 14,831 | 14,635 |
| Other Shared Administration | 199,012 | 214,600 | 212,876 | 218,489 |
| Other Administration | | | | |
| Public Notices | 0 | 0 | 0 | 0 |
| Former Staff Pension Charges | 2,630 | 4,801 | 4,801 | 3,081 |
| Members Expenses | 205 | 200 | 200 | 200 |
| Chairman's Allowances | 21,000 | 24,500 | 22,534 | 24,500 |
| Meetings and Inspections | 2,224 | 6,095 | 4,797 | 6,330 |
| Legal and Professional Charges | 37,854 | 11,850 | 31,832 | 21,500 |
| Audit and Compliance Fees | 31,691 | 35,105 | 57,935 | 82,804 |
| ADA Expenses | 26,675 | 32,755 | 31,759 | 32,001 |
| Other Administration | 122,280 | 115,305 | 153,858 | 170,416 |
| Administration Costs | 1,386,619 | 1,482,997 | 1,614,815 | 1,688,145 |
| Technical Support Costs | | | | |
| 2 Technical Support Staff Costs | 2,466,066 | 2,806,153 | 2,858,532 | 3,113,184 |
| Other Technical Support | | | | |
| Technical Consultants | 9,287 | 11,340 | 11,079 | 11,760 |
| Land Registry Fees | 6,524 | 13,692 | 13,002 | 12,432 |
| Sundry Expenses | 1,827 | 6,285 | 5,971 | 6,400 |
| Other Technical Support | 17,638 | 31,317 | 30,051 | 30,592 |
| Technical Support Costs | 2,483,704 | 2,837,470 | 2,888,583 | 3,143,776 |
| (-) Total Expenditure | £3,870,323 | £4,320,467 | £4,503,398 | £4,831,921 |
| (+/-) Transfer of Surface Water Development Contributions | -604,099 | 0 | -433,142 | -150,000 |
| (=) Net Surplus/(Deficit) for the Year | £0 | £0 | £0 | £0 |
| 3 Increases/(Decreases) in Net Consortium Charges | -2.52% | 6.74% | 2.24% | 5.34% |

From: 01 April 2026
To: 31 March 2027

Administration and Technical Support Services
Financial Year Ending: 31 March 2027

| WMA GROUP | ACTUAL | ESTIMATE | PROBABLE | ESTIMATE |
|--------------------------------------|---------|----------|----------|----------|
| NOTES INCOME AND EXPENDITURE ACCOUNT | 2024/25 | 2025/26 | 2025/26 | 2026/27 |

Notes:

- 1 The Capital Works programme with secured funding is still in progress and on course to be successfully delivered over the next few years. Given the reduction in funding available these costs are having to be very carefully managed to ensure they can be delivered within the agreed profile. These services are largely made up of Technical Support Staff time that will be charged to Grant Aided Schemes, in line with the programme of works. The Eastern Team have seen an increased demand for their services within their area, and require additional resource, which will be fully funded by the rechargeable works, to proceed with works that benefit the Board strategically in their core aim of reducing and mitigating flood risk. The resource and income streams will be carefully managed by the COO and Area Manager, particularly in the first two years.

DRS 365 has been successfully taken up by a number of external IDB sites. The estimated income from licences of £90,000 in 2025/26 was a one off without which represents an immediate 4% average increase in Consortium Charges for 2026/27. The current CEO supports DRS 365 as part of his current package but will retire on 31 March 2026. The estimated cost of supporting DRS 365 after 31 March 2026 is currently £20kpa and therefore an additional cost shown within the ICT Software Support estimate for 2026/27. At the time of preparing the estimates for 2025/26 it was anticipated that an internal officer would be recruited to the position of CEO, in accordance with the WMA's Succession Plan and that we would not backfill this role, which would have offset this reduction in income for future years.

- 2 The projected out-turn for 2025/26 is slightly higher than the estimated Consortium Charges for 2025/26, due to the agreed transition period of 3 months for the new Chief Executive to start on 05 January 2026 alongside the current Chief Executive taking on the role of Strategic Advisor until his agreed retirement date of 31 March 2026.
- 3 A provision has been made to increase staff salaries by an average of 3.8% with effect from 1 April 2026. Employer pension contribution are 19.5% of employees pensionable pay with effect from 1 April 2026.
- 4 (i) The rate of Inflation as at 31 October 2025 was 4.3% (Retail Price Index).
(ii) It is important to note that we are still expecting 51% of the WMA Group's Administration and Technical Support Costs to be paid for by others in 2026/27, increased from 47% that was estimated for 2025/26.

From: 01 April 2026
To: 31 March 2027

Administration and Technical Support Services
Financial Year Ending: 31 March 2027

| WMA GROUP | ACTUAL | ESTIMATE | PROBABLE | ESTIMATE |
|--------------------------------------|---------|----------|----------|----------|
| NOTES INCOME AND EXPENDITURE ACCOUNT | 2024/25 | 2025/26 | 2025/26 | 2026/27 |

Recommendations:

- 1 To approve the following increases in Net Consortium Charges for 2026/27:

| | | |
|--|---------|--------|
| Broads IDB | £11,892 | 3.01% |
| East Suffolk WMB | £19,544 | 8.41% |
| King's Lynn IDB | £18,658 | 3.95% |
| Norfolk Rivers IDB | £14,517 | 5.60% |
| Pevensey and Cuckmere WLMB | £19,270 | 5.82% |
| South Holland IDB | £20,109 | 4.50% |
| Waveney Lower Yare and Lothingland IDB | £18,330 | 11.72% |

- 2 To approve the hourly charge out rates, as detailed below:

| | |
|---|-----------|
| Chief Executive Officer: | £175/hour |
| Deputy Chief Executive/Chief Operating Officer: | £120/hour |
| Head of Catchment Services/Area Managers/Capital Works Manager/RFO: | £105/hour |
| Project Delivery Engineers/Technical Managers: | £90/hour |
| Project Managers/Operations Managers/MEICA Manager: | £88/hour |
| Finance & Rating/ICT Manager/Senior Sustainable Development, Compliance and Estates Officers: | £70/hour |
| Flood Risk Engineers/Sustainable Development and Environmental Officers: | £66/hour |
| Assistant Technical Officers/Assistant Environmental Officers | £60/hour |
| Administration Team (Finance & Rating/ICT/GIS Technicians/BST/M&C Lead): | £50/hour |

S JEFFREY
CHIEF FINANCIAL OFFICER/RFO

From: 01 April 2026
To: 31 March 2027

Administration and Technical Support Services
Financial Year Ending: 31 March 2027

| ID | Income and Expenditure | Basis of apportionment | BIDB (%) | ESWMB (%) | KLIDB (%) | NRIDB (%) | PCWLMB (%) | SHIDB (%) | WLYLIDB (%) | TOTAL (%) |
|--|------------------------|------------------------|----------|-----------|-----------|-----------|------------|-----------|-------------|-----------|
| <p>Other Income</p> <p>Contributions towards Staff Costs</p> <p>Contributions from BIDB to part fund staff costs Credited to BIDB 100.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Contributions from NRIDB to part fund staff costs Credited to NRIDB 0.00% 0.00% 0.00% 100.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Contributions from ESWMB to part fund staff costs Credited to ESWMB 0.00% 100.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Contributions from SHIDB to part fund staff costs Credited to SHIDB 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00% 0.00% 0.00% 100.00%</p> <p>Contributions from KLIDB to part fund staff costs Credited to KLIDB 0.00% 0.00% 100.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Contributions from PCWLMB to part fund staff costs Credited to PCWLMB 0.00% 0.00% 0.00% 0.00% 0.00% 100.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Contributions from WLYLIDB to part fund staff costs Credited to WLYLIDB 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00% 0.00% 100.00%</p> <p>Contributions from Bedford for CEO Services CEO/COO Credited to each WMA Board as per employment costs 16.50% 16.50% 16.50% 16.50% 16.50% 5.00% 16.50% 12.50% 100.00%</p> <p>Contributions from Bedford for CEO Services CFO Credited to each WMA Board as per employment costs 16.50% 16.50% 16.50% 16.50% 16.50% 5.00% 16.50% 12.50% 100.00%</p> <p>Contributions from Bedford for CEO Services SDT Credited to each WMA Board as per employment costs 10.50% 6.50% 45.50% 6.50% 0.00% 23.00% 8.00% 100.00%</p> <p>Contributions from Bedford for CEO Services ENVIRONMENT Credited to each WMA Board as per employment costs 33.00% 8.00% 11.00% 24.00% 5.00% 11.00% 8.00% 100.00%</p> <p>Contributions from Bedford for CEO Services CAPITAL WORKS Credited to each WMA Board as per employment costs 25.00% 25.00% 25.00% 0.00% 0.00% 0.00% 25.00% 100.00%</p> <p>WMA Eastern Area Manager (TH) Credited to each WMA Board as per employment costs 50.00% 20.00% 0.00% 20.00% 0.00% 0.00% 10.00% 100.00%</p> <p>MEICA Manager (RG) Credited to each WMA Board as per employment costs 75.00% 10.00% 5.00% 0.00% 0.00% 0.00% 10.00% 100.00%</p> <p>Partnership Project Engineer (PG) Credited to each WMA Board as per employment costs 50.00% 0.00% 0.00% 50.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Partnership Project Engineer (Suffolk) Credited to each WMA Board as per employment costs 0.00% 50.00% 0.00% 0.00% 0.00% 0.00% 50.00% 100.00%</p> <p>Operations Manager (East Anglia) (AB) Credited to each WMA Board as per employment costs 0.00% 100.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Operations Manager (WLYL IDB) Credited to each WMA Board as per employment costs 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00% 100.00%</p> <p>Works Supervisor (ES & WLYL) Credited to each WMA Board as per employment costs 0.00% 50.00% 0.00% 0.00% 0.00% 0.00% 50.00% 100.00%</p> <p>Flood Risk Engineer (BR and NR) Credited to each WMA Board as per employment costs 50.00% 0.00% 0.00% 50.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Flood Risk Engineer (ES & WLYL) Credited to each WMA Board as per employment costs 0.00% 50.00% 0.00% 0.00% 0.00% 0.00% 50.00% 100.00%</p> <p>Flood Risk Engineer (JT) Credited to each WMA Board as per employment costs 0.00% 50.00% 0.00% 0.00% 0.00% 0.00% 50.00% 100.00%</p> <p>Flood Risk Engineer (OP) Credited to each WMA Board as per employment costs 50.00% 0.00% 0.00% 50.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Contributions from SDT Team to part fund staff costs Credited to each WMA Board as per employment costs 10.00% 6.00% 51.00% 6.00% 0.00% 26.00% 1.00% 100.00%</p> <p>Contributions from Environment Team - Manager Credited to each WMA Board as per employment costs 33.00% 29.38% 8.00% 13.00% 11.00% 16.00% 24.00% 23.38% 5.00% 1.25% 11.00% 6.00% 8.00% 11.00% 100.00%</p> <p>Contributions from ICT/BST/Finance Team Credited to each WMA Board as per employment costs 17.50% 17.50% 17.50% 17.50% 17.50% 0.00% 17.50% 12.50% 100.00%</p> <p>Contribution from BIDB & WLYLIDB - PAAA Credited to each WMA Board as per employment costs 17.50% 17.50% 17.50% 17.50% 17.50% 0.00% 17.50% 12.50% 100.00%</p> <p>Contribution from Waldersey and Hundred of Wisbech (Admin) Credited to each WMA Board as per employment costs 17.50% 17.50% 17.50% 17.50% 17.50% 0.00% 17.50% 12.50% 100.00%</p> <p>Contribution from Waldersey and Hundred of Wisbech (Technical) Credited to each WMA Board as per employment costs 17.50% 17.50% 17.50% 17.50% 17.50% 0.00% 17.50% 12.50% 100.00%</p> <p>Contributions from Project Teams to part fund staff costs Credited to each WMA Board as per employment costs 20.00% 20.00% 20.00% 20.00% 20.00% 0.00% 0.00% 20.00% 100.00%</p> <p>Contributions towards Staff Costs (FDGIA and Other Recharge Works) 3000.00%</p> <p>Surface Water Development Contributions</p> <p>Broads IDB - SWDC Credited to BIDB 100.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>East Suffolk WMB - SWDC Credited to ESWMB 0.00% 100.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Kings Lynn IDB - SWDC Credited to KLIDB 0.00% 0.00% 100.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Norfolk Rivers IDB - SWDC Credited to NRIDB 0.00% 0.00% 0.00% 100.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Pevensey and Cuckmere WLMB - SWDC Credited to PCWLMB 0.00% 0.00% 0.00% 0.00% 0.00% 100.00% 0.00% 0.00% 0.00% 100.00%</p> <p>South Holland IDB - SWDC Credited to SHIDB 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00% 0.00% 0.00% 100.00%</p> <p>Waveney Lower Yare and Lothingland IDB - SWDC Credited to WLYLIDB 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00% 0.00% 100.00%</p> <p>Collection of Surface Water Development Contributions</p> <p>Sales of Rating Software Licences</p> <p>Sales of DRS365 Split Equally BR/ES/KL/NR/SH/WLYL 16.67% 16.67% 16.67% 16.67% 0.00% 16.67% 16.67% 100.00%</p> <p>Sales of DRS South Holland IDB wholly owned asset (SHIDB) 0.00% 0.00% 0.00% 0.00% 0.00% 100.00% 0.00% 100.00%</p> <p>Sales of Rating Software Licences</p> <p>Rating Software Support</p> <p>DRS365 Split Equally BR/ES/KL/NR/SH/WLYL 16.67% 16.67% 16.67% 16.67% 0.00% 16.67% 16.67% 100.00%</p> <p>Rating Software Support</p> <p>Rental Income from Offices</p> <p>Marsh Reeves Income credited to property owner 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00% 0.00% 0.00% 100.00%</p> <p>Kettlewell House Income credited to property owners 10.00% 0.00% 80.00% 10.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Pierpoint House Sales of Electricity Back to the Grid Proportion of people working in Pierpoint House 14.95% 15.58% 13.53% 12.71% 28.88% 32.15% 12.67% 13.73% 0.88% 0.27% 21.17% 16.91% 7.92% 8.65% 100.00%</p> <p>Nar Ouse Way: Kings Lynn IDB Income credited to property owner 0.00% 0.00% 100.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00%</p> <p>Rental Income from Offices</p> | | | | | | | | | | |

From: 01 April 2026
To: 31 March 2027
Administration and Technical Support Services
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| ID | Income and Expenditure | Basis of apportionment | BIDB (%) | | ESWMB (%) | | KLIDB (%) | | NRIDB (%) | | PCWLMB (%) | | SHIDB (%) | | WLYLIDB (%) | | TOTAL (%) |
|----|--|--|---|--------|-----------|--------|-----------|--------|-----------|--------|------------|--------|-----------|--------|-------------|--------|-----------|
| | | | Percentages shown in red were the apportionments for last year, where they have been changed for this year. | | | | | | | | | | | | | | |
| | Sundry Income | | | | | | | | | | | | | | | | |
| | Bank Account Interest (WMA Only) | Proportion of aggregate Annual Value (WMA, as at 31/12/2025) | 5.10% | 5.10% | 3.90% | 3.90% | 43.19% | 43.21% | 4.95% | 4.95% | 12.69% | 12.71% | 26.53% | 26.51% | 3.64% | 3.62% | 100.00% |
| | Various - adhoc contributions | Proportion of aggregate Annual Value (WMA, as at 31/12/2025) | 5.10% | 5.10% | 3.90% | 3.90% | 43.19% | 43.21% | 4.95% | 4.95% | 12.69% | 12.71% | 26.53% | 26.51% | 3.64% | 3.62% | 100.00% |
| | Sundry Income | | | | | | | | | | | | | | | | |
| | Expenditure | | | | | | | | | | | | | | | | |
| | Administration Costs | | | | | | | | | | | | | | | | |
| | Shared Administration Staff | | | | | | | | | | | | | | | | |
| | ICT Manager | Assessment of Time Spent on each Member Board | 17.10% | | 17.10% | | 17.10% | | 17.10% | | 2.00% | | 17.10% | | 12.50% | | 100.00% |
| | PA (CEO) | Assessment of Time Spent on each Member Board | 17.50% | | 17.50% | | 17.50% | | 17.50% | | 0.00% | | 17.50% | | 12.50% | | 100.00% |
| | Chief Financial Officer | Assessment of Time Spent on each Member Board | 16.50% | | 16.50% | | 16.50% | | 16.50% | | 5.00% | | 16.50% | | 12.50% | | 100.00% |
| | GIS Technician (SC) | Assessment of Time Spent on each Member Board | 17.50% | | 17.50% | | 17.50% | | 17.50% | | 0.00% | | 17.50% | | 12.50% | | 100.00% |
| | Rating & Enforcement Officer | Assessment of Time Spent on each Member Board | 17.50% | | 17.50% | | 17.50% | | 17.50% | | 0.00% | | 17.50% | | 12.50% | | 100.00% |
| | Senior Finance & Rating Officer | Assessment of Time Spent on each Member Board | 17.50% | | 17.50% | | 17.50% | | 17.50% | | 0.00% | | 17.50% | | 12.50% | | 100.00% |
| | Business Support Officer (37) | Assessment of Time Spent on each Member Board | 17.50% | | 17.50% | | 17.50% | | 17.50% | | 0.00% | | 17.50% | | 12.50% | | 100.00% |
| | Finance & Rating Officer | Assessment of Time Spent on each Member Board | 17.50% | | 17.50% | | 17.50% | | 17.50% | | 0.00% | | 17.50% | | 12.50% | | 100.00% |
| | ICT Officer (16) | Assessment of Time Spent on each Member Board | 17.50% | | 17.50% | | 17.50% | | 17.50% | | 0.00% | | 17.50% | | 12.50% | | 100.00% |
| | GIS Technician (MB) | Assessment of Time Spent on each Member Board | 17.50% | | 17.50% | | 17.50% | | 17.50% | | 0.00% | | 17.50% | | 12.50% | | 100.00% |
| | Senior Finance & Rating Officer | Assessment of Time Spent on each Member Board | 17.50% | | 17.50% | | 17.50% | | 17.50% | | 0.00% | | 17.50% | | 12.50% | | 100.00% |
| | Senior Business Support Officer | Assessment of Time Spent on each Member Board | 16.50% | 17.10% | 16.50% | 17.10% | 16.50% | 17.10% | 16.50% | 17.10% | 5.00% | 2.00% | 16.50% | 17.10% | 12.50% | 12.50% | 100.00% |
| | Business Support Officer (22.5) | Assessment of Time Spent on each Member Board | 17.50% | | 17.50% | | 17.50% | | 17.50% | | 0.00% | | 17.50% | | 12.50% | | 100.00% |
| | Finance & Rating Officer (ABU) | Assessment of Time Spent on each Member Board | 17.50% | | 17.50% | | 17.50% | | 17.50% | | 0.00% | | 17.50% | | 12.50% | | 100.00% |
| | Accounting Apprentice ((KH) | Assessment of Time Spent on each Member Board | 17.50% | | 17.50% | | 17.50% | | 17.50% | | 0.00% | | 17.50% | | 12.50% | | 100.00% |
| | Finance and Rating Officer (Vacant Position) | Assessment of Time Spent on each Member Board | 17.50% | | 17.50% | | 17.50% | | 17.50% | | 0.00% | | 17.50% | | 12.50% | | 100.00% |
| | Accounting Apprentice (BA) | Assessment of Time Spent on each Member Board | 17.50% | | 17.50% | | 17.50% | | 17.50% | | 0.00% | | 17.50% | | 12.50% | | 100.00% |
| | ICT Officer (30) | Assessment of Time Spent on each Member Board | 17.50% | | 17.50% | | 17.50% | | 17.50% | | 0.00% | | 17.50% | | 12.50% | | 100.00% |
| | Shared Administration Staff | | | | | | | | | | | | | | | | |
| | Establishment | | | | | | | | | | | | | | | | |
| | Landlord's obligations | Proportion of beneficial interest in Kettlewell House | 10.00% | | 0.00% | | 80.00% | | 10.00% | | 0.00% | | 0.00% | | 0.00% | | 100.00% |
| | Office and Site Maintenance | Proportion of people working in Pierpoint House | 14.95% | 15.58% | 13.53% | 12.71% | 28.88% | 32.15% | 12.67% | 13.73% | 0.88% | 0.27% | 21.17% | 16.91% | 7.92% | 8.65% | 100.00% |
| | Rent, Rates and Metered Water | Proportion of people working in Pierpoint House | 14.95% | 15.58% | 13.53% | 12.71% | 28.88% | 32.15% | 12.67% | 13.73% | 0.88% | 0.27% | 21.17% | 16.91% | 7.92% | 8.65% | 100.00% |
| | Telecoms | Proportion of people working in Pierpoint House | 14.95% | 15.58% | 13.53% | 12.71% | 28.88% | 32.15% | 12.67% | 13.73% | 0.88% | 0.27% | 21.17% | 16.91% | 7.92% | 8.65% | 100.00% |
| | Heat and Light | Proportion of people working in Pierpoint House | 14.95% | 15.58% | 13.53% | 12.71% | 28.88% | 32.15% | 12.67% | 13.73% | 0.88% | 0.27% | 21.17% | 16.91% | 7.92% | 8.65% | 100.00% |
| | Office Cleaning and Supplies | Proportion of people working in Pierpoint House | 14.95% | 15.58% | 13.53% | 12.71% | 28.88% | 32.15% | 12.67% | 13.73% | 0.88% | 0.27% | 21.17% | 16.91% | 7.92% | 8.65% | 100.00% |
| | Refuse Collection and Waste Disposal | Proportion of people working in Pierpoint House | 14.95% | 15.58% | 13.53% | 12.71% | 28.88% | 32.15% | 12.67% | 13.73% | 0.88% | 0.27% | 21.17% | 16.91% | 7.92% | 8.65% | 100.00% |
| | Printing, Postages and Stationery | Proportion of people working in Pierpoint House | 14.95% | 15.58% | 13.53% | 12.71% | 28.88% | 32.15% | 12.67% | 13.73% | 0.88% | 0.27% | 21.17% | 16.91% | 7.92% | 8.65% | 100.00% |
| | Office Sundries | Proportion of people working in Pierpoint House | 14.95% | 15.58% | 13.53% | 12.71% | 28.88% | 32.15% | 12.67% | 13.73% | 0.88% | 0.27% | 21.17% | 16.91% | 7.92% | 8.65% | 100.00% |
| | Pierpoint House (shared) | | | | | | | | | | | | | | | | |
| | Landlord obligations | Proportion of beneficial interest in Marsh Reeves | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 100.00% | | 0.00% | | 100.00% |
| | Office and Site Maintenance | Expenditure charged to property owner | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 100.00% | | 0.00% | | 100.00% |
| | Business Rates and Metered Water | Expenditure charged to property owner | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 100.00% | | 0.00% | | 100.00% |
| | Telecoms | Expenditure charged to property owner | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 100.00% | | 0.00% | | 100.00% |
| | Heat and Light | Expenditure charged to property owner | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 100.00% | | 0.00% | | 100.00% |
| | Office Cleaning and Supplies | Expenditure charged to property owner | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 100.00% | | 0.00% | | 100.00% |
| | Refuse Collection and Waste Disposal | Expenditure charged to property owner | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 100.00% | | 0.00% | | 100.00% |
| | Printing, Postages and Stationery | Expenditure charged to property owner | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 100.00% | | 0.00% | | 100.00% |
| | Office Sundries | Expenditure charged to property owner | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 100.00% | | 0.00% | | 100.00% |
| | Marsh Reeves (South Holland IDB) | | | | | | | | | | | | | | | | |

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| ID | Income and Expenditure | Basis of apportionment | BIDB (%) | | ESWMB (%) | | KLIDB (%) | | NRIDB (%) | | PCWLMB (%) | | SHIDB (%) | | WLYLIDB (%) | | TOTAL (%) |
|----|---|--|---|--------|-----------|--------|-----------|--------|-----------|--------|------------|--------|-----------|--------|-------------|--------|-----------|
| | | | Percentages shown in red were the apportionments for last year, where they have been changed for this year. | | | | | | | | | | | | | | |
| | Office and Site Maintenance | Broads IDB and Norfolk Rivers IDB | 80.00% | 75.00% | 0.00% | | 0.00% | | 20.00% | 25.00% | 0.00% | | 0.00% | | 0.00% | 0.00% | 100.00% |
| | Rent, Light, Heat and Water | Broads IDB and Norfolk Rivers IDB | 80.00% | 75.00% | 0.00% | | 0.00% | | 20.00% | 25.00% | 0.00% | | 0.00% | | 0.00% | 0.00% | 100.00% |
| | Telecoms | Broads IDB and Norfolk Rivers IDB | 80.00% | 75.00% | 0.00% | | 0.00% | | 20.00% | 25.00% | 0.00% | | 0.00% | | 0.00% | 0.00% | 100.00% |
| | Office Sundries | Broads IDB and Norfolk Rivers IDB | 80.00% | 75.00% | 0.00% | | 0.00% | | 20.00% | 25.00% | 0.00% | | 0.00% | | 0.00% | 0.00% | 100.00% |
| | Martham Office (Broads IDB and Norfolk Rivers IDB) | | | | | | | | | | | | | | | | |
| | Rent | Broads, East Suffolk, Kings Lynn, Norfolk Rivers WLYL | 25.00% | | 25.00% | | 0.00% | | 25.00% | | 0.00% | | 0.00% | | | 25.00% | 100.00% |
| | Printing & Stationary | Broads, East Suffolk, Kings Lynn, Norfolk Rivers WLYL | 25.00% | | 25.00% | | 0.00% | | 25.00% | | 0.00% | | 0.00% | | | 25.00% | 100.00% |
| | Office Equipment/Small Purchases | Broads, East Suffolk, Kings Lynn, Norfolk Rivers WLYL | 25.00% | | 25.00% | | 0.00% | | 25.00% | | 0.00% | | 0.00% | | | 25.00% | 100.00% |
| | Norwich Office (BR, ES, NR and WLYL) | | | | | | | | | | | | | | | | |
| | Office Equipment/Small Purchases | Pevensey and Cuckmere WLMB | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 100.00% | | 0.00% | | 0.00% | | 100.00% |
| | East Sussex CC Office (PCWLMB) | | | | | | | | | | | | | | | | |
| | Shared ICT | | | | | | | | | | | | | | | | |
| | Hardware Support and Maintenance | Proportion of aggregate Annual Value (WMA, as at 31/12/2025) | 5.10% | 5.10% | 3.90% | 3.90% | 43.19% | 43.21% | 4.95% | 4.95% | 12.69% | 12.71% | 26.53% | 26.51% | 3.64% | 3.62% | 100.00% |
| | Software Support and Maintenance | Proportion of aggregate Annual Value (WMA, as at 31/12/2025) | 5.10% | 5.10% | 3.90% | 3.90% | 43.19% | 43.21% | 4.95% | 4.95% | 12.69% | 12.71% | 26.53% | 26.51% | 3.64% | 3.62% | 100.00% |
| | Website Maintenance and Development | Proportion of aggregate Annual Value (WMA, as at 31/12/2025) | 5.10% | 5.10% | 3.90% | 3.90% | 43.19% | 43.21% | 4.95% | 4.95% | 12.69% | 12.71% | 26.53% | 26.51% | 3.64% | 3.62% | 100.00% |
| | Software and Upgrades | Proportion of aggregate Annual Value (WMA, as at 31/12/2025) | 5.10% | 5.10% | 3.90% | 3.90% | 43.19% | 43.21% | 4.95% | 4.95% | 12.69% | 12.71% | 26.53% | 26.51% | 3.64% | 3.62% | 100.00% |
| | ICT Infrastructure | Proportion of aggregate Annual Value (WMA, as at 31/12/2025) | 5.10% | 5.10% | 3.90% | 3.90% | 43.19% | 43.21% | 4.95% | 4.95% | 12.69% | 12.71% | 26.53% | 26.51% | 3.64% | 3.62% | 100.00% |
| | DRS365 Software Support and Maintenance | Split Equally BR/ES/KL/NR/PC/SH/WLYL | 14.29% | | 14.29% | | 14.29% | | 14.29% | | 14.29% | | 14.29% | | 14.29% | | 100.00% |
| | Shared ICT | | | | | | | | | | | | | | | | |
| | Other Shared Administration | | | | | | | | | | | | | | | | |
| | Legal and Professional Charges | Proportion of aggregate Annual Value (WMA, as at 31/12/2025) | 5.10% | 5.10% | 3.90% | 3.90% | 43.19% | 43.21% | 4.95% | 4.95% | 12.69% | 12.71% | 26.53% | 26.51% | 3.64% | 3.62% | 100.00% |
| | Insurances | Proportion of aggregate Annual Value (WMA, as at 31/12/2025) | 5.10% | 5.10% | 3.90% | 3.90% | 43.19% | 43.21% | 4.95% | 4.95% | 12.69% | 12.71% | 26.53% | 26.51% | 3.64% | 3.62% | 100.00% |
| | Marketing and PR Expenses | Proportion of aggregate Annual Value (WMA, as at 31/12/2025) | 5.10% | 5.10% | 3.90% | 3.90% | 43.19% | 43.21% | 4.95% | 4.95% | 12.69% | 12.71% | 26.53% | 26.51% | 3.64% | 3.62% | 100.00% |
| | WMA Chairman's Allowance | Proportion of aggregate Annual Value (WMA, as at 31/12/2025) | 5.10% | 5.10% | 3.90% | 3.90% | 43.19% | 43.21% | 4.95% | 4.95% | 12.69% | 12.71% | 26.53% | 26.51% | 3.64% | 3.62% | 100.00% |
| | Annual Subscriptions | Proportion of aggregate Annual Value (WMA, as at 31/12/2025) | 5.10% | 5.10% | 3.90% | 3.90% | 43.19% | 43.21% | 4.95% | 4.95% | 12.69% | 12.71% | 26.53% | 26.51% | 3.64% | 3.62% | 100.00% |
| | Actuary Fees | Proportion of aggregate Annual Value (WMA, as at 31/12/2025) | 5.10% | 5.10% | 3.90% | 3.90% | 43.19% | 43.21% | 4.95% | 4.95% | 12.69% | 12.71% | 26.53% | 26.51% | 3.64% | 3.62% | 100.00% |
| | Sundry Expenses | Proportion of aggregate Annual Value (WMA, as at 31/12/2025) | 5.10% | 5.10% | 3.90% | 3.90% | 43.19% | 43.21% | 4.95% | 4.95% | 12.69% | 12.71% | 26.53% | 26.51% | 3.64% | 3.62% | 100.00% |
| | Other Shared Administration | | | | | | | | | | | | | | | | |
| | Technical Support Costs | | | | | | | | | | | | | | | | |
| | Shared Technical Support Staff | | | | | | | | | | | | | | | | |
| | CEO Team | | | | | | | | | | | | | | | | |
| | Chief Executive | Assessment of Time Spent on each Member Board | 16.50% | 17.10% | 16.50% | 17.10% | 16.50% | 17.10% | 16.50% | 17.10% | 5.00% | 2.00% | 16.50% | 17.10% | 12.50% | 12.50% | 100.00% |
| | Chief Operating Officer/Deputy Chief Executive | Assessment of Time Spent on each Member Board | 30.00% | 50.00% | 10.00% | 10.00% | 30.00% | 10.00% | 10.00% | 0.00% | 5.00% | 0.00% | 5.00% | 0.00% | 10.00% | 20.00% | 100.00% |
| | Environment Team | | | | | | | | | | | | | | | | |
| | Environmental Manager (CL) | Assessment of Time Spent on each Member Board | 33.00% | 27.50% | 8.00% | 13.00% | 11.00% | 16.00% | 24.00% | 21.50% | 5.00% | 5.00% | 11.00% | 6.00% | 8.00% | 11.00% | 100.00% |
| | Assistant Environmental Officer (DP) | Assessment of Time Spent on each Member Board | 33.00% | 30.00% | 8.00% | 13.00% | 11.00% | 16.00% | 24.00% | 24.00% | 5.00% | 0.00% | 11.00% | 6.00% | 8.00% | 11.00% | 100.00% |
| | Environmental Officer (CH) | Assessment of Time Spent on each Member Board | 33.00% | 30.00% | 8.00% | 13.00% | 12.00% | 16.00% | 24.00% | 24.00% | 0.00% | 0.00% | 15.00% | 15.00% | 8.00% | 8.00% | 100.00% |
| | Environmental Officer (EB) | Assessment of Time Spent on each Member Board | 33.00% | 30.00% | 8.00% | 13.00% | 12.00% | 16.00% | 24.00% | 24.00% | 0.00% | 0.00% | 15.00% | 15.00% | 8.00% | 8.00% | 100.00% |

From: 01 April 2026
To: 31 March 2027

Administration and Technical Support Services
Financial Year Ending: 31 March 2027

| ID | Income and Expenditure | Basis of apportionment | BIDB (%) | | ESWMB (%) | | KLIDB (%) | | NRIDB (%) | | PCWLMB (%) | | SHIDB (%) | | WLYLIDB (%) | | TOTAL (%) | |
|--|--|--|---|--------|-----------|--------|-----------|--------|-----------|--------|------------|---------|-----------|---------|-------------|---------|-----------|--|
| | | | Percentages shown in red were the apportionments for last year, where they have been changed for this year. | | | | | | | | | | | | | | | |
| Sustainable Development Team | | | | | | | | | | | | | | | | | | |
| | Head of Catchment Services (CB) | Assessment of Time Spent on each Member Board | 10.50% | 10.00% | 6.50% | 6.00% | 45.50% | 51.00% | 6.50% | 6.00% | 0.00% | 23.00% | 26.00% | 8.00% | 1.00% | 100.00% | | |
| | Senior Sustainable Development Officer (ER) | Assessment of Time Spent on each Member Board | 10.50% | 10.00% | 6.50% | 6.00% | 45.50% | 51.00% | 6.50% | 6.00% | 0.00% | 23.00% | 26.00% | 8.00% | 1.00% | 100.00% | | |
| | Senior SDT Officer (Maternity Cover)(ET) | Assessment of Time Spent on each Member Board | 10.50% | 10.00% | 6.50% | 6.00% | 45.50% | 51.00% | 6.50% | 6.00% | 0.00% | 23.00% | 26.00% | 8.00% | 1.00% | 100.00% | | |
| | Compliance Manager (PN) | Assessment of Time Spent on each Member Board | 10.50% | 10.00% | 6.50% | 6.00% | 45.50% | 51.00% | 6.50% | 6.00% | 0.00% | 23.00% | 26.00% | 8.00% | 1.00% | 100.00% | | |
| | Assistant Compliance Officer (SKC) | Assessment of Time Spent on each Member Board | 10.50% | 10.00% | 6.50% | 6.00% | 45.50% | 51.00% | 6.50% | 6.00% | 0.00% | 23.00% | 26.00% | 8.00% | 1.00% | 100.00% | | |
| | Sustainable Development Officer (FC) | Assessment of Time Spent on each Member Board | 10.50% | 10.00% | 6.50% | 6.00% | 45.50% | 51.00% | 6.50% | 6.00% | 0.00% | 23.00% | 26.00% | 8.00% | 1.00% | 100.00% | | |
| | Sustainable Development Officer (PNA) | Assessment of Time Spent on each Member Board | 10.50% | 10.00% | 6.50% | 6.00% | 45.50% | 51.00% | 6.50% | 6.00% | 0.00% | 23.00% | 26.00% | 8.00% | 1.00% | 100.00% | | |
| | Sustainable Development Officer (LBS) | Assessment of Time Spent on each Member Board | 10.50% | 10.00% | 6.50% | 6.00% | 45.50% | 51.00% | 6.50% | 6.00% | 0.00% | 23.00% | 26.00% | 8.00% | 1.00% | 100.00% | | |
| | Sustainable Development Manager (MO) | Assessment of Time Spent on each Member Board | 10.50% | 10.00% | 6.50% | 6.00% | 45.50% | 51.00% | 6.50% | 6.00% | 0.00% | 23.00% | 26.00% | 8.00% | 1.00% | 100.00% | | |
| | Senior Sustainable Development Officer (RY) | Assessment of Time Spent on each Member Board | 10.50% | 10.00% | 6.50% | 6.00% | 45.50% | 51.00% | 6.50% | 6.00% | 0.00% | 23.00% | 26.00% | 8.00% | 1.00% | 100.00% | | |
| | Senior Sustainable Development Officer (WC) | Assessment of Time Spent on each Member Board | 10.50% | 10.00% | 6.50% | 6.00% | 45.50% | 51.00% | 6.50% | 6.00% | 0.00% | 23.00% | 26.00% | 8.00% | 1.00% | 100.00% | | |
| | Assistant Compliance Officer (BSY) | Assessment of Time Spent on each Member Board | 10.50% | 10.00% | 6.50% | 6.00% | 45.50% | 51.00% | 6.50% | 6.00% | 0.00% | 23.00% | 26.00% | 8.00% | 1.00% | 100.00% | | |
| | National Infrastructure Officer (IS - Sizewell C) | East Suffolk WMB Only (fully funded by Sizewell C) | 0.00% | | 100.00% | | 0.00% | | 0.00% | | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 100.00% | | |
| | Estates Officer (SF) | Assessment of Time Spent on each Member Board | 10.50% | 10.00% | 6.50% | 6.00% | 45.50% | 51.00% | 6.50% | 6.00% | 0.00% | 23.00% | 26.00% | 8.00% | 1.00% | 100.00% | | |
| Capital Projects Team | | | | | | | | | | | | | | | | | | |
| | Project Delivery Manager (KN) | Assessment of Time Spent on each Member Board | 20.00% | | 20.00% | | 20.00% | | 20.00% | | 0.00% | 0.00% | | 20.00% | | 100.00% | | |
| | Project Delivery Engineer (TJJ) | Assessment of Time Spent on each Member Board | 20.00% | | 20.00% | | 20.00% | | 20.00% | | 0.00% | 0.00% | | 20.00% | | 100.00% | | |
| | Project Delivery Engineer (TJ) | Assessment of Time Spent on each Member Board | 20.00% | | 20.00% | | 20.00% | | 20.00% | | 0.00% | 0.00% | | 20.00% | | 100.00% | | |
| | Project Delivery Engineer (ATH) | Assessment of Time Spent on each Member Board | 20.00% | | 20.00% | | 20.00% | | 20.00% | | 0.00% | 0.00% | | 20.00% | | 100.00% | | |
| | Project Manager (MN) | Assessment of Time Spent on each Member Board | 20.00% | | 20.00% | | 20.00% | | 20.00% | | 0.00% | 0.00% | | 20.00% | | 100.00% | | |
| East Anglia Team | | | | | | | | | | | | | | | | | | |
| | Area Manager (WMA Eastern) (TH) | Assessment of Time Spent on each Member Board | 50.00% | 50.00% | 20.00% | 10.00% | 0.00% | 20.00% | 20.00% | 10.00% | 0.00% | 0.00% | 0.00% | 0.00% | 10.00% | 10.00% | 100.00% | |
| | MEICA Manager (RG) | Assessment of Time Spent on each Member Board | 75.00% | 55.00% | 10.00% | 12.50% | 5.00% | 15.00% | 0.00% | 5.00% | 0.00% | 0.00% | 0.00% | 0.00% | 10.00% | 12.50% | 100.00% | |
| | Partnership Project Engineer (PG) | Assessment of Time Spent on each Member Board | 50.00% | 40.00% | 0.00% | | 0.00% | | 50.00% | 60.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 100.00% | | |
| | Partnership Project Engineer (Suffolk) | Assessment of Time Spent on each Member Board | 0.00% | | 50.00% | | 0.00% | | 0.00% | | 0.00% | 0.00% | 0.00% | 50.00% | | 100.00% | | |
| | Operations Manager (East Suffolk) (AB) | Assessment of Time Spent on each Member Board | 0.00% | | 100.00% | 55.00% | 0.00% | | 0.00% | | 0.00% | 0.00% | 0.00% | 0.00% | 45.00% | 100.00% | | |
| | Operations Manager (WLYL IDB) | Assessment of Time Spent on each Member Board | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 0.00% | 0.00% | 0.00% | 100.00% | | 100.00% | | |
| | Works Supervisor (ES & WLYL) | Assessment of Time Spent on each Member Board | 0.00% | | 50.00% | | 0.00% | | 0.00% | | 0.00% | 0.00% | 0.00% | 50.00% | | 100.00% | | |
| | Flood Risk Engineer (BR and NR) | Assessment of Time Spent on each Member Board | 50.00% | | 0.00% | | 0.00% | | 50.00% | | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 100.00% | | |
| | Flood Risk Engineer (ES & WLYL) | Assessment of Time Spent on each Member Board | 0.00% | | 50.00% | | 0.00% | | 0.00% | | 0.00% | 0.00% | 0.00% | 50.00% | | 100.00% | | |
| | Flood Risk Engineer (JT) | Assessment of Time Spent on each Member Board | 0.00% | 35.00% | 50.00% | 35.00% | 0.00% | | 0.00% | | 0.00% | 0.00% | 0.00% | 50.00% | 30.00% | 100.00% | | |
| | Flood Risk Engineer (OP) | Assessment of Time Spent on each Member Board | 50.00% | 40.00% | 0.00% | | 0.00% | | 50.00% | 60.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 100.00% | | |
| Shared Technical Support Staff | | | | | | | | | | | | | | | | | | |
| South Holland Team | | | | | | | | | | | | | | | | | | |
| | Area Manager (South Holland IDB) (KV) | Assessment of Time Spent on each Member Board | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 0.00% | 100.00% | | 0.00% | | 100.00% | | |
| | Flood Risk Engineer (South Holland IDB) (DSP) | Assessment of Time Spent on each Member Board | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 0.00% | 100.00% | | 0.00% | | 100.00% | | |
| Other Technical Support Staff Costs | | | | | | | | | | | | | | | | | | |
| Pevensey & Cuckmere WLMB Team | | | | | | | | | | | | | | | | | | |
| | Area Manager (Pevensey & Cuckmere WLMB) (RK) | Assessment of Time Spent on each Member Board | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 100.00% | 0.00% | | 0.00% | | 100.00% | | |
| | Flood Risk Officer (Pevensey & Cuckmere WLMB) (GO) | Assessment of Time Spent on each Member Board | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 100.00% | 0.00% | | 0.00% | | 100.00% | | |
| | Operations Manager (Pevensey & Cuckmere WLMB) (RD) | Assessment of Time Spent on each Member Board | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 100.00% | 0.00% | | 0.00% | | 100.00% | | |
| Other Technical Support Staff Costs | | | | | | | | | | | | | | | | | | |

Approved by the Consortium Management Committee on 05 December 2025 and recommended to each of the Member Boards in January/February 2026.
(As required by clause 4.2 of the Consortium Agreement, dated 29 March 2024).

S JEFFREY
CHIEF FINANCIAL OFFICER/RFO

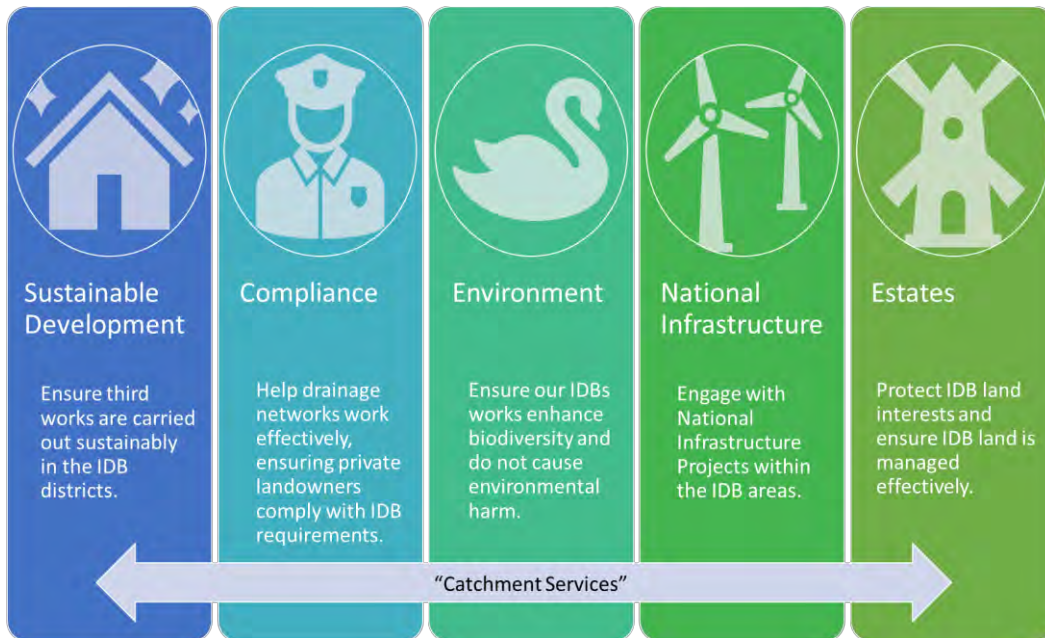
WMA Policy Review Summary – CMC Meeting, 05 December 2025

| | Policy | Owner | Comments |
|---|---|--------------|---|
| 1 | Supplementary Guidance: Managing Procurement and Conflicts of Interest Policy Click here | FB | 5-year review No significant changes |
| 2 | WMA Arterial Infrastructure Policy Click here | CL/MP | 5-year review <ul style="list-style-type: none"> - Name of the policy has changed from Supplementary Guidance for Adoption and Abandonment of Watercourses to WMA Arterial Infrastructure Policy - Definition of an Arterial Watercourse (AKA Main Drain or Adopted Watercourse) has been included |

Catchment Services Report

1. Introduction

In August 2025, Cathryn Brady (previously the WMA's Sustainable Development Manager) was appointed as the WMA's Head of Catchment Services, taking on leadership of the following workstreams across both the WMA Member Boards and any Boards receiving arm's length services from the WMA (including the Bedford Group and the 6 Boards previously administered by the Middle Level Commissioners):



The Workstreams are typically delivered by officers within the WMA Catchment Services Department, or by the Board's Area Manger with support from the officers within the department.

As part of this new role, the Head of Catchment Services has reviewed governance arrangements and two minor changes are proposed to ensure compliant and resilient decision making moving forwards.

2. Planning and Byelaw Strategy

The current Planning and Byelaw Strategy informs all decisions made in relation to applications for Land Drainage Consents, engagement with planning applications (including national infrastructure projects) and how to react to incidents of non-compliance with the Board's regulatory requirements.

Until now, the Planning and Byelaw Strategy has primarily been a public facing document, which would be sent to members of the public to provide the following:

- Guidance on how the Board will engage with planning applications within their Internal Drainage District (“IDD”) or that have the potential to significantly impact their IDD;
- Guidance to organisations and individuals on the Board’s regulatory requirements and processes, including information on the policies against which it will assess and determine applications.

2.1. Planning and Byelaw Strategy – Proposed Change

With the launch of the WMA’s new website in December 2025, the primary audience of the Planning and Byelaw Strategy will no longer be members of the public. Instead, the primary audience will become the Boards who adopt the policy, effectively moving the document ‘behind the scenes’. Although the strategy will remain a publicly available document, the WMA website will disseminate the same information in a user friendly format for most audiences.

Moving forward, the strategy will primarily be a policy document, compiled to confirm how the Board will achieve the following (including specific policy positions where appropriate):

- Process applications for Land Drainage Consent.
- Engage with planning applications and Nationally Significant Infrastructure Projects.
- Investigate and react to non-compliance with the regulatory framework established by the Land Drainage Act 1991 (including Byelaws).
- Engage with enquiries relating to use or disposal of land owned by the Boards.
- Protect and enhance the natural environment and biodiversity (*to follow in the next policy iteration, amalgamating several existing policies*).

No changes are proposed to the policies or approaches outlined within the document, only the style of writing has been amended. To reflect the evolution of the policy it is proposed that the policy is renamed as the ‘Catchment Services Strategy’. A draft for adoption is available here: https://www.wlma.org.uk/uploads/WMA_Catchment_Services_Strategy.pdf

Officer Recommendation: The officer recommendation is that the ‘WMA Catchment Services Strategy’ is adopted by all WMA Member Boards, replacing the current Planning and Byelaw Strategy.

3. Scheme of Delegation

Currently, each Board’s Schedule of Reserved Matters notes that the following types of applications for Land Drainage Consent are “non-delegated” and are therefore reserved for the Board:

- i. All applications for consent that are from applicants or agents related to or associated with a member or employee of the Board.*
- ii. All appeals against a previous determination of an application for consent (the application having first been determined under delegated authority by the WMA Chief Executive’s Management Committee)*
- iii. Applications for consent that are against the Board’s policies as set out in the Planning and Byelaw Strategy*
- iv. Applications to permanently discharge surface water from a new impermeable area greater than 5 hectares.*

- v. *Applications for permanent structures within 7 or 9 metres of an arterial (Board maintained) watercourse as defined by the Board's Byelaws and Planning and Byelaw Strategy.*
- vi. *Applications where the proposed works include the permanent alteration of over 18 metres of arterial (Board maintained) watercourses.*

The Schedule of Reserved Matters also states that all other consent types (delegated consents) are delegated to officers via the Chief Executive's Management Committee. Urgent non-delegated applications are already delegated to a relevant Committee of each Board.

The Terms of Reference for the Chief Executive's Management Committee are available here: https://www.wlma.org.uk/uploads/WMA_Chief_Executives_Management_Committee_TOR.pdf

Notably, the Terms of Reference do not empower the competent team of case officers to make a recommendation directly to the Chief Executive, instead recommendations should be presented to the Chief Executive by the Board's Senior Management Team (now defined as the Chief Financial Officer and Chief Operating Officer) who often have had little or no involvement in an application. The Terms of Reference further restrict the ability to process applications for consent while the Chief Executive is unavailable (including during any period of annual leave or sickness).

Across the WMA, case officers within the Sustainable Development Team processed 534 applications for Land Drainage Consent in 2024.

3.1. Scheme of Delegation - Proposed Change

It is proposed that each Board creates a new committee called the "WMA Chief Executive's Planning Committee". The proposed draft terms of reference for the committee are available here: https://www.wlma.org.uk/uploads/WMA_CEO_Planning_Committee_TOR.pdf

The proposed committee would not replace the existing WMA Chief Executive's Management Committee (which is required for other delegated decisions) but would facilitate streamlined decision making and clearer governance arrangements for the Sustainable Development Team, including when the Chief Executive is unavailable (by allowing the Chief Operating Officer to be a substitute member of the committee).

Officer Recommendation: Officers recommend that the WMA Member Boards approve the following resolutions:

1. To update the Boards Schedule of Reserved Matters as follows (changes in red):

[4.4.] Approval of non-delegated applications for Land Drainage Consent (any prior written consent required as per the Land Drainage Act 1991 including the Board's Byelaws), other than urgent applications. Non-delegated applications for Land Drainage Consent include the following application types:

- i. *All applications for consent that are from applicants or agents related to or associated with a member or employee of the Board.*
- ii. *All appeals against a previous determination of an application for consent (the application having first been determined under delegated authority by the WMA Chief Executive's **Planning Committee**)*

- iii. *Applications for consent that are against the Board's policies as set out in the **Catchment Services Strategy***
- iv. *Applications to permanently discharge surface water from a new impermeable area greater than 5 hectares.*
- v. *Applications for permanent structures within 7 or 9 metres of an arterial (Board maintained) watercourse as defined by the Board's Byelaws and **Catchment Services Strategy**.*
- vi. *Applications where the proposed works include the permanent alteration of over 18 metres of arterial (Board maintained) watercourses.*

2. To create a new committee known as the WMA Chief Executive's Planning Committee and adopt the Terms of Reference for this committee as shown here: https://www.wlma.org.uk/uploads/WMA_CEO_Planning_Committee_TOR.pdf.

3. To add the WMA Chief Executive's Planning Committee to the Board's Scheme of Delegation with the following decision making authority delegated to the Committee by the Board:

- a. The authority to consider and determine applications for Land Drainage Consent (any prior written consent required as per the Land Drainage Act 1991 including the Board's Byelaws), is delegated to the WMA Chief Executive's Planning Committee with the exception of non-delegated applications for Land Drainage Consent. Non-delegated applications for Land Drainage Consent include the following application types:
 - i. *All applications for consent that are from applicants or agents related to or associated with a member or employee of the Board.*
 - ii. *All appeals against a previous determination of an application for consent (the application having first been determined under delegated authority by the WMA Chief Executive's Planning Committee)*
 - iii. *Applications for consent that are against the Board's policies as set out in the **Catchment Services Strategy***
 - iv. *Applications to permanently discharge surface water from a new impermeable area greater than 5 hectares.*
 - v. *Applications for permanent structures within 7 or 9 metres of an arterial (Board maintained) watercourse as defined by the Board's Byelaws and **Catchment Services Strategy**.*
 - vi. *Applications where the proposed works include the permanent alteration of over 18 metres of arterial (Board maintained) watercourses.*
- b. The authority to approve plans of specified work received in accordance with a Development Consent Order is delegated to the Water Management Alliance's Chief Executive's Planning Committee.

4. To amend the Terms of Reference for the Chief Executive's Management Committee to remove footnote 2 on page 3 (referencing the committee having delegated authority to consider and determine applications for Land Drainage Consent).

CATHRYN BRADY
HEAD OF CATCHMENT
SERVICES NOVEMBER 2025



Water Management Alliance

Annual Carbon Report

2024/2025 Financial Year Update

Published: January 2026

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1. INTRODUCTION

This report is an annual update to the Water Management Alliance’s full carbon audit (initially published in February 2023) as it strives to reduce carbon emissions by 50% by 2030. This report now includes emissions data for the 2024/2025 financial year.

The carbon audit will allow the Water Management Alliance to calculate and benchmark its carbon emissions and enable the key sources of emissions to be identified. This report now sits alongside the Water Management Alliance’s Carbon Management Plan which sets out short-, medium- and long-term actions to reduce carbon emissions.

2. PURPOSE

The Water Management Alliance would like to commit to the Government’s ask of small businesses (SMEs) to commit to take climate action in three ways:

- 50% reduction in greenhouse gas emissions before 2030. (Scope 1 and Scope 2)
- Achieve net zero emissions by 2050. (across Scope 1, 2 and 3)
- Disclose progress on a yearly basis.

3. METHODOLOGY

3.1 The GHG Protocol

The GHG Protocol establishes comprehensive global standardised frameworks to account for and report on greenhouse gas emissions. This carbon audit has been produced in line with the principles of the Greenhouse Gas (GHG) Protocol and UK Government Department for Business, Energy and Industrial Strategy (BEIS) GHG reporting guidance.

The GHG emissions have been calculated by multiplying activity data by the relevant emissions factor:

$$\text{Activity data} \times \text{GHG emissions factor} = \text{GHG emissions}$$

GHG emissions are expressed as carbon dioxide equivalents (CO₂e), and include Carbon dioxide (CO₂), Methane (CH₄), Nitrous oxide (N₂O), Sulphur hexafluoride (SF₆), Hydrofluorocarbons (HFCs), Perfluorocarbons (PFCs) and Nitrogen trifluoride (NF₃).

NB: GHG emissions have been calculated and displayed in kgCO₂e, however, for readability, these figures have been converted into tCO₂e throughout the narrative.

3.2 Scope Definitions

The Green House Gas Protocol defines 3 types of emission categories referred to as Scopes. To help demonstrate – Figure 1 shows a Scope infographic. Figure 2 describes each activity the WMA has included within each Scope.

Scope 1 - Direct Emissions from activities under our control. Primarily relating to fossil fuel combustion

Scope 2 - Indirect Emissions from the electricity we purchase and use

Scope 3 - All other indirect emissions from activities, sources that we do not own or control

3.3 Organisational boundary

Calculating Scope 3 emissions can often be difficult given that the data required is mostly held by other organisations in the supply chain. For Scope 3 we have had to be clear which activities we are unable to report on

Included -

- Fuel purchased by WMA for owned plant used for PSCA Work

Excluded -

- Fuel purchased by contractors for their own vehicles and plant when undertaking IDB work.

- Emissions from FCERM Capital projects where we use contractors.

- Employee Commuting

For the excluded items we may look to develop a reporting process that would allow us to report these emissions in future annual audits. We will request contractors for any construction projects to inform us of their emission reporting capabilities and which GHG calculation and reporting standards they operate to.

3.4 Coverage

The Water Management Alliance is an umbrella organisation, offering back-office and technical services to a consortium of seven Internal Drainage Boards (IDBs). Each IDB managed by the WMA is an autonomous local, public body which has statutory duties to the environment as it undertakes its permissive powers.

The IDBs covered by the consortium include South Holland IDB, King's Lynn IDB, Norfolk Rivers IDB, Broads IDB, Waveney, Lower Yare & Lothingland IDB, East Suffolk WMB and Pevensey & Cuckmere WLMB. Data has been collected and summarised for each individual Board and collectively as the WMA.

3.5 Target

The IDBs of the WMA have a carbon net zero target date of 2050.

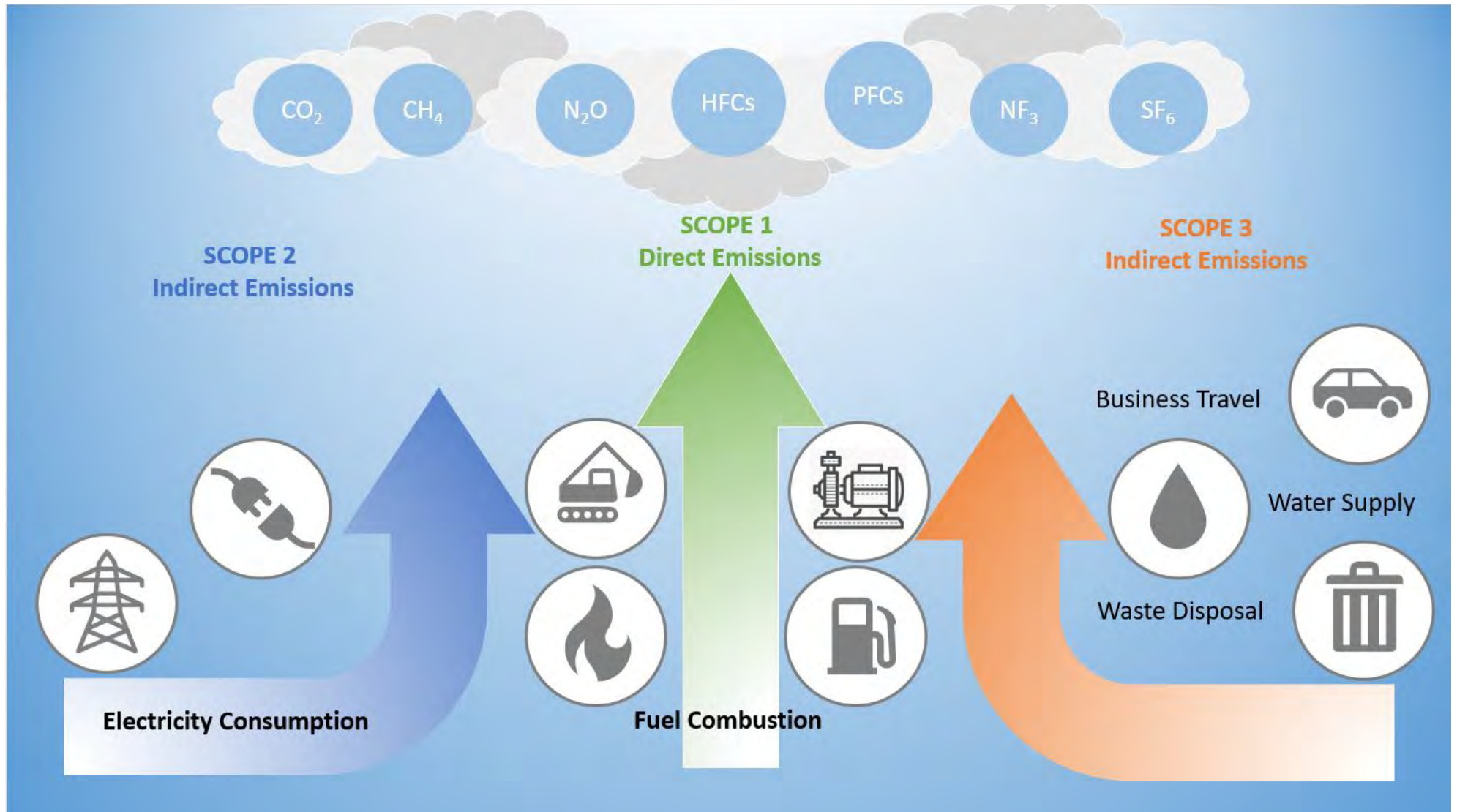


Figure 1: Scope infographic

| Activity | Description | Data Source | Unit | |
|---|--|---|------------------------------------|----------------|
| Scope 1 - Direct Emissions – Fuel Consumption | | | | |
| Fuel in Fleet Vehicles | White Diesel | operational vehicle Fleet & Plant | fuel invoices | Litres |
| | Petrol | | | |
| | Red Diesel | | | |
| | Bio Oil | | | |
| Offices | Fugitive Emissions | Air con fluoros | EOC Services | Kg |
| Pumping Station | Red Diesel Generators | Operating Pumping station back-up generators | fuel invoices | Litres |
| | Unleaded | | | |
| Scope 2 - Indirect Emissions – Electricity Consumption | | | | |
| Electricity Emissions | Offices | Electricity purchased from the national grid to power the WMAs offices and Pumping Stations | utility bills | kWh |
| | Pumping Station | | | |
| Scope 3 - Other Indirect Emissions | | | | |
| | Electricity Transmission & Distribution Losses | These are indirect emissions from the transmission and distribution of our purchased electricity. It is considered best practise to include these | utility bills | kWh |
| | Business travel inc Car, rail, and flights | Staff travel - in their own vehicles on business grounds, via train or plane | employee mileage claims / expenses | Miles / km |
| | Water Supply & Treatment | The supply of water to our buildings and sites. Treatment is the water we return to the system (90% return to sewer rate). | utility bills | m ³ |
| | Waste & Recycling | Weight of Waste and recycling collected from our offices | Veolia Dashboard | Kg |

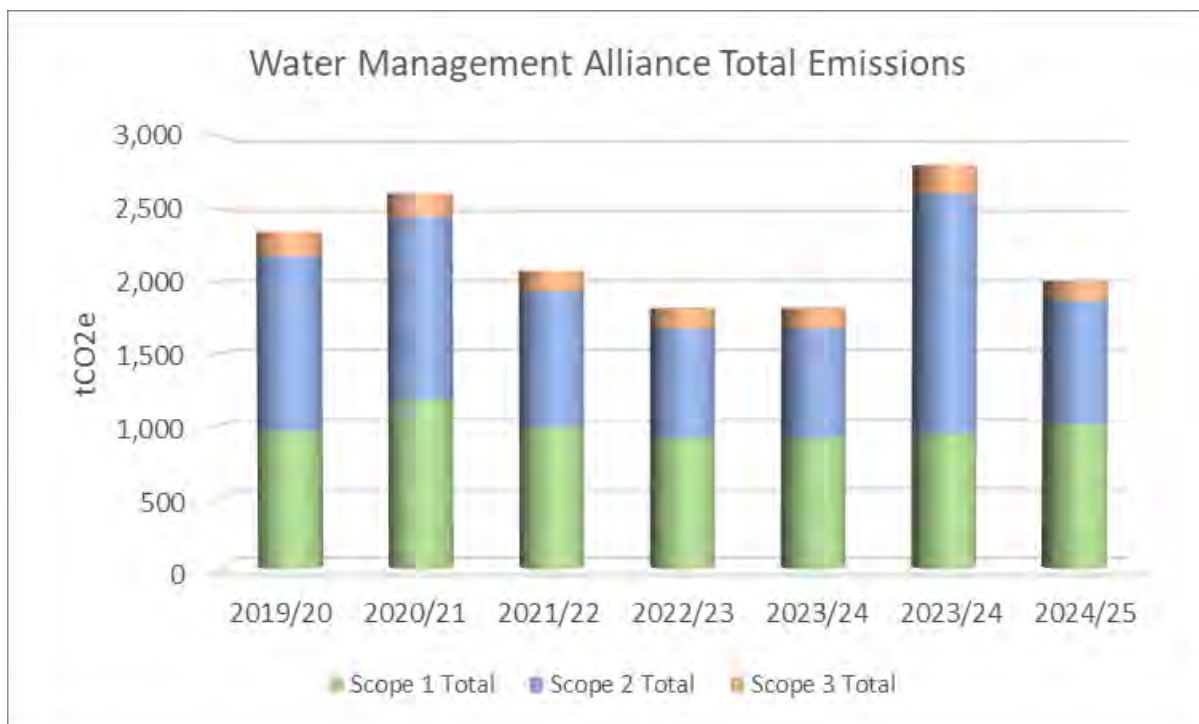
Figure 2: Description of each activity WMA included within each Scope

4. RESULTS

4.1 WMA Summary

The data shows that overall, Carbon Emissions in 2024/25 are 15% lower compared to our baseline year of 2019/20, a reduction of 340.1 tCO₂e. The emissions are 29% lower compared to 2023/24, a reduction of 804.8 tCO₂e.

All Board's emissions have decreased in 2024/25 compared against the previous year of 2023/24 – largely due to the very wet weather endured during the Winter of 2023/24 which increased the year's emissions significantly, followed by the subsequent drier Winter of 2024/25 – as described and evidenced in 4.3 below and Appendix 8. Overall emissions have also decreased when compared to the baseline year, due to the changes implemented by the WMA and member Boards to decrease emissions, also evidenced below.



Scope 1

- Overall Emissions 7% higher (an increase of 65.1 tCO₂e) in 2024/25 than 2023/24, 6% higher (increase of 53.6 tCO₂e) than 2019/20 baseline year.
- This is largely due to the expansion of the business, increased recharge work and the introduction of further fleet vehicles for new field operatives.
- The WMA aims to standardise the data to reflect individual carbon usage that takes the growth of the business into account.

Scope 2

- Overall Emissions 48% lower (a decrease of 802.6 tCO₂e) in 2024/25 than 2023/24, 30% lower (a decrease of 358.5 tCO₂e) than 2019/20 baseline year.
- This is largely due to Pumping Stations not being used as much this year compared to the previous year due to drier weather.

Scope 3

- Overall Emissions 33% lower (a decrease of 67.3 tCO₂e) in 2024/25 than 2023/24, 21% lower (a decrease of 35.1 tCO₂e) than 2019/20 baseline year.

4.2 Quality Control

The Finance team collating the data have applied data checks and consistency in producing data from the system. All outliers have been checked and explanations sought and documented from individual IDBs where large variations have occurred.

4.3 2024/25 Weather

The weather in East Anglia between April 2024 and March 2025 featured a strong contrast, with a wet and unsettled start followed by a drier and sunnier spring in 2025, which ultimately became the UK's warmest and sunniest spring on record. May 2024 was noted for being the warmest on record for the UK (since 1884), though April's wetness led to a cooler than average summer overall.

June by contrast to May, was cooler and drier than average overall, particularly in the first half of the month but a brief warm spell occurred between the 23rd and 26th of the month.

The summer of 2024 was the coolest since 2015 for the UK, with rainfall and sunshine generally around average. East Anglia was marginally sunnier than other regions. September saw mean temperatures in East Anglia around 0.5°C above average. However, the UK overall experienced above-average rainfall, with southern England recording significantly more than average. However, many parts of East Anglia missed much of this rainfall, with South Holland being impacted the most.

The winter of 2024 -25 found that temperatures were generally above the long-term average, though with potential for occasional stormy weather from the Atlantic. March 2025 was a record-breaker for East Anglia, experiencing its sunniest March on record (since 1910) and very dry conditions. It was also much warmer than the long-term average.

4.4 Data

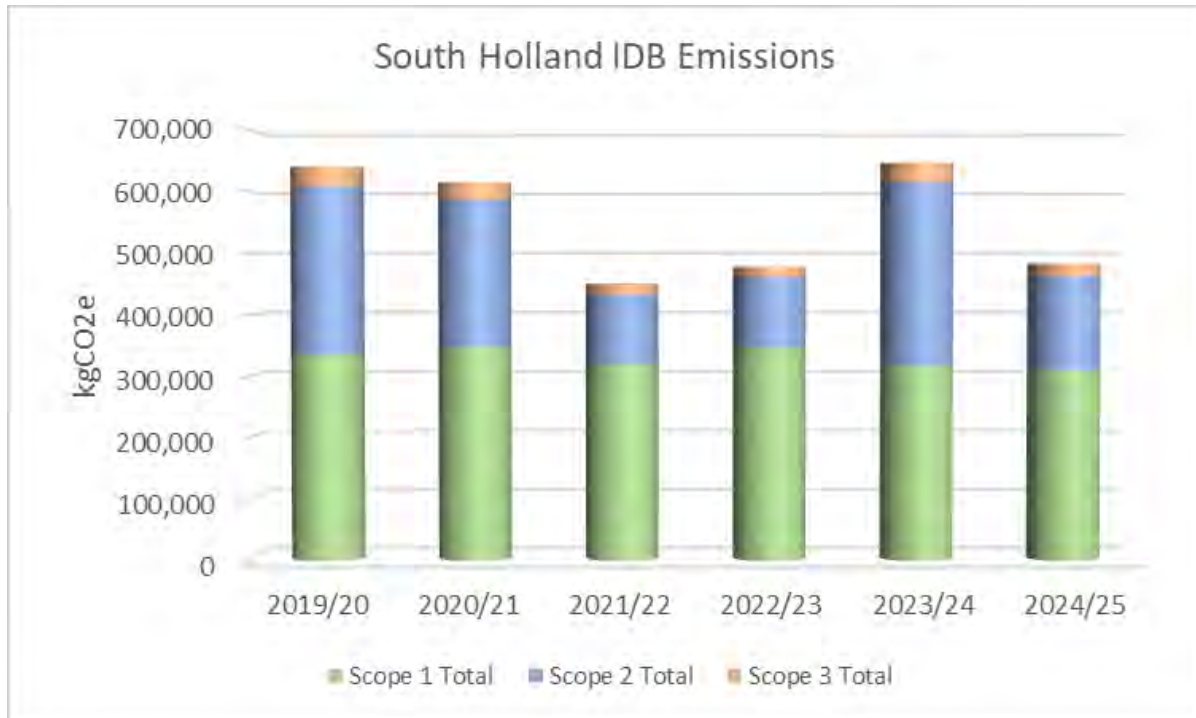
All the Boards are on 'Green Electricity Tariffs' but we have still recorded 100% of the electricity emissions as we currently do not believe the electricity provided from these tariffs is all from renewables. This is currently being investigated by our Utilities Broker and the CFO.

| | | WMA TOTAL kgCO2e Emissions | | | | | |
|---|---------------------------------------|----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Scope 1 - Direct Emissions | | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 |
| Fuel in Fleet Vehicles | White Diesel | 151,605.7 | 150,615.0 | 150,444.7 | 149,113.5 | 150,151.1 | 164,182.1 |
| | Unleaded | 1,614.9 | 1,454.4 | 1,464.5 | 1,121.3 | 1,769.9 | 2,371.3 |
| | Red Diesel | 730,561.6 | 885,025.9 | 744,720.1 | 741,692.0 | 759,135.2 | 769,740.3 |
| | Bio Oil | 0.0 | 0.0 | 550.0 | 137.5 | 0.0 | 0.0 |
| Small Tools / Others | Gas | 16,831.9 | 19,520.3 | 18,308.6 | 2,583.2 | 0.0 | 0.0 |
| | Unleaded | 211.7 | 189.1 | 95.7 | 253.0 | 588.8 | 221.8 |
| | White Diesel | 0.0 | 0.0 | 0.0 | 0.0 | 696.3 | 99.0 |
| | Red Diesel | 0.0 | 0.0 | 0.0 | 0.0 | 184.9 | 316.7 |
| Offices | Oil | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Air con flouros | 13,303.5 | 0.0 | 75,153.1 | 12,804.9 | 0.0 | 76,848.3 |
| Pumping Station | Red Diesel Pump Engines or Generators | 46,282.8 | 120,042.5 | 617.9 | 7,231.2 | 36,236.0 | 0.0 |
| | Unleaded | 11.0 | 362.3 | 100.5 | 83.1 | 140.3 | 221.8 |
| Scope 2 - Indirect Emissions | | | | | | | |
| Electricity Emissions | Offices | 23,489.3 | 17,327.2 | 19,364.0 | 21,042.0 | 14,943.4 | 20,749.2 |
| | Pumping Station | 1,188,238.7 | 1,251,588.7 | 920,709.5 | 735,919.5 | 1,640,860.2 | 832,495.2 |
| Scope 3 - Other Indirect Emissions | | | | | | | |
| Electricity T&D Losses | Electricity T&D Losses | 102,712.9 | 109,192.1 | 84,251.9 | 69,245.3 | 143,343.0 | 75,413.5 |
| Business Travel | Private Car Business travel | 65,653.4 | 52,275.5 | 55,324.2 | 66,162.6 | 57,326.6 | 58,032.8 |
| | Rail | 120.3 | 27.8 | 117.9 | 91.6 | 78.6 | 142.9 |
| | Flying | 0.0 | 0.0 | 0.0 | 264.3 | 0.0 | 0.0 |
| Water Supply / Treatment | Water Supply | 365.9 | 349.6 | 58.0 | 90.0 | 76.6 | 68.2 |
| | Water treatment | 26.5 | 30.8 | 22.2 | 82.0 | 50.4 | 37.6 |
| Waste / recycling | Waste | 76.6 | 76.5 | 117.3 | 100.7 | 260.6 | 119.7 |
| | Recycling | 9.5 | 9.5 | 11.6 | 31.4 | 25.2 | 5.3 |
| TOTAL | | 2,341,116.3 | 2,608,087.1 | 2,071,431.8 | 1,808,049.0 | 2,805,867.2 | 2,001,066.0 |
| Scope 1 Total | | 960,423.1 | 1,177,209.4 | 991,455.2 | 915,019.7 | 948,902.5 | 1,014,001.5 |
| Scope 2 Total | | 1,211,728.0 | 1,268,915.9 | 940,073.5 | 756,961.5 | 1,655,803.6 | 853,244.4 |
| Scope 3 Total | | 168,965.1 | 161,961.8 | 139,903.1 | 136,067.8 | 201,161.0 | 133,820.0 |
| % Change from Baseline year 2019/20 | | | | | | | -15 |
| % Change from 2023/24 | | | | | | | -29 |

APPENDIX 1: SOUTH HOLLAND IDB

1.1 Summary

The data shows that overall, Carbon Emissions in 2024/25 are 24% lower compared to our baseline year of 2019/20, a decrease of 156.7 tCO₂e. The emissions are 25% lower than 2023/24, a decrease of 163.3 tCO₂e.



1.2 Results

Scope 1

- Overall Emissions 2.3% lower (a reduction of 7.3 tCO₂e) in 2024/25 than 2023/24, 7.5% lower (reduction of 25 tCO₂e) than 2019/20 baseline year.

Scope 2

- Overall Emissions 49% lower (a reduction of 120.8 tCO₂e) in 2024/25 than 2023/24, 44% lower (reduction of 144.6 tCO₂e) than 2019/20 baseline year.

Scope 3

- Overall Emissions 36% lower (reduction of 16.0 tCO₂e) in 2024/25 than 2023/24, 35% lower (reduction of 10.9 tCO₂e) than 2019/20 baseline year.

1.3 Data

| | | South Holland IDB kgCO2e Emissions | | | | | |
|--|---------------------------------------|---------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 |
| Scope 1 - Direct Emissions | | | | | | | |
| Fuel in Fleet Vehicles | White Diesel | 37,719.4 | 35,165.4 | 28,498.6 | 39,639.0 | 34,153.6 | 24,889.2 |
| | Unleaded | 521.3 | 362.1 | 390.5 | 261.4 | 395.5 | 269.5 |
| | Red Diesel | 293,029.5 | 308,623.7 | 291,263.6 | 293,716.4 | 283,485.1 | 276,965.5 |
| | Bio Oil | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Gas | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Small Tools / Others | Unleaded | | | | | | |
| | White Diesel | | | | | | |
| | Red Diesel | | | | | | |
| Offices | Oil | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Air con flouros | 4,434.5 | 0.0 | 0.0 | 12,804.9 | 0.0 | 8,618.6 |
| Pumping Station | Red Diesel Pump Engines or Generators | 69.0 | 3,623.7 | 617.9 | 358.8 | 0.0 | 0.0 |
| | Unleaded | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Scope 2 - Indirect Emissions | | | | | | | |
| Electricity Emissions | Offices | 3,571.7 | 3,607.1 | 3,525.3 | 2,909.3 | 3,213.1 | 2,851.0 |
| | Pumping Station | 269,673.5 | 236,270.6 | 109,585.1 | 112,449.2 | 293,814.8 | 149,573.0 |
| Scope 3 - Other Indirect Emissions | | | | | | | |
| Electricity T&D Losses | Electricity T&D Losses | 23,161.8 | 20,641.8 | 10,137.3 | 10,552.8 | 25,713.7 | 13,471.9 |
| Business Travel | Private Car Business travel | 7,833.9 | 6,395.6 | 5,654.1 | 4,950.6 | 5,652.2 | 6,651.7 |
| | Rail | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Flying | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Water Supply / Treatment | Water Supply | 72.2 | 67.8 | 15.3 | 16.8 | 23.5 | 20.1 |
| | Water treatment | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Waste / recycling | Waste | 72.6 | 72.5 | 106.5 | 82.6 | 245.2 | 114.0 |
| | Recycling | 0.0 | 0.0 | 0.0 | 0.0 | 6.8 | 0.0 |
| TOTAL | | 640,159.4 | 614,830.1 | 449,794.3 | 477,741.9 | 646,703.5 | 483,424.4 |
| Scope 1 Total | | 335,773.6 | 347,774.8 | 320,770.7 | 346,780.5 | 318,034.2 | 310,742.8 |
| Scope 2 Total | | 273,245.2 | 239,877.7 | 113,110.5 | 115,358.5 | 297,027.8 | 152,424.0 |
| Scope 3 Total | | 31,140.6 | 27,177.7 | 15,913.2 | 15,602.8 | 31,641.4 | 20,257.6 |
| % Change from Baseline year 2019/20 | | | | | | | -24 |
| % Change from 2023/24 | | | | | | | -25 |

APPENDIX 2: KINGS LYNN IDB

1.1 Summary

The data shows that overall, Carbon Emissions in 2024/25 are 15% lower compared to our baseline year of 2019/20, a reduction of 125.1 tCO₂e. The emissions are 24% lower compared to 2023/24, a reduction of 215 tCO₂e.



1.2 Results

Scope 1

- Overall Emissions 16% higher (an increase of 53.6 tCO₂e) in 2024/25 than 2023/24, 12% lower (reduction of 54.3 tCO₂e) than 2019/20 baseline year.

Scope 2

- Overall Emissions 52% lower (a reduction of 247.6 tCO₂e) in 2024/25 than 2023/24, 21% lower (a reduction of 59.6 tCO₂e) than 2019/20 baseline year.

Scope 3

- Overall Emissions 26% lower (decrease of 21.1 tCO₂e) in 2024/25 than 2023/24, 15% lower (a decrease of 11.1 tCO₂e) than 2019/20 baseline year.

1.3 Data

| | | King's Lynn IDB kgCO ₂ e Emissions | | | | | |
|---|---------------------------------------|--|------------------|------------------|------------------|------------------|------------------|
| | | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 |
| Scope 1 - Direct Emissions | | | | | | | |
| Fuel in Fleet Vehicles | White Diesel | 30,152.8 | 28,556.1 | 27,229.1 | 24,647.1 | 26,889.0 | 27,636.2 |
| | Unleaded | 479.6 | 419.4 | 515.9 | 374.2 | 509.5 | 690.5 |
| | Red Diesel | 349,070.8 | 433,246.9 | 308,664.7 | 300,823.4 | 315,699.8 | 300,711.7 |
| | Bio Oil | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Gas | 16,831.9 | 19,506.6 | 18,294.9 | 2,560.0 | 0.0 | 0.0 |
| Small Tools / Others | Unleaded | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | White Diesel | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Red Diesel | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Offices | Oil | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Air con flouros | 8,869.0 | 0.0 | 75,153.1 | 0.0 | 0.0 | 68,229.7 |
| Pumping Station | Red Diesel Pump Engines or Generators | 46,213.8 | 111,774.8 | 0.0 | 6,872.4 | 538.2 | 0.0 |
| | Unleaded | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Scope 2 - Indirect Emissions | | | | | | | |
| Electricity Emissions | Offices | 14,919.2 | 7,810.7 | 9,938.8 | 14,191.4 | 7,992.4 | 10,098.1 |
| | Pumping Station | 272,442.9 | 301,665.8 | 244,896.0 | 171,665.4 | 467,324.4 | 217,645.8 |
| Scope 3 - Other Indirect Emissions | | | | | | | |
| Electricity T&D Losses | Electricity T&D Losses | 24,358.4 | 26,630.9 | 22,839.0 | 17,001.8 | 41,148.2 | 20,129.0 |
| Business Travel | Private Car Business travel | 47,541.2 | 31,923.8 | 36,600.8 | 49,677.0 | 40,988.2 | 40,884.5 |
| | Rail | 120.3 | 27.8 | 117.9 | 91.6 | 78.6 | 142.9 |
| | Flying | 0.0 | 0.0 | 0.0 | 264.3 | 0.0 | 0.0 |
| Water Supply / Treatment | Water Supply | 293.7 | 281.8 | 42.7 | 73.2 | 53.1 | 48.2 |
| | Water treatment | 26.5 | 30.8 | 22.2 | 82.0 | 50.4 | 37.6 |
| Waste / recycling | Waste | 4.0 | 4.0 | 10.8 | 18.2 | 15.5 | 5.7 |
| | Recycling | 9.5 | 9.5 | 11.6 | 31.4 | 18.4 | 5.3 |
| TOTAL | | 811,333.4 | 961,888.8 | 744,337.3 | 588,373.2 | 901,305.6 | 686,265.1 |
| Scope 1 Total | | 451,617.8 | 593,503.7 | 429,857.6 | 335,277.1 | 343,636.5 | 397,268.1 |
| Scope 2 Total | | 287,362.0 | 309,476.5 | 254,834.8 | 185,856.7 | 475,316.8 | 227,743.8 |
| Scope 3 Total | | 72,353.5 | 58,908.6 | 59,644.9 | 67,239.4 | 82,352.4 | 61,253.2 |
| % Change from Baseline year 2019/20 | | | | | | | -15 |
| % Change from 2023/24 | | | | | | | -24 |

1.4 Solar Panels

Pierpoint House commissioned solar panels in November 2022. During 2024-25, around 70.5% (37.04 MW) of our electricity consumption came directly from solar power. This avoided using 12.8tCO₂e emissions, compared with using electricity directly from the Grid. We have installed 60 kWh batteries to increase our storage and therefore the amount we can consume, before it is fed into the grid.

The solar panels also fed a total of 24.6MW of excess solar electricity into the grid over the year. There is a large demand for electricity during the winter months, particularly around January, which is likely to be a result of the increased heating requirements of the office.

Whilst theoretically Pierpoint House should be entirely self-sufficient in electricity, due to the capacity of the batteries and the British weather, at times the office consumes energy from the grid in greater or lesser quantities. Grid usage is offset during sunnier periods with a greater supply of solar energy being fed back to the grid. The months of April, June, July, August 2024 and March 2025 were the key months for electricity production by the solar panels, as would be expected during the sunnier, warmer months.

1.5 Solar Panel vs. Grid Consumption

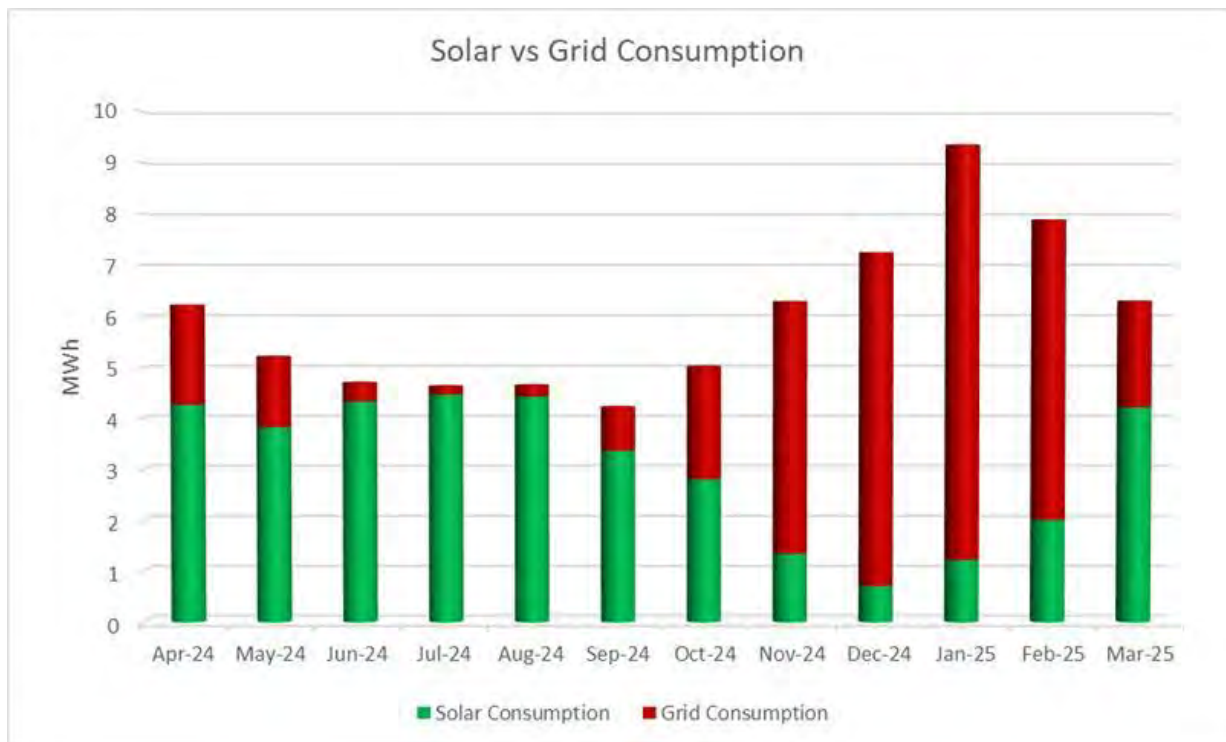


Figure A1: The above graph examines the average monthly electricity consumption of Pierpoint House. A larger proportion of solar electricity is produced in the summer months; however, the Grid is always used throughout the year. Grid energy is consumed more often in the winter months when solar energy production is less readily available.

1.6 Total Solar Electricity Production: Pierpoint House

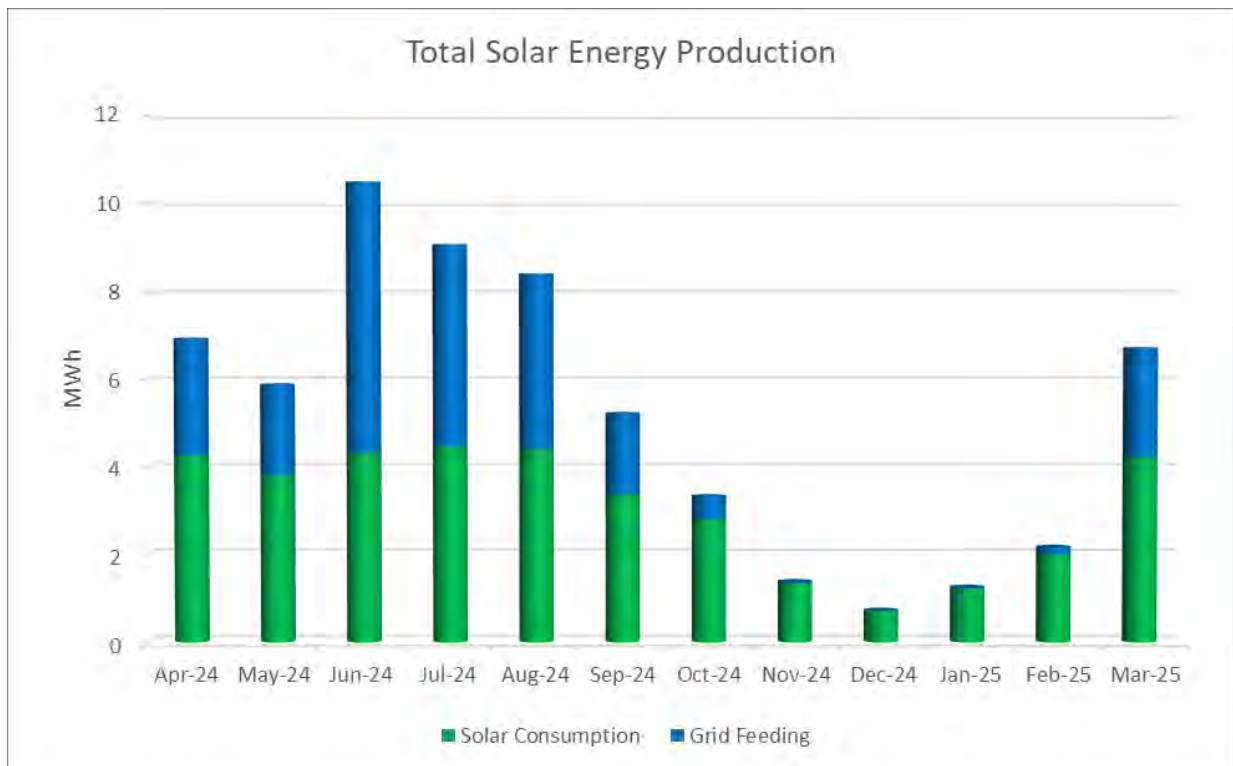
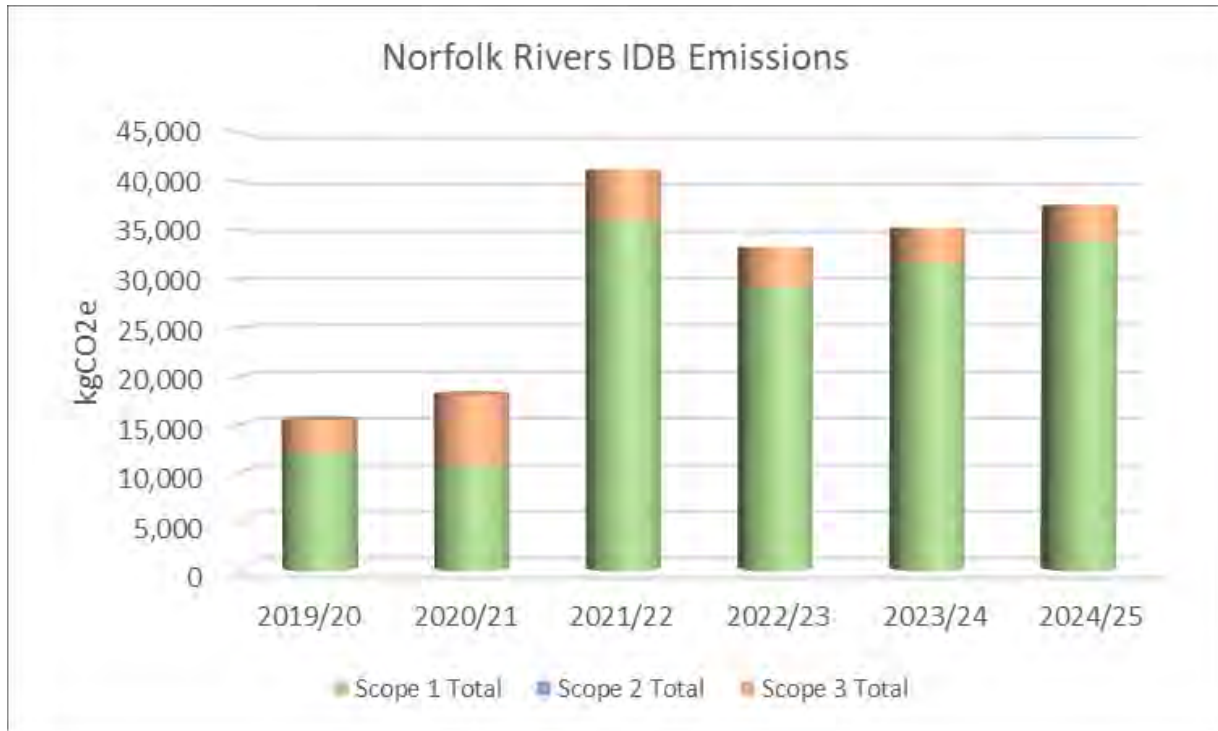


Figure A2: The graph shows the total electricity produced by the solar panels at Pierpoint House. The green bands illustrate the average monthly quantities of solar electricity used by the office. The blue bands indicate the quantity of electricity fed back into the grid.

APPENDIX 3: NORFOLK RIVERS IDB

1.1 Summary

The data shows that overall, Carbon Emissions in 2024/25 are 142% higher compared to our baseline year of 2019/20, an increase of 22.1 tCO₂e. The emissions are 7% higher compared to 2023/24, an increase of 2.4 tCO₂e.



1.2 Results

Scope 1

- Overall Emissions 7% higher (increase 2.2 of tCO₂e) in 2024/25 than 2023/24, 177% higher (increase of 21.6 tCO₂e) than 2019/20 baseline year.
- This is largely due to diesel use in fleet vehicles as the company's workforce expands.

Scope 2

- No Emissions as there are no Pumping Stations or offices

Scope 3

- Overall Emissions 3% higher (increase of 0.1 tCO₂e) in 2024/25 than 2023/24, 13% higher (increase of 0.4 tCO₂e) than 2019/20 baseline year.

1.3 Data

| | | Norfolk Rivers IDB kgCO ₂ e Emissions | | | | | |
|--|---------------------------------------|---|-----------------|-----------------|-----------------|-----------------|-----------------|
| | | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 |
| Scope 1 - Direct Emissions | | | | | | | |
| Fuel in Fleet Vehicles | White Diesel | 0.0 | 0.0 | 0.0 | 0.0 | 7,914.0 | 13,567.7 |
| | Unleaded | 0.0 | 0.0 | 108.8 | 99.4 | 0.0 | 109.5 |
| | Red Diesel | 12,194.0 | 10,959.3 | 35,273.8 | 29,068.3 | 23,633.9 | 20,150.3 |
| | Bio Oil | 0.0 | 0.0 | 550.0 | 0.0 | 0.0 | 0.0 |
| | Gas | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Small Tools / Others | Unleaded | | | | | | |
| | White Diesel | | | | | | |
| | Red Diesel | | | | | | |
| Offices | Oil | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Air con flouros | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Pumping Station | Red Diesel Pump Engines or Generators | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Unleaded | 0.0 | 0.0 | 0.0 | 0.0 | 39.8 | |
| Scope 2 - Indirect Emissions | | | | | | | |
| Electricity Emissions | Offices | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Pumping Station | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Scope 3 - Other Indirect Emissions | | | | | | | |
| Electricity T&D Losses | Electricity T&D Losses | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Business Travel | Private Car Business travel | 3,345.4 | 7,195.3 | 5,280.1 | 4,092.9 | 3,641.3 | 3,766.9 |
| | Rail | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Flying | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Water Supply / Treatment | Water Supply | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Water treatment | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Waste / recycling | Waste | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Recycling | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| TOTAL | | 15,539.4 | 18,154.7 | 41,212.8 | 33,260.6 | 35,229.0 | 37,594.4 |
| Scope 1 Total | | 12,194.0 | 10,959.3 | 35,932.7 | 29,167.7 | 31,587.7 | 33,827.5 |
| Scope 2 Total | | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Scope 3 Total | | 3,345.4 | 7,195.3 | 5,280.1 | 4,092.9 | 3,641.3 | 3,766.9 |
| % Change from Baseline year 2019/20 | | | | | | | 142 |
| % Change from 2023/24 | | | | | | | 7 |

APPENDIX 4: BROADS IDB

1.1 Summary

The data shows that overall, Carbon Emissions in 2024/25 are 12% higher compared to our baseline year of 2019/20, an increase of 59.7 tCO₂e. The emissions are 30% lower compared to 2023/24, a decrease of 238.1 tCO₂e.



1.2 Results

Scope 1

- Overall Emissions 4% higher (an increase of 9.7 tCO₂e) in 2024/25 than 2023/24, 67% higher (increase of 104.5 tCO₂e) than 2019/20 baseline year.
- Increased white and red diesel use due to rechargeable works for EA and CPE, this is increasing Scope 1 emissions from the baseline year and is likely to continue to do so as workload increases.

Scope 2

- Overall Emissions 46% lower (a decrease of 228.2 tCO₂e) in 2024/25 than 2023/24, 13% lower (decrease of 42 tCO₂e) than 2019/20 baseline year.

Scope 3

- Overall Emissions 39% lower (a decrease of 19.6 tCO₂e) in 2024/25 than 2023/24, 8% lower (decrease of 2.8 tCO₂e) than 2019/20 baseline year.

1.3 Data

| | | Broads IDB | | | | | |
|--|---------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | | kgCO2e Emissions | | | | | |
| | | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 |
| Scope 1 - Direct Emissions | | | | | | | |
| Fuel in Fleet Vehicles | White Diesel | 78,842.3 | 78,093.9 | 86,688.6 | 79,281.6 | 76,594.4 | 86,874.9 |
| | Unleaded | 110.4 | 324.2 | 0.0 | 0.0 | 69.0 | 261.3 |
| | Red Diesel | 76,134.9 | 129,937.4 | 107,308.4 | 118,083.8 | 136,214.3 | 171,810.8 |
| | Bio Oil | 0.0 | 0.0 | 0.0 | 137.5 | 0.0 | 0.0 |
| | Gas | 0.0 | 13.7 | 13.7 | 12.2 | 0.0 | 0.0 |
| Small Tools / Others | Unleaded | 211.7 | 189.1 | 95.7 | 253.0 | 588.8 | 221.8 |
| | White Diesel | 0.0 | 0.0 | 0.0 | 0.0 | 696.3 | 99.0 |
| | Red Diesel | 0.0 | 0.0 | 0.0 | 0.0 | 184.9 | 316.7 |
| Offices | Oil | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Air con flouros | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Pumping Station | Red Diesel Pump Engines or Generators | 0.0 | 4,644.1 | 0.0 | 0.0 | 35,697.8 | |
| | Unleaded | 11.0 | 351.4 | 100.5 | 83.1 | 100.5 | 221.8 |
| Scope 2 - Indirect Emissions | | | | | | | |
| Electricity Emissions | Offices | 4,998.4 | 5,909.3 | 5,899.8 | 3,941.3 | 3,737.9 | 7,800.2 |
| | Pumping Station | 307,936.8 | 426,210.1 | 315,918.2 | 263,949.0 | 495,439.7 | 263,168.0 |
| Scope 3 - Other Indirect Emissions | | | | | | | |
| Electricity T&D Losses | Electricity T&D Losses | 26,526.1 | 37,184.5 | 28,842.2 | 24,506.0 | 43,213.8 | 23,949.4 |
| Business Travel | Private Car Business travel | 6,932.9 | 6,760.8 | 7,789.2 | 7,442.0 | 7,044.9 | 6,729.7 |
| | Rail | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Flying | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Water Supply / Treatment | Water Supply | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Water treatment | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Waste / recycling | Waste | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Recycling | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| TOTAL | | 501,704.6 | 689,618.6 | 552,656.2 | 497,689.5 | 799,582.5 | 561,453.8 |
| Scope 1 Total | | 155,310.4 | 213,553.8 | 194,206.9 | 197,851.2 | 250,146.1 | 259,806.5 |
| Scope 2 Total | | 312,935.2 | 432,119.5 | 321,818.0 | 267,890.3 | 499,177.7 | 270,968.2 |
| Scope 3 Total | | 33,459.1 | 43,945.3 | 36,631.4 | 31,948.1 | 50,258.7 | 30,679.1 |
| % Change from Baseline year 2019/20 | | | | | | | 12 |
| % Change from 2023/24 | | | | | | | -30 |

APPENDIX 5: WAVENEY, LOWER YARE & LOTHINGLAND IDB

1.1 Summary

The data shows that overall, Carbon Emissions in 2024/25 are 48% lower compared to our baseline year of 2019/20, a reduction of 107.3 tCO₂e. The emissions are 49% lower compared to 2023/24, a reduction of 111.8 tCO₂e.



1.2 Results

Scope 1

- This is the third year there have been Scope 1 Emissions. These Emissions are 371% higher (increase of 0.1 tCO₂e) in 2024/25 than 2023/24.
- This reflects the use of petrol used in hand tools. The values are so low, they are not visible on the above graph, however the extreme percentage increase reflects only 71 litres of unleaded petrol in total, equivalent to approximately 0.15tCO₂e.

Scope 2

- Overall Emissions 49% lower (a decrease of 103.2 tCO₂e) in 2024/25 than 2023/24, 48% lower (a decrease of 99.4 tCO₂e) than 2019/20 baseline year.
- Electricity lower in 2024/25 due to drier conditions than that in the previous year and a substantial decrease from the baseline, likely due to more efficient use of Pumping Stations.

Scope 3

- Overall Emissions 48% lower (a decrease of 8.7 tCO₂e) in 2024/25 than 2023/24, 46% lower (a decrease of 8 tCO₂e) than 2019/20 baseline year.

The Scope 3 reduction is base solely on electricity transmission and distribution losses.

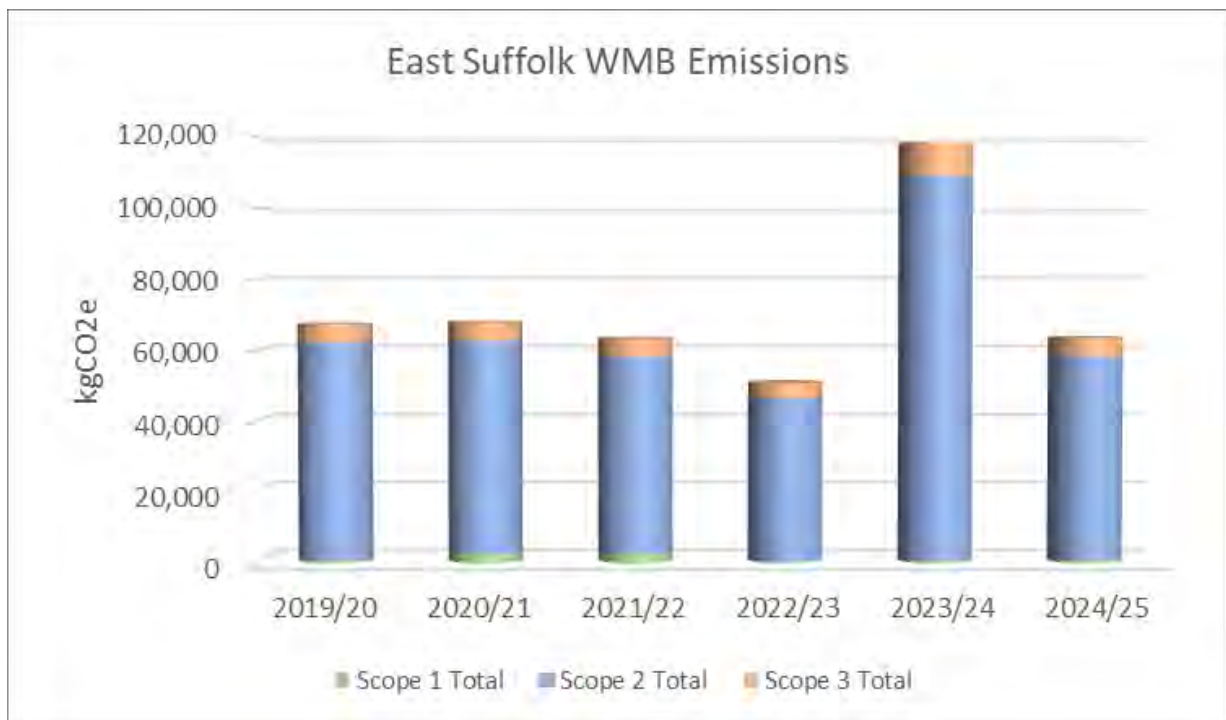
1.3 Data

| | | Waveney, Lower Yare & Lothingland IDB kgCO ₂ e Emissions | | | | | |
|--|---------------------------------------|--|------------------|------------------|------------------|------------------|------------------|
| | | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 |
| Scope 1 - Direct Emissions | | | | | | | |
| Fuel in Fleet Vehicles | White Diesel | 0.0 | 0.0 | 0.0 | 187.8 | 0.0 | 0.0 |
| | Unleaded | 0.0 | 0.0 | 0.0 | 0.0 | 39.8 | 187.4 |
| | Red Diesel | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Bio Oil | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Gas | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Small Tools / Others | Unleaded | | | | | | |
| | White Diesel | | | | | | |
| | Red Diesel | | | | | | |
| Offices | Oil | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Air con flouros | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Pumping Station | Red Diesel Pump Engines or Generators | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Unleaded | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Scope 2 - Indirect Emissions | | | | | | | |
| Electricity Emissions | Offices | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Pumping Station | 207,825.7 | 189,153.8 | 172,105.6 | 100,458.0 | 211,574.3 | 108,380.1 |
| Scope 3 - Other Indirect Emissions | | | | | | | |
| Electricity T&D Losses | Electricity T&D Losses | 17,616.5 | 16,277.0 | 15,424.6 | 9,189.7 | 18,316.0 | 9,579.1 |
| Business Travel | Private Car Business travel | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Rail | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Flying | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Water Supply / Treatment | Water Supply | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Water treatment | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Waste / recycling | Waste | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Recycling | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| TOTAL | | 225,442.1 | 205,430.8 | 187,530.2 | 109,835.5 | 229,930.1 | 118,146.6 |
| Scope 1 Total | | 0.0 | 0.0 | 0.0 | 187.8 | 39.8 | 187.4 |
| Scope 2 Total | | 207,825.7 | 189,153.8 | 172,105.6 | 100,458.0 | 211,574.3 | 108,380.1 |
| Scope 3 Total | | 17,616.5 | 16,277.0 | 15,424.6 | 9,189.7 | 18,316.0 | 9,579.1 |
| % Change from Baseline year 2019/20 | | | | | | | -48 |
| % Change from 2023/24 | | | | | | | -49 |

APPENDIX 6: EAST SUFFOLK WMB

1.1 Summary

The data shows that overall, Carbon Emissions in 2024/25 are 6% lower compared to our baseline year of 2019/20, a decrease of 3.9 tCO₂e. The emissions are 46% lower compared to 2023/24, a reduction of 54.8 tCO₂e.



1.2 Results

Scope 1

- Overall Emissions 41% higher (an increase of 0.3 tCO₂e) in 2024/25 than 2023/24, 41% higher (an increase of 0.2 tCO₂e) than 2019/20 baseline year.
- The values are so low, it is not visible on the above graph.

Scope 2

- Overall Emissions 47% lower (a decrease of 50.8 tCO₂e) in 2024/25 than 2023/24, 6% lower (a decrease of 4 tCO₂e) than 2019/20 baseline year.

Scope 3

- Overall Emissions 46% lower (a decrease of 4.3 tCO₂e) in 2024/25 than 2023/24, 3% lower (a decrease of 0.1 tCO₂e) than 2019/20 baseline year.

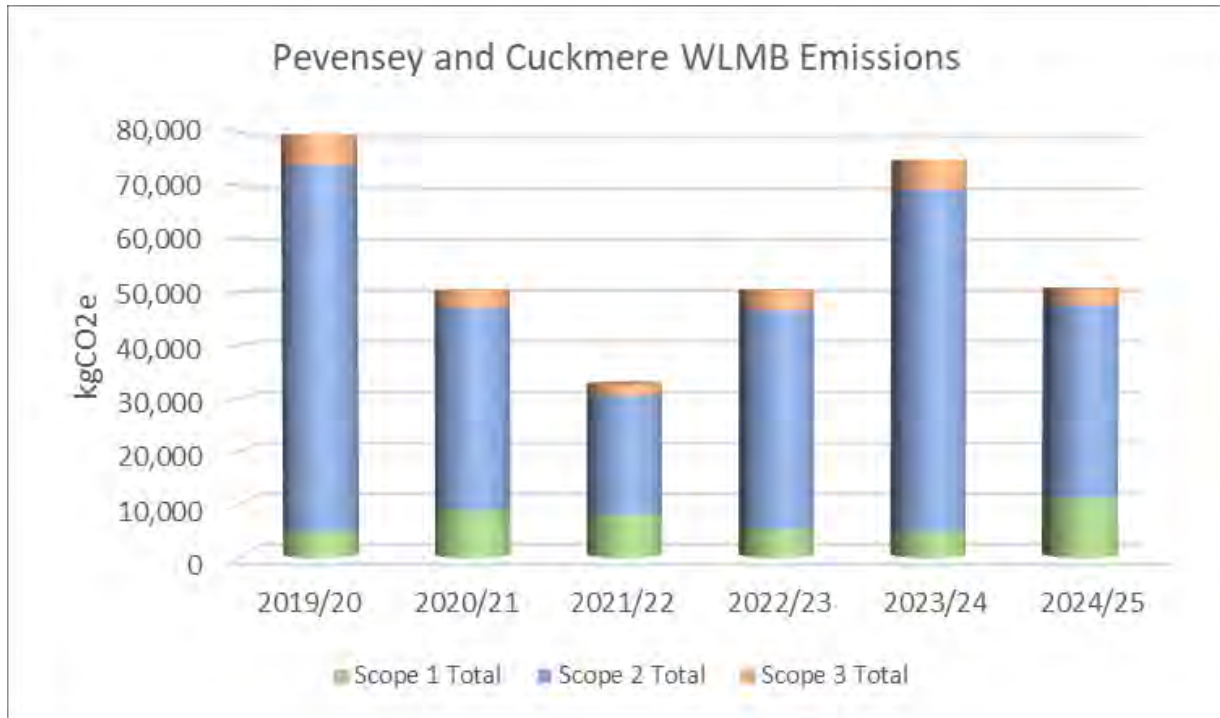
1.3 Data

| | | East Suffolk WMB kgCO2e Emissions | | | | | |
|---|---------------------------------------|--------------------------------------|-----------------|-----------------|-----------------|------------------|-----------------|
| | | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 |
| Scope 1 - Direct Emissions | | | | | | | |
| Fuel in Fleet Vehicles | White Diesel | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Unleaded | 503.6 | 270.2 | 342.9 | 386.4 | 507.2 | 759.8 |
| | Red Diesel | 132.4 | 2,258.6 | 2,209.6 | 0.0 | 102.1 | 102.0 |
| | Bio Oil | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Gas | 0.0 | 0.0 | 0.0 | 11.0 | 0.0 | 0.0 |
| Small Tools / Others | Unleaded | | | | | | |
| | White Diesel | | | | | | |
| | Red Diesel | | | | | | |
| Offices | Oil | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Air con flouros | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Pumping Station | Red Diesel Pump Engines or Generators | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Unleaded | 0.0 | 10.8 | 0.0 | 0.0 | 0.0 | 0.0 |
| Scope 2 - Indirect Emissions | | | | | | | |
| Electricity Emissions | Offices | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Pumping Station | 61,511.9 | 60,152.7 | 55,745.2 | 46,128.7 | 108,323.6 | 57,517.8 |
| Scope 3 - Other Indirect Emissions | | | | | | | |
| Electricity T&D Losses | Electricity T&D Losses | 5,214.1 | 5,176.2 | 4,996.0 | 4,219.8 | 9,377.6 | 5,083.7 |
| Business Travel | Private Car Business travel | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Rail | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Flying | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Water Supply / Treatment | Water Supply | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Water treatment | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Waste / recycling | Waste | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Recycling | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| TOTAL | | 67,362.0 | 67,868.5 | 63,293.8 | 50,745.8 | 118,310.5 | 63,463.3 |
| Scope 1 Total | | 636.0 | 2,539.6 | 2,552.5 | 397.4 | 609.3 | 861.8 |
| Scope 2 Total | | 61,511.9 | 60,152.7 | 55,745.2 | 46,128.7 | 108,323.6 | 57,517.8 |
| Scope 3 Total | | 5,214.1 | 5,176.2 | 4,996.0 | 4,219.8 | 9,377.6 | 5,083.7 |
| % Change from Baseline year 2019/20 | | | | | | | -6 |
| % Change from 2023/24 | | | | | | | -46 |

APPENDIX 7: PEVENSEY & CUCKMERE WLMB

1.1 Summary

The data shows that overall, Carbon Emissions in 2024/25 are 36% lower compared to our baseline year of 2019/20, a reduction of 28.9 tCO₂e. The emissions are 32% lower compared to 2023/24, a decrease of 24.1 tCO₂e.



1.2 Results

Scope 1

- Overall Emissions 133% higher (an increase of 6.5 tCO₂e) in 2024/25 than 2023/24, 133% higher (an increase of 6.4 tCO₂e) than 2019/20 baseline year.
- Scope 1 emissions have increased over all years due to the fuel required for plant hire usage for works undertaken on the River Cuckmere in 2024.

Scope 2

- Overall Emissions 44% lower (a decrease of 28.2 tCO₂e) in 2024/25 than 2023/24, 47% lower (a reduction of 32.6 tCO₂e) than 2019/20 baseline year.

Scope 3

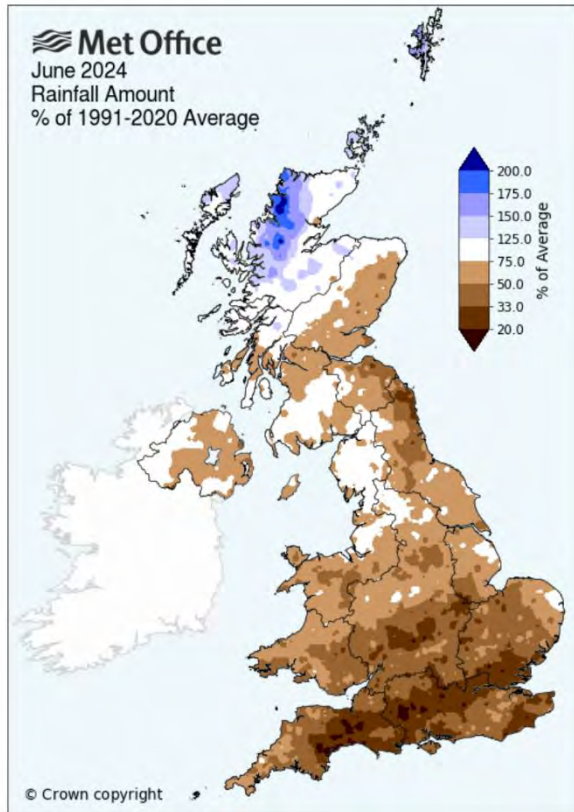
- Overall Emissions 43% lower (a decrease of 2.4 tCO₂e) in 2024/25 than 2023/24, 45% lower (a reduction of 2.6 tCO₂e) than 2019/20 baseline year.

1.3 Data

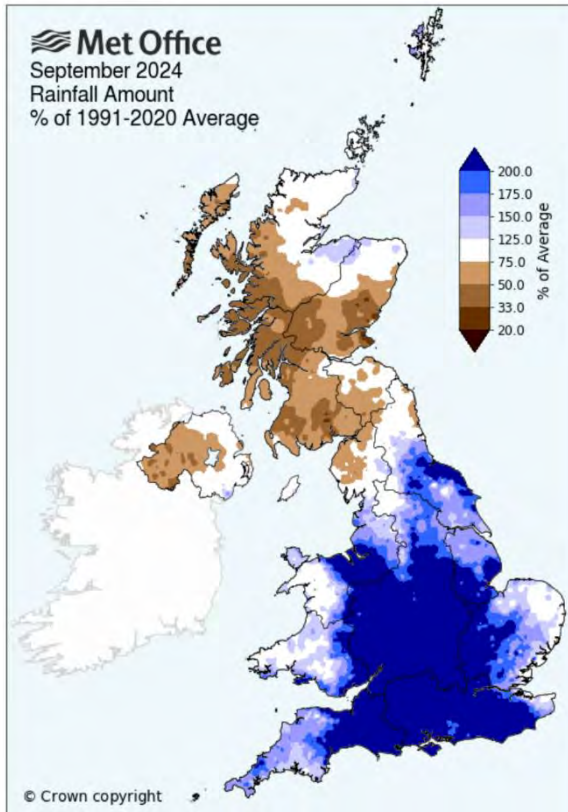
| | | Pevensey WLMB kgCO ₂ e Emissions | | | | | |
|---|---------------------------------------|--|-----------------|-----------------|-----------------|-----------------|-----------------|
| Scope 1 - Direct Emissions | | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 |
| Fuel in Fleet Vehicles | White Diesel | 4,891.3 | 8,799.7 | 8,028.5 | 5,358.1 | 4,600.1 | 11,214.2 |
| | Unleaded | 0.0 | 78.6 | 106.4 | 0.0 | 248.9 | 93.3 |
| | Red Diesel | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Bio Oil | 0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Gas | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Small Tools / Others | Unleaded | | | | | | |
| | White Diesel | | | | | | |
| | Red Diesel | | | | | | |
| Offices | Oil | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Air con flouros | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Pumping Station | Red Diesel Pump Engines or Generators | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Unleaded | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Scope 2 - Indirect Emissions | | | | | | | |
| Electricity Emissions | Offices | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Pumping Station | 68,848.0 | 38,135.7 | 22,459.4 | 41,269.3 | 64,383.4 | 36,210.5 |
| Scope 3 - Other Indirect Emissions | | | | | | | |
| Electricity T&D Losses | Electricity T&D Losses | 5,835.9 | 3,281.6 | 2,012.9 | 3,775.2 | 5,573.7 | 3,200.4 |
| Business Travel | Private Car Business travel | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Rail | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Flying | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Water Supply / Treatment | Water Supply | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Water treatment | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Waste / recycling | Waste | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | Recycling | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| TOTAL | | 79,575.3 | 50,295.6 | 32,607.1 | 50,402.6 | 74,806.0 | 50,718.4 |
| Scope 1 Total | | 4,891.3 | 8,878.3 | 8,134.8 | 5,358.1 | 4,849.0 | 11,307.5 |
| Scope 2 Total | | 68,848.0 | 38,135.7 | 22,459.4 | 41,269.3 | 64,383.4 | 36,210.5 |
| Scope 3 Total | | 5,835.9 | 3,281.6 | 2,012.9 | 3,775.2 | 5,573.7 | 3,200.4 |
| % Change from Baseline year 2019/20 | | | | | | | -36 |
| % Change from 2023/24 | | | | | | | -32 |

APPENDIX 8: Maps showing anomalies relative to a 1991-2020 reference period for precipitation (%) The darker shading indicates the greater departure from average. Credit: Met Office, Exeter, UK.

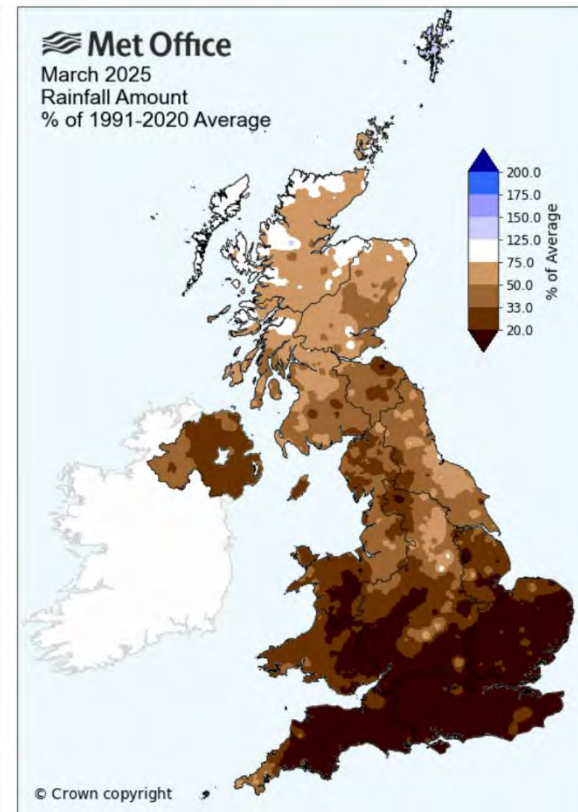
Rainfall 1991 - 2020 anomaly
June 2024



Rainfall 1991 - 2020 anomaly
September 2024



Rainfall 1991 - 2020 anomaly
March 2025



Carbon Management Plan 2024-2025

This document sits alongside the Water Management Alliance’s Carbon Report which sets out the emissions data of greenhouse gases produced by the actions of the WMA to form an annual comparison and identify any reductions or increases in each Boards’ consumption, usage and subsequent emissions.

NB: green = complete, orange = ongoing

Review of Scope 1 (Fuel Plan)- Short Term 2024-2025

| | |
|---|---|
| <p><i>Update plant replacement policies to ensure all fleet replacements consider zero emission alternatives where possible and practicable</i></p> | <ul style="list-style-type: none"> • At the ADA Demo in 2023, a discussion was had with JCB where the company was asked about successes of low carbon plant. It was considered by officers that there were no real viable inroads to this until at least 2030. • HVO conversion not likely until uncertainty of production processes and increased palm oil derivatives has been resolved. • Boards and operation teams need to be sure of what technology is working successfully and efficiently |
| <p><i>Write to all subcontractors highlighting that carbon footprint will be a specific element for scoring at next tender period.</i></p> | <ul style="list-style-type: none"> • This is included in the quality element of the Tender. We have a list of local contractors who are close by and will provide a local service, minimising carbon emissions. |
| <p><i>Prioritise contracts to local businesses where reasonable, to minimise travel carbon emissions</i></p> | <ul style="list-style-type: none"> • As above. Value and quality are both considered important in choosing which businesses to provide a service. |
| <p><i>Remain fully engaged with the fleet industry regarding the changes in technology for carbon improvements</i></p> | <ul style="list-style-type: none"> • Ongoing as plant and vehicles are replace on a standard cycle. The policy allows for replacement ahead of this if another factor dictated significant benefit of doing so. |
| <p><i>Update plant replacement policies to ensure all new fleet replacements consider extending replacement cycle to align with the next Euro Engine standard - ensuring we always prioritise the cleanest technology in the replacement decision</i></p> | <ul style="list-style-type: none"> • NRIDB and BIDB currently looking at excavator replacement using UK company ie. JCB as better for breakdowns and servicing, using UK parts and maintenance contracts. • Euro standards for efficient engines are considered. Euro Standard 7 may come into production in November 2026. This will be considered for the plant replacements for 2027-2028. |
| <p><i>Trial new MEICA camera & telemetry system including remote management, control and automation to reduce vehicle movements</i></p> | <ul style="list-style-type: none"> • MEICA camera and telemetry remote management has been achieved at many sites within the WMA. This was achieved by the attainment of Tranche Funding. |

Review of Scope 2 (Electricity) – Short-term

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|--|--|
| <p><i>We will write and agree renewable energy policies with our respective boards which support the implementation and installation of green energy infrastructure. We will use this policy to justify the capital implementation of green energy infrastructure, as part of our asset replacement programme.</i></p> | <ul style="list-style-type: none"> Solar Panels are installed at Pierpoint House and have recently been deployed at Foxes Lowe Rd depot. Pierpoint consumed 37.04MW from solar panel and this is 70.5% of its energy use. This saved 12.8 tonnes of Greenhouse gas emissions in 2024-2025. Recent SHIDB meeting has asked officers to consider further solar panel arrays at pumping stations. This is currently being investigated by the SHIDB Engineer, and outcomes will be reported to the SHIDB Board and to the WMA for any future considerations, if appropriate. |
| <p><i>Undertake detailed research on sleeving agreements, such that we can fully utilise these as our assets are replaced and energy policies are implemented.</i></p> | <ul style="list-style-type: none"> This has been investigated and deemed inappropriate for the type and size of IDB assets. |
| <p><i>Build pumping station replacement business cases around estate decarbonisation, maximising opportunities for newer, more efficient assets and green energy infrastructure.</i></p> | <ul style="list-style-type: none"> We continue to consider opportunities for combining catchments eg. Norton and Ravensingham are now a combined asset base. And the designs are all more efficient than existing stations. Project team remain engaged to look for these opportunities. |
| <p><i>Review all PS run protocols to ensure settings ensure the most energy efficient running periods are being selected</i></p> | <ul style="list-style-type: none"> Completed |

Review of Scope 3 (Business Travel/ Waste/Recycling)

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| <p><i>Support for cycling to work scheme and other low carbon salary sacrifice schemes to be reviewed</i></p> | <ul style="list-style-type: none"> Currently being investigated by Business Support and will be discussed at staff meeting |
| <p><i>Continue to find facilities to enable all board meetings to become Hybrid</i></p> | <ul style="list-style-type: none"> 6 out of 7 boards have hybrid facilities |
| <p><i>We will not produce any paper board reports or rate demands unless specifically requested</i></p> | <ul style="list-style-type: none"> Rate demands legally require to be sent out by post. Board reports are not now printed unless specifically asked for by board members. 88.6% of board meetings (Board members and officers) are on electronic reports only. With only 11.4% of packs fully printed as paper copies. |

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| <i>Provide EV charging points at IDB office and depot locations where appropriate</i> | <ul style="list-style-type: none"> • EV charging facilities up and running at Pierpoint House. • Other sites will be looked at over time as more staff acquire electric vehicles. |
| <i>Develop scope 3 reporting arrangements</i> | <ul style="list-style-type: none"> • Scope 3 reporting arrangements will remain as they are for the duration of the 5-year carbon management plan. This has been considered, as Scope 3 emissions have been calculated in the same way since the baseline was established in 2019/20. Future changes and scrutiny of Scope 3 data will likely require more officer time and importantly will prevent appropriate baseline comparisons to be made with annual results. • A further consideration of scope 3 emissions will be once again post-2030. |
| <i>We will review flexible work schedules to allow employees to combine business trips or schedule meetings more efficiently, reducing the overall number of trips required</i> | <ul style="list-style-type: none"> • Car sharing happening regularly. • Combined trips to sites happening eg. Board meetings and then site visit. This has also been highlighted at a recent staff meeting. |

Review of Carbon Sequestration Offsetting and Biodiversity

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| <i>Develop our knowledge and understanding of how income can be generated from these initiatives, such that we can either understand how to use our own land or to advise (at a high level) when required.</i> | <ul style="list-style-type: none"> • Arrangements have been made to discuss this topic with the IDB Estates officer to better understand the options available to the Boards for carbon offsetting and biodiversity initiatives. |
| <i>Full review of all board owned land, to enable the carbon reduction options to be reviewed (tree planting, wetting up, re-wilding, etc)</i> " | <ul style="list-style-type: none"> • We understand where Board owned land is in Broads, King's Lynn and South Holland IDD's. Norfolk Rivers does not own any land, Waveney and East Suffolk have land around pumping stations. Still require other Boards' land ownership information to be able make informed decisions on potential areas for biodiversity enhancement carbon sequestration or offsetting. |
| <i>Investigate sites and work with partners to identify where the installation of structures to support peatland restoration would be suitable and obtain opportunistic grants to complete this work</i> | <ul style="list-style-type: none"> • Working with Broads Authority on peatland wetting and paludiculture. • Installation of peat cameras on broadland with LAPSIP funding. • Further work to be investigated on future projects. |

Review of Capital Projects Short Term 2024-2025

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| <i>Ensure the designs being completed by our consultants and contractors</i> | <ul style="list-style-type: none"> • As part of the project design being completed, carbon is a major consideration. • Choosing the correct pump, type and size for the catchment conditions reduces operational carbon and electricity usage. |
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| consider low carbon options as standard | <ul style="list-style-type: none"> • Embodied carbon in the station is minimised through effective and detailed civil engineering design processes. • The option which will be approved will be the best value for money based on Treasury Rules. |
| Include renewables as part of our OBCs where possible to secure funding | <ul style="list-style-type: none"> • Renewables have been considered and determined to be impractical for the requirements of the stations being built. Grid policy and electrical requirements of the stations do not present balanced business case. Therefore, the purchasing of renewable power is to be our focus post construction. |

Distributed to: Broads (2006) IDB Members

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|----------------------------|---------------------------|--------------------------------------|
| Henry Alston | | YES 02/08/2021 |
| Louis Baugh (Vice Chair) | | YES 08/08/2021 |
| Kevin Bayes | | |
| Malcolm Bird | | |
| John Blackburn | | YES 01/11/2022 |
| Harry Blathwayt | | YES 18/10/2021 |
| Nigel Brennan | | YES 12/07/2021 |
| Jon Burton | | |
| Robin Buxton (Chair) | YES | YES 13/07/2021 |
| Sue Catchpole | | YES 03/01/2024 |
| Tom Cator | | YES 22/05/2024 |
| James Chapman | YES | YES 11/05/2022 |
| Jo Copplestone | | |
| Simon Daniels (Vice Chair) | | YES 12/07/2021 |
| Jan Davis | | |
| Ian Deane | | YES 18/10/2024 |
| Angie Fitch-Tillett | | YES 08/03/2024 |
| Geoffrey Freeman | | YES 09/08/2021 |
| Noel Galer | | YES 05/08/2021 |
| George Gay | | YES 26/11/2021 |
| Daniel Hercock | | |
| Alex Higgs | | |
| Brian Lawn | | |
| Grant Nurden | | |
| Luke Paterson | | |
| Gordon Plaice | | |
| Pauline Porter | | |
| Callum Ringer | | |
| Derek Roll | YES | YES 27/07/2021 |
| Fred Sharman | YES | YES 27/11/2021 |
| John Tallwin | | YES 08/08/2021 |
| Adam Varley | | YES 11/10/2021 |
| Trevor Wainwright | | |
| Luke Wilkinson | | |
| Stephen Wright | | YES 10/08/2021 |

Officers:

| | |
|-------------------|--------------------------------|
| Cathryn Brady | Head of Catchment Services |
| Phil Camamile | Strategic Advisor |
| Marcus Coleman | Chief Executive |
| Olivia Follen | Business Support Manager |
| Tom Hunter | Area Manager (WMA East Anglia) |
| Sallyanne Jeffrey | Chief Financial Officer |
| Caroline Laburn | Environmental Manager |
| Kari Nash | Project Delivery Manager |
| Matthew Philpot | Deputy Chief Executive |
| Phil Semmence | Operations Manager (BIDB) |

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